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UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK
Case Nos. 08-13555 (JMP) ; 08-01420 (JMP) (SIPA)

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In the Matter of:

LEHMAN BROTHERS HOLDINGS INC., et al.
Debtors.

- - - - -x

In the Matter of:

LEHMAN BROTHERS INC.
Debtor.

- - - - -x

United States Bankruptcy Court
One Bowling Green
New York, New York

October 21, 2010
9:33 AM

B E F O R E:
HON. JAMES M. PECK
U.S. BANKRUPTCY JUDGE

1
2 CONTINUED EVIDENTIARY HEARING re (i) Motion of Debtor to Modify
3 the September 20, 2008 Sale Order and Granting Other Relief;
4 (ii) Motion of the Trustee for Relief Pursuant to the Sale
5 Orders or, Alternatively, for Certain Limited Relief Under Rule
6 60(b); (iii) the Motion of Official Committee of Unsecured
7 Creditors of Lehman Brothers Holdings Inc., Authorizing and
8 Approving (A) Sale of Purchased Assets Free and Clear of Liens
9 and Other Interests and (B) Assumption and Assignment of
10 Executory Contracts and Unexpired Leases, Dated September 20,
11 2008 (and Related SIPA Sale Order) and Joinder in Debtors' and
12 SIPA Trustee's Motions for an Order Under Rule 60(b) to Modify
13 Sale Order; (iv) All Joinders Thereto and Related Adversary
14 Proceedings; and (v) Motion of Barclays Capital Inc. to Enforce
15 the Sale Order and Secure Delivery of All Undelivered Assets
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Transcribed by: Lisa Bar-Leib

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1 P R O C E E D I N G S

2 THE CLERK: All rise.

3 THE COURT: Be seated. Good morning.

4 MR. GAFFEY: Good morning, Your Honor.

5 THE COURT: Let's proceed. I assume everybody got
6 through security who needs to be here.

7 MR. GAFFEY: It appears at our table anyway, Your
8 Honor.

9 THE COURT: Okay. Fine. It was a busy morning out
10 there.

11 MR. GAFFEY: I was towed to the end of the line but I
12 fought my way in. Good morning, Your Honor. The way we
13 propose to proceed this morning is we divided the time up
14 amongst the movants and I think my presentation will go about
15 an hour and a half; Mr. Tecce, perhaps around forty minutes;
16 Mr. Maguire, thirty to forty minutes. And there's some time
17 built in there for rebuttal if we need it. We'll see. And I'd
18 be remiss this morning if I didn't start this morning by on
19 behalf of the movants thanking the Court and its staff for this
20 significant investment of time in helping the parties to
21 resolve their dispute. And we truly appreciate it.

22 As you know, Your Honor, we've had thirty days of
23 evidence in this case and the case has been heavily briefed.
24 And it all boils down at the end of the day to some main
25 points. As we showed in our motion papers, we explained that

1 our Rule 60 motion, the movants' Rule 60 motions, and the
2 concomitant claims under the Bankruptcy Code that the movants
3 are asserting here as well are supported essentially because
4 the Court was never told about billions of dollars in
5 unauthorized and undisclosed transactions that were concluded
6 but never told to the Court as part of the process for
7 approving the sale.

8 Respectfully, we submit that the movants have proven
9 each and every one of those claims, both the Rule 60(b) based
10 claims and the concomitant claims under the Bankruptcy Code.

11 I thought it'd make sense at the outset to review
12 somewhat the 60(b) framework in which we're approaching this
13 case. Rule 60(b) provides for relief under a variety of
14 circumstances. It may include mistake, inadvertence or
15 surprise; newly discovered evidence; fraud or misrepresentation
16 whether that misrepresentation be intentional or an innocent
17 misrepresentation -- there are two prongs for that portion of
18 the rule in 60(b)(3); fraud on the Court under 60(d); and any
19 other reason that justifies relief. And we would submit that
20 the evidence that has been introduced at this trial supports
21 the 60(b)(relief) that we seek on any one of those bases.

22 Now, the remedy that we ask for is, under our
23 bankruptcy claims, the turnover under our Code claims, our 549,
24 our 550 claims and the other similar claims that the other
25 movants have asserted. It's the turnover of all assets that

1 were delivered to Barclays over and above the balance of
2 transaction that we assert was the basis of the Court's
3 approval, that was described to the Court that was the basis of
4 the agreement. And our experts have quantified that in the
5 range of thirteen billion dollars. I'm not going to spend a
6 lot of time today on valuation because that is a part of the
7 case that's been very recently tried and was thoroughly
8 discussed at the in limine motion. But the disclosure issues
9 are something I'm going to address in some detail.

10 We believe that in this trial there was pervasive
11 evidence that, in essence, one deal was disclosed to the Court
12 while another deal was actually closed. The deal that was
13 disclosed to the Court was a balance deal, a deal in which
14 there was an equivalent exchange of assets and liabilities and
15 ultimately, as described by Mr. Miller to the Court, would have
16 resulted in a net benefit to the estates of approximately 1.8
17 billion dollars.

18 The deal that was actually closed, as opposed to
19 disclosed, was the deal that Your Honor heard about from Mr.
20 Diamond and from Mr. Varley. That was the deal that
21 incorporated as a precondition without which Barclays would not
22 have closed, an asset/liability mismatch where the assets
23 exceeded the liabilities so that Barclays would have an
24 embedded first day gain, a buffer.

25 Now there has been a lot of testimony to Barclays'

1 side of the case concerning the amounts of assets that were
2 transferred over. And I think an underlying theme of that
3 defense was essentially to suggest there or to argue that there
4 was a wide range of possible assets that could have been
5 transferred over, that reasonable people could say it was
6 forty-five billion. Other reasonable people could say it was
7 fifty-five billion and that there was no degree of precision
8 possible with regard to the assets that Barclays received.

9 On the disclosure front, which is what this case is
10 really about, nobody ever said that to the Court. The Court
11 was given figures in response to its own questions about what
12 the deal was worth. The Court was given values and a basis for
13 those values. The value was book value; that's the value that
14 was in the asset purchase agreement. And at the end of the
15 day, however, Barclays approaches this on the grounds that
16 there's some sort of economic value which translation is
17 liquidation value. It's a bulk purchase with a discount taking
18 into account their own concerns, subjective concerns about the
19 value of the collateral. That is not the deal that was
20 described to the Court. It is not the deal that was disclosed.
21 By the time the deal actually closed, it bore new or no
22 relation to what the Court had been told.

23 The deal started out on a -- this is what the Court
24 was not told in sum. The deal started out on a false premise.
25 The Court was told in the asset purchase agreement that what

1 was being transferred to Barclays was approximately seventy
2 billion dollars book value as of the date hereof. Your Honor
3 has seen page 6 of the asset purchase agreement maybe a hundred
4 times during this trial. There's no doubt that that was meant
5 to be Lehman book value and there's no doubt now, I believe,
6 after the proof that Your Honor has seen in this trial, that
7 was simply false; that was not true. It was not Lehman's book
8 value. It was a lower negotiated value. It was a discounted
9 from Lehman's book value. That's established.

10 The Court was told that Barclays would assume 1.5
11 billion dollars in liability for cure amounts. That was not
12 true. The proof at this trial has demonstrated that Barclays
13 never intended to pay anything close to 1.5 billion. Its
14 internal calculations put that in the 200 million dollar range.
15 The Court was told through Section 9.1(c) of the asset purchase
16 agreement that Barclays would pay two billion dollars in
17 bonuses to transfer any Lehman employees as part of the assumed
18 liabilities, as part of the consideration in the transaction.
19 That was not true. Barclays' own internal valuation showed
20 they never intended to pay more than 1.5 billion dollars in
21 bonuses. And in the event, that's about what they paid.

22 While the Court was told about a balance deal, the one
23 that would generate a net benefit to the estate, in fact, it
24 was a deal structured to give Barclays an immediate undisclosed
25 multi-billion dollar windfall gain. The Court was not that by

1 Thursday of the week, of the week of September 15th, the APA
2 had essentially been abandoned and the deal was now centered on
3 the repurchase agreement, the Lehman/Barclays repurchase
4 agreement, when Lehman -- when Barclays "stepped into the
5 shoes" of the Fed. The Court was never told anything about the
6 valuation of the collateral of the repo and, in particular, the
7 Court was never told that the repo collateral was valued at
8 liquidation values. In fact, what the Court was told was that
9 the deal on the table was meant to avoid that very thing, the
10 sale of assets by Lehman at liquidation values. In fact,
11 that's exactly what happened and nobody ever said a word to the
12 Court about that. The Court was never told about the addition
13 of billions of dollars of assets in what we call the Friday
14 asset scramble. Not a word about that was mentioned later that
15 same day at the sale hearing.

16 The Court was not told that the clarification letter,
17 when it reached its final form, accomplished that transfer of
18 additional billions of assets, amended the asset purchase
19 agreement that had been in front of the Court and, through
20 maneuver in paragraph 13, retroactively terminated the
21 termination of the repo which led to the evasion of Section 559
22 of the Code. One of the reasons we believe the Court was not
23 told that is if the haircut had to be paid back into the estate
24 under Section 559, that would have required the parties to come
25 back and make disclosure and seek the Court's approval and they

1 never did. The Court never saw the clarification letter before
2 it was signed. The Court never saw the clarification letter
3 before the sale order was issued. The terms of the
4 clarification letter were never disclosed to the Court.

5 The Court was never told about the Fed take-out
6 agreement. The Court was never told that from the very
7 beginning of the week, before the asset purchase agreement was
8 even submitted to the Court before the sale motion was even
9 made before a scrap of proof had been put into his Court as
10 part of the 363 approval process. The Fed had already reached
11 an agreement with Barclays which, among its other features,
12 gave Barclays an option to purchase the repo collateral in the
13 Fed repo for the amount the Fed had advanced. In other words,
14 the haircut was already baked in for Barclays. The Court was
15 never told that, in essence, the Fed traded its support of the
16 transaction in a quid pro quo in return for Barclays' agreement
17 to take the Fed out. The Court was told in this hearing over
18 and over again by Barclays' executives that this process of
19 Barclays stepping into the shoes of the Fed was the result of
20 Fed pressure, the Fed made us do it. You heard that from
21 executive after executive of Barclays. But when Shari
22 Leventhal took the stand from the Fed, the Court asked exactly
23 the right question and asked if the Fed had pressure to
24 encourage Barclays to do that and her answer was a stark no.

25 There's no disclosure of any of these things and one

1 fundamental reason there was no disclosure of any of these
2 things is the lawyers who were making disclosure to the Court
3 were not clued into them. The Court heard testimony over and
4 over from Mr. Miller, from Mr. Lewkow, the lawyers were not
5 involved in the valuation of assets. None of the lawyers even
6 knew about the role of the repo until the Saturday after the
7 closing. The lawyers were kept in the dark about these
8 material undisclosed issues. And hence, they were disabled
9 from making disclosure. We do not -- no movant points at any
10 of the lawyers who sat at these two tables and says they made a
11 deliberate misrepresentation to the Court. You can be the best
12 bankruptcy lawyer in the United States. But if your client
13 doesn't tell you the facts, he cannot disclose them to the
14 Court. You can be the best M&A lawyer Cleary Gottlieb has to
15 offer, but if you're negotiating a deal and nobody tells you
16 the economics, you're not in a position to cause disclosure.
17 It was not the lawyers; it was the businesspeople who caused
18 these fundamental lacks of disclosure to the Court.

19 Now, another theme that has pervaded Barclays'
20 presentation arises from the fact that it was the only bidder,
21 a phrase Your Honor has heard a lot, and the volatility of the
22 markets and the extreme circumstances in September of 2008
23 under which this transaction was addressed and approved. We
24 all know what that was like. Even now, after thirty days of
25 trial, I don't think I have a -- I could have a perfect sense

1 of what it was like in the hearing. I was not there. But
2 having reviewed all of the record here, I have a good sense of
3 how urgent it was. And Barclays' opposition to these motions
4 is based in part on the suggestion that when times are that
5 hard, when the numbers are that big, when the stakes are that
6 high and when the pressure is on to do things quickly as all
7 parties asked the Court to do, that for some reason, the
8 disclosure obligations under Section 363 -- and this is a court
9 of disclosure -- the disclosure obligations under Section 363
10 should somehow have been relaxed, that a failure to make
11 disclosures should retroactively be forgiven, that a failure to
12 tell the Court the real numbers should not be the basis of
13 60(b) relief because, at the end of the day, Barclays wants to
14 say no harm no foul. They just won't phrase it that way.

15 I would suggest exactly the opposite is true, Your
16 Honor. This is a court of disclosure. When the stakes are
17 high, when the circumstances are important, when the Court is
18 asked to consider a transaction this large and this critical
19 and this complicated on a schedule that short, that's where the
20 rubber hits the road and that's where the disclosure
21 obligations are enhanced not diminished. It's critical -- it
22 is critical for a proper application of Section 363 and to
23 protect the integrity of the process before the Court both for
24 the Court, for the interested parties and for the public that
25 under those circumstances, everyone has to step up their game

1 and everyone has to make sure that the Court is told everything
2 it needs to be told to make an informed decision. That's not
3 the time for slippage.

4 Now, a topic like that actually came up at the hearing
5 on the 17th; that's the sale motion hearing, the first time the
6 parties came to the Court with the sale motion. And Your Honor
7 may recall when Mr. Despins, who was counsel for the creditors'
8 committee at the time, in the context of asking for a short
9 adjournment or asking for some sort of relief as to the process
10 regarding the DIP financing, said well, if anything goes, Your
11 Honor. And the Court stopped him right there. And the Court
12 told every party how this was going to proceed. And this is
13 what the Court said: "I totally disagree with that assertion.
14 We are not in an anything-goes environment. We are in an
15 environment in which we're seeking to fit the exceptional case
16 within the standard framework that we're all familiar with of
17 due process, Bankruptcy Code, bankruptcy rules, the local rules
18 and accepted practice in this court." So lest anybody needed
19 warning that that was the standard, the Court gave that
20 warning. Unfortunately, the involved parties disregarded the
21 warning. And unfortunately, in fundamental aspects, there was
22 serious failures of disclosure in support of the 363 relief
23 that the parties sought here.

24 Barclays is not entitled and was not entitled at the
25 time to sit back and watch the deal being mis-described and

1 later claim the finality of 363 protection. There is a price
2 to be paid for that. The price to be paid for 363 protection
3 is full disclosure. Barclays conceded at the trial -- Your
4 Honor may remember during the opening, Mr. Boies suggested that
5 Barclays did not have a speaking role in this play. They most
6 certainly did. They spoke. They participated in the drafting
7 of the sale order. And they knew the facts that were not
8 disclosed to the Court. They can't enjoy finality under 363.
9 And equity says they can't enjoy the loophole fruits of those
10 failures of disclosure.

11 Now I mentioned one of the disclosures and I want to
12 address some of the particular failures now. And one of them
13 is the disclosure to the Court and the description to the
14 Lehman board of this deal as a wash. In fact, we believe it
15 was told to the Court there would be a net benefit to Lehman.
16 But the board -- the board of Lehman was told this would be a
17 wash as to the assets of LBI. Your Honor will recall these
18 minutes. This is Exhibit M-9 in evidence. It's the final
19 minutes of the meeting of the Lehman boards on the morning of
20 September 16th before the asset purchase agreement was
21 finalized, before it was agreed, before it was brought to the
22 Court. And the board was told the deal was described as a
23 wash, a wash, with Barclays assuming liabilities, including
24 employee liabilities and contract cure amounts, basically the
25 equivalent to the assets. That's the deal that was described

1 to the Lehman boards. That's the deal the Lehman boards
2 approved. We put Michael Ainslie, the chairman of LBHI's board
3 and member of the board at the time, on the stand and he
4 confirmed this. Mr. Ainslie was asked to describe his
5 understanding and his understanding was "It was a transaction
6 where the assets and the liabilities were equal."

7 Your Honor will also recall, on a review of M-9, on a
8 review of the board minutes that another attendee of that board
9 meeting was Barry Ridings from Lazard. Mr. Ridings laid out
10 the standard that Lehman had to meet for the Court to approve a
11 363 sale. And he told the board that it had to be better than
12 liquidation -- better than liquidation. And that's a theme
13 that Mr. Ridings took up later in his deposition which was
14 played to Your Honor. It had to be better than liquidation.

15 So what does the Lehman board think? The Lehman board
16 approves a wash, an equal exchange of assets and liabilities
17 with values that are better than liquidation. The financial
18 schedule on which the deal was originally based -- and Your
19 Honor is familiar with the famous M-2 as well. It's a balanced
20 financial schedule. It's a balance sheet. It balances the
21 assets and the liabilities. And it does that with the numbers
22 for assumed liabilities at cure and comp for 4.25 billion
23 dollars. That brings it into balance. Now the evidence at the
24 trial showed that those numbers were, in reality, plug numbers
25 from Barclays' perspective but had no intention of paying

1 anything resembling that amount. But that is the document upon
2 which the deal was based. Mr. McDade told us that. We asked
3 Mr. McDade at the trial about that document. And this is
4 what -- when I asked if it's fair to say these are the numbers
5 upon which the deal was based, he said yes. And he described
6 it as the guidance document used for the first hearing in the
7 courtroom. And elsewhere in his testimony, he described it as
8 the guidance document for the lawyers and the advisors and
9 everyone else involved in the deal. Participants, advisors and
10 lawyers were to be guided by this document.

11 Now, Mr. McDade, Lehman's chief negotiator -- and I
12 would submit a credible witness, one of the few witnesses not
13 aligned with the party anymore -- could not have been clearer
14 in his testimony that the sale transaction overall was to be an
15 equivalent exchange of assets and liabilities. I asked him
16 that: "On the 16th when the agreement was signed, did you
17 consider the transaction an equivalent exchange of assets and
18 liabilities?" His answer: "Including all of the value that
19 was contemplated, yes, approximately." That remained Mr.
20 McDade's view all week. That's not just his description at the
21 beginning. That was Mr. McDade's view at the sale hearing
22 where he was a witness. He told us his view never changed over
23 the course of the week. In his mind, this deal was always an
24 equal exchange of assets and liabilities. He told us the
25 assumption of liabilities was integral to that balance. He

1 told us when he took the stand to testify about this, as
2 Lehman's witness when he sat in that chair, he made that
3 representation to the Court. Your Honor may recall that
4 interplay where there was an objection over the use of the term
5 "representation" to the Court. And we all affirmed that was
6 Mr. McDade's view of what he represented to the Court. It was
7 a balanced deal.

8 Now, Barclays has, from time to time, said it's not a
9 balance sheet deal relying on what I would respectfully call a
10 little bit of word play from Mr. Miller's deposition. It's
11 actually in the question not in the answer. Mr. Miller was
12 asked, could you do this deal irrespective of the value of
13 liabilities and he said essentially yes. That was never his
14 client's view. His client said to us you can't do it that way.
15 You can't do it irrespective of values. I asked him that.

16 Following on his testimony about the equivalent
17 exchange, I asked, "So the deal couldn't be done irrespective
18 of the value of those liabilities, correct?" "That's correct."
19 " So the deal that you agreed couldn't have been done
20 irrespective of what the value of the assets was, is that
21 correct?" "That's correct." Mr. McDade's testimony
22 resoundingly refutes any suggestion that this deal was supposed
23 to be irrespective of what the values were. Simply to state
24 the proposition in a bankruptcy court is to show how ludicrous
25 it is. If the deal was irrespective of values, if it didn't

1 matter what Barclays was going to get, why have the hearing at
2 all? And if it was a deal irrespective of the values Barclays
3 was going to get, when the Court asked how do I value -- how do
4 I value this transaction, you would have thought that is the
5 answer the Court would have been given. But nobody said
6 anything like that to this Court at any point during that week.
7 It would have been easy to say and nobody ever said it. And
8 the reason nobody ever said it is it wasn't the deal.

9 Mr. McDade also told us he was never told anything --
10 anything to indicate it was a precondition for Barclays that it
11 have a first day gain. And he rejected any notion that
12 Barclays would have such gain. I asked him, was it
13 contemplated that there was a gain to Barclays and he said no,
14 it was not. I asked him again, the all-in deal, was there an
15 embedded gain from Barclays on day 1. He said no, it is not.

16 Your Honor, I'm going to ask Mr. Kirpalani to move his
17 head away from my page numbers, if that's okay.

18 Your Honor will recall, I showed Mr. McDade a balance
19 sheet, an opening day balance sheet that was prepared by Martin
20 Kelly that showed 3.38 billion dollars in equity for Barclays
21 on day 1. And I asked him if that was consistent with the deal
22 he made and he said no, it was not. Mr. McDade resoundingly
23 rejected the notion that a first day gain for Barclays was
24 disclosed or was part of the deal. It was a balance deal.
25 There should have been no such gain for Barclays.

1 When the Court asked Mr. Miller how to value the
2 overall transaction, and this is the section of the September
3 17th transcript with which we're all very familiar, Mr. Miller
4 gave these numbers. Mr. Miller talked about, among other
5 things, the assumption of liabilities of approximately four
6 billion dollars and 250 million in cash. And that, coupled
7 with the APA, gave the Court the impression this was a balance
8 deal or one that would generate a net benefit for Barclays
9 (sic). Not a word about it being a precondition for Barclays
10 there was a first day gain. Not a word that this was
11 irrespective of values.

12 Now, I guess the term "precondition" -- that's not my
13 term. That's the term of Jonathan Hughes. Jonathan Hughes was
14 at the time the general counsel of Barclays. He was the man
15 responsible for marshalling their legal forces to bring this
16 deal to court. He was in on the negotiations from start to
17 finish. And he described a first day gain as essentially a
18 precondition. Essentially a precondition. Mr. Hughes conceded
19 nobody ever specifically mentioned that. Mr. Hughes conceded
20 nobody told it to Lehman. And Mr. Hughes conceded that nobody
21 told it to the Court. Mr. Hughes conceded, when I asked him if
22 anyone had told that to the Court in any way, shape or form
23 that he didn't think it was said. Any way, shape or form. The
24 general counsel of Barclays conceded.

25 The general counsel of Barclays also gave us the

1 formulation for Barclays' idea of disclosure. This is what Mr.
2 Hughes said: "There were other pieces of information from
3 which one might have been able to deduce a first day gain for
4 Barclays" -- "other pieces of information from which one might
5 have been able to deduce a first day gain for Barclays". Most
6 respectfully, Your Honor, I suggest that that standard of
7 disclosure is anathema to a 363 sale. It is just not enough to
8 argue that there were clues left around to solve the mystery,
9 that there was a trail of bread crumbs that had the Court been
10 inclined could have led it to the conclusion there was a
11 windfall gain for Barclays. It is just not enough to say the
12 Court could have figured it out, it could have deduced it.
13 That is not disclosure. That's standing silently while this
14 mis-disclosure is made, comfortable somehow that a record is
15 being made that you can argue later that there were pieces of
16 information from which one might have been able to deduce
17 something.

18 I asked Mr. Diamond about capital accretion about this
19 first day gain. And Your Honor will recall Mr. Diamond's
20 testimony. It was a difficult couple of days. Mr. Diamond was
21 hardly a forthcoming witness. When I showed him his deposition
22 testimony in which he had said that "an asset/liability
23 mismatch was necessary or we weren't authorized to do the
24 deal" -- those were his words -- "we weren't authorized to do
25 the deal", Robert Diamond, the president of Barclays, an

1 articulate man, who deals with boards all the time and is a
2 member of the Barclays board, had this to say: " I think I
3 probably misused the phrase 'authorized' ". When I asked him
4 about it again, Mr. Diamond wanted to add a couple of caveats
5 to his deposition testimony.

6 The fact of the matter is when you cut through it and
7 you cut through what Mr. Diamond had to say and when you cut
8 through what Mr. Varley and Mr. Hughes had to say, there's no
9 doubt Barclays knew it would have a first day gain, Barclays
10 considered it a condition of the deal, Barclays would have
11 walked away from this deal if they didn't have it. And there's
12 no doubt, because the record speaks for itself, nobody ever
13 said that to this Court, not one time.

14 The idea of capital accretion from Mr. Diamond stayed
15 in the deal from beginning to end. That's what he said.

16 Now, Mr. Varley testified -- Diamond's boss, John
17 Varley, testified, Mr. Varley being chief group executive of
18 Barclays. And he was fixated on this asset/liability mismatch.
19 That's the term that he used. And one thing about Varley's
20 testimony that I think is very important is his discussion
21 about the so-called buffer. Your Honor will recall because
22 we've seen it time after time -- so many times, I don't even
23 have it on a slide -- the analyst call. The analyst call which
24 talks about a spread between the long and the short position of
25 seventy-two billion and sixty-eight billion. And Barclays

1 tried to make this Court think in this trial that that's where
2 the asset liability mismatch solely resided and that apparently
3 is one of the pieces of information from which the Court might
4 have been able to deduce Barclays' first day gain. Well, Mr.
5 Varley conceded that that's only half the buffer. That's only
6 half the buffer. Mr. Varley conceded that the seventy-two they
7 started out with was a result of the marking process. The
8 marking process is the process Your Honor heard about time and
9 again through the trial of the traders for Barclays and the
10 traders for Lehman sitting in a room and negotiating what the
11 price should be, what the value should be, what led to the
12 discount, what led to the valuation below Lehman's book value.
13 And they got to a range of seventy-two. So when you start with
14 the seventy-two/sixty-eight that Barclays puts most of this
15 disclosure to -- it's the basket which Barclays puts most of
16 its disclosure eggs. It has to be taken with Mr. Varley that
17 it started out already cut. It started out cut from Lehman's
18 book value to the seventy-two at which that spread between the
19 long and short position started.

20 Mr. Varley made clear it was his obligation to deliver
21 that form of capital accretion to the board. So where are we?
22 The Lehman board approves a wash. The Court is told there's a
23 net benefit to Lehman. The Barclays board insists on capital
24 accretion. Diamond at least admits it's a priority. At his
25 deposition, at least, he admitted he didn't have authority to

1 do a deal without it. And Varley tells us there was already a
2 mark-down baked in to the spread that they say was disclosed to
3 the Court. The parties made two different deals apparently.
4 Lehman made a balance deal. McDade negotiated a balance deal.
5 McDade says that's what this Court was told. That is what this
6 Court was told. And below the disclosure, below the line of
7 disclosure, a deal with a built-in gain for Barclays is
8 actually being negotiated from the very outset. And what that
9 deal contemplated from the outset was the five billion dollar
10 discount. The five billion dollar discount. That was agreed
11 from the very beginning.

12 Now, the use of the term "book value" in the APA was a
13 deliberate choice. Your Honor will recall it was written in by
14 hand in the last draft. If the Court were to take a look at
15 the first exhibit of both parties, BCI-1 and M-1, you'll see
16 that typed in. But this is where it came in. This page is
17 taken from the copy of the asset purchase agreement that was
18 annexed to the sale motion. It was added in as a deliberate
19 choice. And we know now from the trial how it was added in;
20 Barclays chose that term. Barclays chose that term. Mr.
21 Lewkow told us that Barclays chose that term. On direct, when
22 Mr. Schiller was questioning him, Mr. Lewkow said that the term
23 "marks" which was at one point in the draft was considered not
24 precise enough. Book value was going to be substituted
25 instead. And when I asked him at the trial where that came

1 from, he said, I think it was me. I think it was me who
2 decided we should use the term "book value".

3 The use of that phrase "book value" is just not true.
4 Barclays can't decide in this case with regard to the discount
5 from book value whether it wants to embrace it or shoot it.
6 They put witnesses on the stand who will admit, who say,
7 Lehman's marks were stale. They needed to be remarked.
8 Lehman's marks were old and too high. We had to negotiate a
9 different lower value for them to be realistic, to use Mr.
10 Varley's words.

11 And then they put Mr. Pfleiderer on the stand to try
12 to make it disappear entirely through a review of the GFS
13 reports. The fact of the matter is every witness involved,
14 every witness who was there at the time, admits there was a
15 discount from Lehman's book value. We're all too familiar with
16 Mr. Kelly's memo where he talks about the five billion dollar
17 all-in economic loss versus our marks. And Mr. Kelly writes
18 this memo at 5:10 a.m. before the board meeting, before the APA
19 had been drafted and certainly before the sale motion. It was
20 baked in and built into the deal from the very beginning.
21 Barclays has admitted -- Barclays has admitted the discount.
22 These papers in this case. In its opposition motion, Barclays
23 attempts to explain it here saying the Lehman marks were stale
24 and overstated. Barclays didn't agree with them. And it
25 didn't want to accept those marks and then have to take an

1 immediate write-down after the sale. Thus, the discount
2 described throughout the movants' Rule 60 motions is not a
3 discount from fair market value but rather an attempt to adjust
4 from stale Lehman marks to fair market value. Well, that, to
5 me, admits that it wasn't book value. It wasn't book value as
6 the APA said it would be. It was not book value as Mr. Lewkow
7 had chosen to say in the APA.

8 Barclays admits the discount. And let's go back to
9 the disclosure point. If in fact, as Barclays seems to say and
10 as the witnesses have asserted at the trial, Lehman's marks
11 were stale, Lehman's marks were too high and what the -- the
12 others that were actually being given to the Court were a
13 negotiated amount, whatever the reason, to exceed to Barclays'
14 view that this was a more realistic assessment of market value
15 because it was the deal at which Barclays would transact.
16 Whatever the reason, that needed to be told to the Court. But
17 the Court was never told that. Instead, the Court was told it
18 was book value which any Barclays witness will tell you was
19 viewed by the world to be too high. Well, if that's true, when
20 the Court and the public was told this deal was being done at
21 book value, the information given to the Court was that Lehman
22 was getting, in essence, the benefit of its higher values even
23 if they were stale, even if they were high. The point is the
24 price really wasn't disclosed. One deal was disclosed; another
25 deal was actually transacted from the very beginning. From the

1 beginning, the idea was to deliver the securities assets to
2 Barclays at five billion below Lehman's marks.

3 The notes of John Varley, in his own deal file reflect
4 this. Your Honor will recall this page from Exhibit M-12.
5 That's what Mr. Varley called his hand files, the file he kept
6 in his office on important issues about the deal. He records
7 the negotiated discount. Barclays' minutes talk about assets
8 of forty-five billion liquid, thirty billion less liquid.
9 Seventy-five billion not seventy. Barclays' internal documents
10 at the time, even for tax planning -- and here, I'm looking at
11 Exhibit M-31 -- talk about the valuation calculations that the
12 discount between the value of the assets acquired and the
13 purchase price not be subject to a marginal tax rate. Mr.
14 McDade testified this was a negotiated number. Mr. McDade
15 testified that the negotiated number was five billion off of
16 Lehman's marks. It was in the range of five billion dollars.

17 Now Mr. McDade also conceded and Mr. Lowitt, the CFO,
18 conceded that a negotiated price for both assets with a single
19 purchaser just was not the way any regulated broker-dealer
20 would keep marking market books. This could not have been
21 Lehman's book value. Here's Mr. Lowitt on the topic. I asked,
22 "You've never seen that type of process used to truthfully
23 describe, to correctly describe this book value at all, have
24 you?" His answer, "Yeah. I'm not aware of a comparable
25 situation to this." He said it again when I followed up, "I

1 would not have thought that going to one outside party and
2 saying what do you think these assets are like would be the
3 normal process of how we would establish our books and records
4 for marking." The CFO of Lehman agreed -- who now works for
5 Barclays -- agreed that that wasn't book value. It couldn't
6 have been book value. It was the result of negotiation with a
7 single purchaser.

8 Mr. McDade plainly testified that the price to
9 transact was not Lehman's book value as of the 16th of
10 September. "Is that right?" Answer: "To the best of my
11 understanding." And that question and answer follows obviously
12 the Q and A above it where I'm asking him about this process,
13 this negotiation process between the traders. Whatever it was,
14 it wasn't book value as of September 16th. Whatever it was, it
15 wasn't book value as of the date hereof as the asset purchase
16 agreement said.

17 Now the testimony was also clear there was a plan at
18 the beginning of the week to mark down the books. Kelly and
19 Lowitt both told us that. Kelly, of course, confirms his
20 calculation of the loss against the books here in his
21 handwritten notes. He put it at five and a quarter billion
22 dollars. He, too, told us about the five billion dollar
23 difference: "Lower than their most recent book values on the
24 books of Lehman." And his notes confirmed that it was the plan
25 to mark the books down, to mark the books down to reflect that

1 lower negotiated price. Your Honor is going to remember this
2 from the trial. Mr. Kelly was shown these notes where his
3 handwriting says "Marking book down". Mr. Kelly was shown his
4 deposition testimony where he described why he wrote the phrase
5 "Marking book down". And Mr. Kelly simply lied. Mr. Kelly
6 took that stand, took the oath and made false statements to the
7 Court about what his handwriting said. The plan was marking
8 the book down. Martin Kelly was involved in that plan. But we
9 don't have to just rely on him.

10 Mr. Lowitt also made notes about a markdown.

11 Let me get the bigger one of that.

12 This is our merely draft of the 9/16/08 balance sheet.
13 And that's in Lowitt's handwriting, "Markdown", just below
14 77.4. And Your Honor will recall that both Mr. Kelly and Mr.
15 Lowitt each in their separate appearances on the stand had
16 something of an epiphany about this. Both of them suddenly
17 remembered for no apparent reason that it was the books of
18 September 12th they were talking about. Kelly was particularly
19 memorable about that because he told us it had nothing to do
20 with the fact that he was going to testify. And he was pretty
21 clear it had nothing to do with his preparations to testify.
22 And Lowitt also told us that it had always been his view he was
23 just trying to be a bit more precise than he had been at his
24 deposition. They bought into the theory and they came in and
25 they sculpted their testimony to say it as if the difference

1 between marking down the 12th or marking down the 15th makes
2 any difference at all. Mr. Lowitt -- Mr. Lowitt himself
3 conceded that no matter how you look at it it's lower than
4 Lehman's book value, no matter how you look at it. And Mr.
5 Lowitt also conceded the plan was from the outset to mark the
6 books down. I understand there was going to be an exercise to
7 mark the books to reflect the agreements between Barclays and
8 Lehman. They were going to mark the books down. Now, we know,
9 later, whether they actually took pen to paper and marked them
10 down on that day, turns out to be either unnecessary or
11 irrelevant because the repo presents the opportunity to achieve
12 the same thing by a different method. But that was the plan at
13 the beginning of the week and it was a negotiated price because
14 Barclays had insisted on it.

15 And what's Barclays' disclosure here? Again, we turn
16 to Mr. Hughes. Mr. Hughes tells us despite the testimony of
17 Mr. Lewkow, his lawyer, that the term "book value" "wasn't of
18 great consequence at the time as far as I recall". It wasn't
19 of great consequence to Barclays."

20 Well, perhaps that explains why Barclays sat silently
21 their lawyer having put the term "book value" in the agreement,
22 the agreement having been submitted to the Court and let the
23 Court think that Lehman was getting the benefit of its
24 allegedly overstated and stale marks. But one more time, this
25 is indicative of Barclays' disdain for the disclosure

1 obligations in a 363 sale. It just didn't matter to them. It
2 didn't matter to them because they got the deal they wanted.
3 They insisted on lower values in the marks showed they got it.
4 And they really didn't care if the Court was told about it.
5 They just wanted to rush to approve it. The fact remains,
6 that's what the APA said. Barclays chose that term. That term
7 was false. The price was not Lehman's book value. It was a
8 negotiated lower price.

9 Now, that's how the value to Barclays was understated.
10 The consideration Barclays was going to pay was also
11 overstated. And that fell in two categories. And again, I'm
12 at the beginning of the week, the assumption of liabilities for
13 cure and the assumption of liabilities for comp. The original
14 calculation for cure, Your Honor will remember from our friend,
15 Exhibit M-2, is 2.25. That number dropped. We all agree that
16 number dropped as -- sometime between the 16th when this was
17 prepared and the 17th when Mr. Miller came to the court. But
18 we know where that number and numbers like it came from. They
19 came from transaction adjustments that Martin Kelly and his
20 staff made in which they were writing up Lehman's accruals.
21 Here's some examples. Your Honor will recall these transaction
22 adjustment sheets. There's M-32. That's them on September
23 18th, the day before the sale hearing. There's Exhibit M-17.
24 That's done on the 17th, two days before the sale hearing. Now
25 Barclays had one copy of this and I'm sure they'll show it to

1 you where a copy of a transaction adjustment page went to Weil
2 Gotshal. There's not a scrap of evidence in this record --
3 there's not a scrap of evidence in this record that anybody
4 explained it to Barclays -- I'm sorry -- to Weil Gotshal.
5 There's not a scrap of evidence in this record that anybody
6 ever took one of the disclosing lawyers aside and said look,
7 Harvey, before you tell the judge what an assumption is for
8 cure, for contract, you should know these numbers are just
9 estimates. These are just the range. We're actually writing
10 them up to agree with the value sheet. We're writing them up
11 to agree with the purchase agreement. They are not real.
12 Nobody ever told Mr. Miller or anybody else either that it was
13 never Barclays' plan to pay those amounts. This is, in fact,
14 what the Court was told about the assumed liabilities. That
15 page is page 6. It's Exhibit M-18 of the sale motion. This is
16 the first time the Court is asked to consider approving the 363
17 deal. The parties estimate that the cure costs associated with
18 such assumptions and assignments will be approximately 1.5
19 billion. No qualification. No suggestion, as Barclays has
20 made in this trial, that it was a range that could have been
21 from zero to infinity. Nobody really knew what the number was.
22 That's what the Court is told. And Mr. Miller also said it.
23 When the Court asked what the value of the transaction was,
24 this is what Mr. Miller said about cure. "[T]he cure amounts
25 and other payments in connection with the contracts, are

1 estimated to be a billion five hundred million dollars." No
2 qualification. No suggestion that anybody had told him these
3 were written up. No suggestion anybody had told him these
4 could be a broad range. They could be zero; they could be 200
5 million; they could be 1.5. Nothing like that. Over and over,
6 the lawyers told us they weren't privy to these numbers.

7 And throughout this trial, we saw proof that that was
8 never Barclays' plan. It was never Barclays' plan to pay
9 anything near 1.5 billion dollars. They were thinking more in
10 the range of 200 million dollars. These are -- in Exhibit M-
11 11, these are Mr. Cox's handwritten notes where he refers to
12 200 million for 2000 contracts that are mission critical. And
13 where does he get this information? It says it on his notes:
14 Martin Kelly. And Mr. Cox didn't remember on the stand where
15 he got that. But that's what his note said at the time. His
16 contemporaneous note suggests that it was Martin Kelly who told
17 him we'll only have to pay 200 million. And in any event,
18 those were Barclays' internal calculations. 200 million for
19 external funding.

20 This document, M-41, puts the total underestimate, the
21 difference between what the Court was told -- what the balance
22 sheet that the deal was based on required and what Barclays
23 actually intended to pay at 2.7 billion dollars. That's
24 Exhibit M-41. They put the difference at 1.3. The total
25 negative goodwill generated by this practice is 2.7 billion

1 dollars into Barclays. No doubt Barclays was always planning
2 to pay something in the range of 200 million dollars for cure
3 in the event they paid 238 which itself is a telling fact.
4 Court's told 1.5 billion; Barclays is in the 200 million dollar
5 range.

6 Same problem with bonuses. Two billion dollars for
7 bonuses. It says it right there in 9.1(c). Barclays has from
8 time to time taken a stab at saying, well, the financial
9 schedule is not the one referred to in Section 9.1(c) because
10 it's only assigned by Mr. Berkenfeld. Well, Mr. Lewkow
11 dispelled that motion and told us that's the one that's
12 referred to in the agreement. And Barclays did not pay two
13 billion dollars. Your Honor will recall the testimony of Mr.
14 Exall, Michael (sic) Exall. And Mr. Exall generated during
15 discovery in this case a chart that, by a remarkable
16 coincidence, purports to show Barclays paid 1.999 billion. My
17 partner, Mr. Hine, asked him, well, did you say to yourself,
18 holy cow, I came in within one-tenth of one percent. And he
19 said that wasn't -- that wasn't result oriented. But the
20 internal documents show it most certainly was. Barclays
21 knew -- it always planned a bonus pool in this kind of range.
22 And here, I'm at Exhibit M-130. There we have a bonus pool of
23 1.3. That's on the 16th. As late as the 23rd, Barclays still
24 has a bonus pool in the range of 1.4 billion dollars. But they
25 knew the contract required a two billion dollar payment. There

1 are internal memoranda at Barclays about that very fact.
2 Clackson to Ricci: "So it looks like we have to pay them two
3 billion in bonuses." And look at the attachment slide. That's
4 the balance sheet upon which the deal was based. That's the
5 9/16/08 balance sheet.

6 We all remember this e-mail, the one entitled "650
7 million dollar profit". Here we have Clackson, the CFO,
8 writing to Evans. And he's complaining, "It says two billion
9 9.1(c) and you guys told me it was 1.35." And in the end, what
10 do they do? They paid -- and I won't burden the Court with all
11 the documents that support it. It's virtually undisputed.
12 Barclays says in its papers they paid 1.55 billion dollars for
13 bonuses.

14 Now Barclays says it's not two billion. Barclays has
15 suggested that 9.1(c) and its obligations of the 9.1(c) somehow
16 also cover other types of comps: severance, other bonuses.
17 And the schedule that Mr. Exall relied on, both his original
18 and his adjusted one, do include things for social taxes, for
19 Barclays prices. 9.1(c) deals only with bonuses. The contract
20 itself says it. 9.1(b) deals expressly with severance. 91.(c)
21 deals with bonuses. 9.1(c) is the only one of the two of them
22 that refers to that schedule. And in the record then -- I
23 won't to put it up on the screen. It's the testimony of Alvin
24 Brown, a partner at Simpson Thacher who represented Lehman and
25 drafted that clause -- and his deposition testimony is in the

1 record. And it's clear that's exactly what that what that was
2 meant to say, two billion for bonuses. Barclays paid only 1.5
3 and never planned to pay anything near two billion dollars.

4 I've mentioned a couple of times Barclays' idea of
5 disclosure. And I wanted to turn to that just very briefly. I
6 put out there Mr. Hughes' formula of pieces of information
7 making it capable of deduction being the Barclays standard for
8 disclosure. I'd like to briefly address the analyst call and
9 just reaffirm some of the things that I think the testimony in
10 this case shows. First of all, and most self-evidently,
11 whatever it is the analyst call said nobody showed it to the
12 Court. I asked Mr. Hughes, you may recall, was the Court
13 invited to the analyst call. And he said, and I think he meant
14 this as a jocular answer, I certainly didn't invite him. But
15 the fact of the matter is, we know. The analyst call was not
16 put in the court record. The press release that they also show
17 us, also not put in the court record. Mr. Hughes conceded.
18 He's general counsel of Barclays. He's the one who tells us
19 that's a disclosure document. He didn't see it until he
20 prepared for his deposition in this case. So, so much for the
21 analyst call being disclosure. Even if it was a form of
22 disclosure, it doesn't mention the assumption of liabilities
23 for comp. It doesn't mention the assumption of liabilities for
24 cure. It doesn't mention the initial discount. It discloses,
25 at best, that one mismatch between seventy-two and sixty-eight,

1 seventy-two being the markdown book value against the sixty-
2 eight. That's assumed. That is not disclosure. Disclosure is
3 when your lawyer sits at this table and stands up and tells the
4 Court something, when papers are filed with the Court. It is
5 not a retroactive look at a press release that the Court might
6 have seen or an analyst call the Court might have heard about.
7 That's not even a poor excuse for disclosure. It's not
8 disclosure at all.

9 So the repo -- let me move on to the repo, Your Honor.
10 We know from all the testimony in this case that Barclays --
11 here's the phrase everybody uses -- stepped into the shoes of
12 the debtor. Barclays will tell you it did that because the Fed
13 made it do it. The Fed has told us that's not true. Barclays
14 will tell you that stepping into the shoes of the Fed created
15 terrible, terrible risk for Barclays. The take-out agreement
16 between the Fed and Barclays shows that's not true. Barclays
17 had an option. Other evidence demonstrates to us that the Fed
18 was ready to step in, and in fact did, to finance the repo
19 collateral for Barclays the very next day. Barclays could come
20 right back to the PDCF window and put that collateral back to
21 the Fed and receive overnight financing for it for a period
22 they talked of about a month till Barclays could find private
23 funding support. So the risk that Barclays says it took on is
24 really not the risk that they did take on.

25 And all of that again is begs the disclosure point.

1 If what Barclays is trying to prove here is it had such serious
2 risk because it stepped into the shoes of the Fed and the repo,
3 what's their argument? Therefore, we should be forgiven for
4 the lack of disclosure to the Court? It was such a risky deal
5 for us, the standards should be lower? That doesn't make any
6 sense. And that doesn't work as a matter of law.

7 It also doesn't work as a matter of testimony. Your
8 Honor will recall I asked Mr. Varley if on the issue of a
9 single bidder he felt that reduced Barclays' disclosure
10 obligations. He was actually a little agitated at that point.
11 He said, you know that's not my view. I asked that of Mr.
12 Hughes. He said it was not. I asked it of Mr. Diamond. He
13 said it was not. They'd have to say that. I also have to say
14 it because it's true. The fact that Barclays may have had some
15 risk because of the repo doesn't retroactively forgive a
16 failure to tell the Court about the repo. The repo was the
17 deal -- was the deal by Thursday and certainly, by Friday. We
18 know this. We know that the Friday asset scramble was the
19 result of Barclays complaining that the collateral and repo was
20 too low. We know that the repo was the main topic of
21 conversation between the parties. That can't reasonably be
22 disputed.

23 And here's what we also know. Let me show you on a
24 slide we collected here -- make sure I have the right one.
25 Just so I'm clear on this, Your Honor, these are two extracts

1 from the -- and I'm at slide 120. These are two extracts from
2 the September 17th transcript. One is from -- the first one at
3 the top is from page 71. And the second one at the bottom is
4 from page 24. Let me read them in page order. This is what
5 Mr. Miller said: "And then, Your Honor, in the interim, LBI
6 has entered into an arrangement with the prospective purchaser
7 where there's a repo agreement in which they are backing up and
8 allowing these repos to be settled and to be financed." And
9 Mr. Miller said a little while later: "We have a company,
10 Barclays, which is supporting the operations of LBI right now
11 with a repo credit agreement so they can settle the
12 transaction."

13 Your Honor, that -- those two sentences are the sum
14 total of what this Court was told about the repo before it
15 approved the sale order. That's it. That's all. Nothing in
16 the sale motion. Nothing from the witness on the stand.
17 That's it. Now how could that possibly tell the Court that the
18 repo had become a central piece of the transaction. How could
19 that possibly tell the Court that the values they were applying
20 to the repo were going to be what was transferred to Barclays?
21 The answer is it couldn't.

22 And just to reemphasize. On that -- there's nothing
23 on the 19th. There's no mention of it. There's no witness put
24 on the stand to talk about it. The Fed, which is here, gets up
25 and says we support the agreement. Nobody sees fit to mention

1 that that's a trade for taking the Fed out of its repo
2 liability. Nobody mentions that there were negotiations that
3 very morning about the value of the repo collateral. Nobody
4 says a word about that. Nobody says anything about the repo.
5 Why? The lawyers don't know. No one has told the lawyers.
6 Mr. Miller, Mr. Lewkow for both Weil Gotshal and Cleary
7 Gottlieb, both were clear and unequivocal and unrefuted in
8 their testimony that they weren't involved in the repo, they
9 weren't involved in the valuation of the repo collateral. They
10 knew nothing about this.

11 And there is a point later on the 19th where Your
12 Honor asks Mr. Novikoff from Wachtell rises and he has a
13 question about safe harbors. And one of the safe harbors, of
14 course, is Section 559. And Your Honor inquires of Ms.
15 Granfield from Cleary whether the safe harbors were affected by
16 the transaction. I'm paraphrasing obviously. And she says no.
17 The reason I raise that is I want to emphasize the point I just
18 made. We do not intend that Ms. Granfield misled the Court
19 when she gave that answer. She did not. She doesn't know
20 either what's going on with the repo. The lawyers only find
21 out the next day that the repo's been terminated. And it's not
22 until the weekend that any lawyer sees any of the implications
23 of Section 559. I have no doubt Ms. Granfield's answer was
24 truthful. But I also have no doubt it was completely
25 uninformed because the clients never clued the lawyers in. And

1 the repo, as we know from the proof in this trial, was the
2 mechanism by which the original discount was delivered.

3 At the sale hearing, Ms. Fife gave the Court a report
4 about changes in the deal since the Wednesday, since the 17th.
5 And this is what she said. We've seen this a number of times
6 in the trial, too, Your Honor. Ms. Fife says to the Court:
7 "In terms of the economic changes, they result largely because
8 of the markets, unfortunately. And from the time that the
9 transaction was actually entered into till now, the markets
10 dropped and the value of the securities dropped as well.

11 "So, originally, we were selling assets that had a
12 value of seventy -- approximately seventy billion dollars."
13 And that's a reference to the long position. Mr. Shapiro, who
14 testified, said he viewed it as a corollary. "And today, Your
15 Honor, we're only selling assets that have a value of 47.4
16 billion dollars."

17 So Ms. Fife comes to the Court and says the market's
18 dropped. This is worth less. There's no other way to
19 interpret that, especially balanced against the book value
20 clause or the APA, than to say we use mark-to-market book value
21 has caused this to reduce from seventy to 47.44 because of
22 market value.

23 Now, Mr. Miller confirmed, as if it needed to be
24 confirmed, that the lawyers had no information about how that
25 47.4 number was derived. He said it was given by

1 businesspeople at Lehman. So on the public record, the APA is
2 still the operative agreement although it's not; now it's the
3 repo. And the 47.4 given to the Court is a corollary to the
4 seventy billion dollar long position but, in fact, it's a
5 number that relates to the repo collateral. And I'm going to
6 move on to how that was calculated.

7 But before I do that, I want to take note of the fact
8 that Mr. McDade took the stand at the sale hearing and was
9 asked on cross how the assets being transferred were valued.
10 And he told the Court there was an individual line item detail,
11 an individual line item detail processed through all of our
12 individual list business units and coordination with the normal
13 finance professionals who are incorporating into the valuation
14 process. And he told Mr. Qureshi who was cross-examining him
15 that that took place as recently as the prior evening. That
16 was not true. That was not true because there was no line by
17 line valuation of the collateral being transferred to Barclays.
18 At best, it was done on an asset class basis. It was also not
19 true because the suggestion of Mr. McDade's testimony was that
20 this was done in Lehman's normal course the way it normally
21 marked its books and record and that was not true. We know --
22 and I'm going to address this in some detail -- there was an
23 exercise led by Jim Seery to apply liquidation values to the
24 repo collateral. This was no true. Now I don't want to stand
25 here and suggest Mr. McDade knew it wasn't true. I think he

1 didn't. Mr. McDade is locked in a room getting prepped with
2 Mr. Miller who doesn't know his numbers. Mr. McDade is not
3 involved in the nuts and bolts of this. I think Mr. McDade is
4 testifying to what should have happened, to what normally
5 happens. But whatever else needs to be said, it did not
6 happen. There was no line by line valuation.

7 The Court was also told that what needed to be avoided
8 here was liquidation values. In the sale motion, the parties
9 said this: "It is urgent to sell the purchased assets now or
10 face material disruption of their value. I asked Mr. Shapiro,
11 who had reviewed this, what that meant, and he explained, it
12 was to be sure -- because the absence of a sale would have led
13 to a hear term liquidation. Mr. Ridings, whose deposition was
14 played here by Barclays, said numerous times that the purpose
15 of his proffer and testimony was to demonstrate it's better
16 than liquidation. "It's the highest and best and only
17 alternative we have." He said it more than once. It's better
18 than liquidation because it was the only alternative was the
19 deal on the table.

20 So the suggestion from Ms. Fife's statement to the
21 Court about 47.4 because the drop in the markets coupled with
22 urging of the Court to avoid liquidation price not only does
23 not disclose to the Court that liquidation values were being
24 used -- suggest to the Court that market values are being used,
25 it never disclosed to the Court and lures the Court away from

1 the truth of the matter which emerged at this trial. The repo
2 collateral that was transferred was valued at liquidation
3 values.

4 Now we know that from the testimony of Jim Seery. We
5 know the lawyers weren't involved in it. And I can keep
6 harping on that but I don't think anybody's really going to
7 dispute me on that. It was all done by the businesspeople.
8 Now Jim Seery was the global head of fixed income at Lehman.
9 That week, Mr. Seery was working on the assumption that he
10 would move over to Barclays. Mr. Seery told us at the trial
11 that when he got to Barclays, he received a bonus and a
12 retention payment. He wasn't able to remember the amount but
13 he was able to quantify it into the millions of dollars. Mr.
14 Seery gathered traders together to look at the value of the
15 collateral and the repo. He said on the first day of his
16 testimony the purpose -- the primary purpose was to prepare
17 Barry Ridings to get on the stand and show the liquidation
18 value was the worst alternative to the sale transaction.

19 Just a quick word about the repo values. We know that
20 the values of collateral held in the repo were valued by the
21 custodial agent. The Fed repo, the one into which Barclays
22 stepped, as it were -- the Fed repo, the repo collateral agent
23 was JPMorgan Chase. They valued the Fed repo at 50.6 billion.
24 The Lehman/Barclays repo -- that's the one that emerges on the
25 18th when Barclays steps into the shoes -- is valued by

1 Barclays' agent, Bank of New York. We know they're Barclays'
2 agent because Mr. Ricci told us that. And they valued the repo
3 collateral in the neighborhood of fifty billion. High bid,
4 49.9, forty-nine and change. Those are not liquidation values.
5 Those are the values the custodial agent puts on repo
6 collateral through its normal processes of checking available
7 market data, third party sources. You heard Mr. Schneider
8 testify about this in -- one of our experts who explained that
9 between them, JPM and Bank of New York valued one and a half
10 trillion dollars a day of repo collateral and they do it
11 overnight. Now, Mr. Pfleiderer's report -- Professor
12 Pfleiderer's report allows us how that couldn't possibly be
13 right because they only had a day or two to do it. But that's
14 what they do every day. And the only expert on that matter who
15 came to the stand was Mr. Schneider and I suggest his unrefuted
16 analysis suggests he's just right as a matter of common sense.
17 That's why you use collateral agents.

18 Now Seery told us that Lehman carried the 50.6 --
19 carried the Fed repo on its books at 50.6. That's the 50.6
20 that JPM had put on the Fed repo. And Seery testified that
21 Lehman took the position when it dealt with Barclays, that
22 these marks were accurate. This also, by the way, shows that
23 Lehman is marking the books by the end of the week. So, so
24 much for it's all about whether there was GFS data on the 12th
25 or the 11th or the 13th. They're marking the books by the end

1 of the week and they're carrying the Fed repo collateral at
2 50.6 billion.

3 When Barclays gets the repo collateral, it decides it
4 wants to be unhappy with the values. It decides it wants to
5 not accept the amount of Lehman's book value, that is, the
6 amount that the Fed put on it. And it announced that the value
7 is much lower. And we know that because we have Exhibit
8 M-45 -- which that is not. There we go.

9 Now, Exhibit M-45 is a haircut summary prepared by
10 Jasen Yang and delivered ultimately to Clackson and Ricci. And
11 what it does is it takes the Lehman market value of 50.6
12 billion and applies a haircut of six billion dollars more. And
13 that summary shows -- that summary was put together on
14 September 18th when Barclays decided it wanted to demand more
15 from Lehman. Now Barclays has contended in this case that when
16 the repo collateral went from the Fed repo to the
17 Lehman/Barclays repo, a lot of the collateral was different.
18 It was much worse collateral. It was terrible collateral on
19 Thursday when it was just dandy collateral on Wednesday. The
20 fact of the matter is, our experts have showed without
21 reputation that the five billion dollar write-down we're
22 complaining about is in primarily the overlapping collateral,
23 the collateral that makes it over. Four billion of the five
24 billion dollar write-down is in there. It's not nearly the
25 disconnect that Barclays would have the Court believe.

1 So enter Mr. Seery. Why is this relevant to Mr.
2 Seery? This is relevant to Mr. Seery, who testified that he
3 knew by Friday morning that the deal had completely changed,
4 that the deal under consideration was to turn the repo into an
5 asset sale. And Seery admitted that the 50.6 was Lehman's
6 loss. And Seery said that in his dealings with Barclays over
7 the shortfall of the repo, Lehman said the marks on the Fed
8 collateral were accurate. Mr. Seery also testified he had
9 confidence in that process.

10 Nonetheless, on Friday morning, Seery says he called
11 together a group of traders and he told them to determine
12 liquidation values for the classes of assets in the repo. Now
13 initially, he told us that the primary purpose here was to prep
14 Barry Ridings to testify gathering information from Mr.
15 Ridings' testimony. Mr. Shapiro also gave us testimony to the
16 effect that Ridings was going to be prepared to testify that
17 liquidation was the worst alternative. That's Mr. Shapiro's
18 testimony on August 23rd at page 115 in the transcript.

19 Now, prepping Ridings with liquidation values would
20 have made sense if Ridings, in fact, was going to take the
21 stand and say the deal on the table is better than liquidation
22 value which is what he told the board because then he would
23 have been able to say these are the liquidation values. So
24 that's where Seery starts out when he takes the stand. We were
25 prepping Barry Ridings to testify about liquidation values.

1 In fact, the liquidation value that Seery oversaw was
2 used to set a lower negotiated price -- a familiar phrase
3 now -- a lower negotiated price between Lehman and Barclays for
4 the assets. Seery told the traders take a look at categories
5 of assets. That's not line by line -- and find out whether
6 they, if the market was very liquid, they could sell it this
7 afternoon. If it wasn't so liquid, it would take a couple of
8 days. Now Seery was well aware that Barclays had no intention
9 of doing a fast liquidation. Barclays had no intention of
10 turning around. He said that to us. They didn't tell him that
11 and in his deposition he had said -- not in the highlighted
12 portion. Down on line 12 -- they wouldn't do that. But still
13 he asked the traders to form an opinion what kind of discount
14 would you be forced to take if you were to liquidate these
15 assets in a relatively short period of time. And he also told
16 them to make that consideration at full size. Seery tells the
17 traders come up with a value that reflects liquidation of the
18 entire portfolio. That's a liquidation value. That is not a
19 market value. And that number came to 45.5. And the reason we
20 know that number came to 45.5 is Exhibit 147.

21 Now, Exhibit 147 is Yang's haircut summary nabbed up
22 by Seery after the liquidation exercise that he instructed the
23 traders to do. He told us the 45.5 billion was the total of
24 liquidation for the repo collateral that that traders exercise
25 had come up with. So the question, obviously, is what's the

1 1.9. The 1.9 is the contents of the unencumbered box that are
2 added as part of the Friday asset grab. And in total, what
3 those numbers give you is 47.4. That's the basis of Ms. Fife's
4 number. 47.4. That's the basis.

5 So Ms. Fife is sent into court to tell the judge the
6 markets have dropped and the values are only 47.4. And in
7 fact, 45.5 billion of those value are not market values. They
8 are lower liquidation values which Mr. Seery conceded was the
9 basis of a lower negotiated price. He said these are the
10 numbers they're reporting back if we had to do a fast
11 liquidation -- that's how he described it. If we had to do a
12 fast liquidation. But he also admitted that these numbers were
13 used. They were a negotiated amount, a negotiated settlement
14 number. That's what he agreed they were. And that negotiated
15 lower settlement number became the basis for 47.4 back in front
16 of the bar at the sale hearing. He sat right behind Mr. Miller
17 and Ms. Fife. He could have poked them in the back that's not
18 a market value; that's a liquidation value. But he chose to
19 say nothing. No one corrected the lawyers at the hearing. Mr.
20 Seery told us it never even occurred to him. He was asked, did
21 it occur to you perhaps the Court ought to be advised that that
22 was a negotiated settlement value rather than a number arrived
23 at pursuant to Lehman's normal mark-to-market practices. "No,
24 it did not." He allowed this, however, if it had occurred to
25 him, he would have said something. "If it occurred to me, I

1 would have advised the Court." But we all know he didn't. We
2 all know no one ever told the Court these were liquidation
3 based values and they were the basis of a lower negotiated
4 amount, lower than the Court was told was market value.

5 Mr. Seery also went on to say having heard Mr.
6 McDade's testimony because he said when he was sitting here he
7 was next to Mr. McDade and certainly sitting here would have
8 heard Mr. McDade testify. But Mr. McDade's line by line
9 valuation must have been wrong because it wouldn't achieve 7 --
10 it would get us to forty-nine and change if there had been a
11 line by line valuation.

12 So Mr. McDade gives wrong testimony. Ms. Fife gives
13 the wrong number. The man who put the liquidation number is
14 sitting in the court. Barclays knows it's a negotiated
15 settlement amount because they're the other half of the
16 negotiations. Barclays doesn't tell its lawyers and the Court
17 is not told.

18 Let's go back to 60(b). Whether that is a mistake,
19 and it -- that's one explanation and it certainly is a mistake.
20 Whether it's intentional, whether it's facilitating the
21 innocent misrepresentation or whether it's some other basis for
22 relief, that warrants 60(b) relief. The Court is given the
23 wrong number for the deal at the sale hearing where it's asked
24 to approve it. Now, Barclays, looking at that 45.5 billion
25 number knows it has a problem and here's their explanation for

1 why that 45.5 just happens to be the same as the 45.5 its own
2 internal valuator, it's PCG group came up months and months
3 later. Bear in mind we can't test this because we haven't seen
4 a single person from PCG take that stand. Barclays has not put
5 one person involved in its internal valuations on the stand to
6 be cross examined to tell the Court about it. Instead, they
7 bring an expert who says their methods look okay to me. So
8 they get my Good Housekeeping seal of approval and PwC looked
9 at, too, so that's two seals of approval. But no valuator.
10 No Langerman (ph.), no Wachtell, no Teade (ph.), nobody.
11 Here's Barclays' explanation. It's a coincidence, they say.
12 It is a coincidence.

13 This is a footnote on the last page of Barclays'
14 papers in the in limine motions, Your Honor. There is a
15 numerical coincidence between the 45.5 billion estimated by
16 some witnesses as the value of the repo and the 45.5 billion
17 ultimate calculated by Barclays. I'm going to leave it to the
18 Court to determine how likely that coincidence is to be true.
19 Seery sat down and calculated that number. He wrote it on
20 M-147. Someone fed it to Lori Fife. She mis-described it to
21 the Court as a market value and it wasn't. That's a
22 fundamental failure of disclosure and Barclays knew it.
23 Barclays knew it because when they valued at the time what they
24 took in, they were putting in in the range of fifty-two billion
25 dollars. Not 47.4. Fifty-two billion dollars. I had Mr.

1 Ricci agreed with me that Bank of New York was Barclays' agent.
2 And Barclays' agent put the amount of collateral that made it
3 over -- remember all the collateral doesn't make it over -- at
4 forty-five. And we add the seven billion in cash that was
5 added to make up the difference. Barclays is calculating its
6 take at fifty-two billion dollars.

7 It's not just Mr. Ricci's testimony. Your Honor will
8 recall this document, Exhibit M-147. This is Marty Malloy
9 writing to LaRocca and Stephen King where he puts it at 52.19
10 on the 19th, the day of the sale hearing. That's the forty-
11 five billion in cash that makes -- let me explain what I mean
12 by makes it over, Your Honor. Your Honor, so this is only one
13 place in the transcript, you'll recall that there were
14 operational difficulties. All the collateral doesn't make it
15 over. That adds to forty-five. And then the difference is
16 made up in cash. Later, there's a dispute with JPM over who
17 gets to keep the cash. But at the time, on the day of the sale
18 hearing, Barclays is putting its take at fifty-two billion.
19 Another person who put it there was our friend, Martin Kelly.
20 While he's preparing the opening balance sheet, he's got 44.8
21 as inventory value, seven billion cash, so he's in the 52.9
22 range. And when he completes that opening balance sheet, he's
23 got 52.880 as the value of the inventory received. Barclays
24 knew 47.4 billion dollars was too low. They're calculating the
25 number of billions and billions higher at the time.

1 Romain and others put the number at fifty-two. Mr.
2 Romain testified -- I have the wrong slide. Excuse me, Your
3 Honor. There we go. 9/20, that's the Saturday. There's
4 Barclays analysis that puts the financial assets at 52.19. Mr.
5 Yang who did the haircut summary puts the collateral that made
6 it over at forty-five. Add seven billion. You're at fifty-
7 two. So Barclays knew the number was too low. Actually, as
8 late as October 3rd, Barclays is still at fifty-two.

9 There's a memo that includes Mr. Romain that puts the
10 current acquisition balance sheet at fifty-two billion dollars.
11 Now, this raises the obvious disclosure issue. Why isn't
12 anybody telling the Court you're being told 47.4, Your Honor.
13 But, you know, internally, at Barclays, we've got this roughly
14 in the range of fifty-two. The reason is, as I averred to in
15 the morning -- before, nobody ever told the Court there might
16 be a range. Even if you accept the Barclays view that because
17 a lot of this was Level 3 securities and Level 2 securities and
18 this stuff was really complicated to value, nobody ever told
19 that to the Court. They just said it's due to a drop in the
20 markets.

21 I would point out, Your Honor, and I said I wouldn't
22 deal with the valuation case, and I'm not, but it took
23 Professor Pfleiderer two days on the stand to describe to this
24 Court in excruciating detail just how complicated it is to come
25 to any kind of value with Level 2 and Level 3 securities. It

1 took Ms. Fife about five seconds to pick 47.44 and nobody put a
2 disclaimer on that number. Nobody said it could be fifty-two.
3 It might not be 47.4. Nobody said anything like that.

4 I asked Mr. Ricci who was in the charge of the deal
5 for Barclays, what did you do about disclosure. Your Honor
6 will recall each time I asked him that, I got a ritual
7 incantation. I assume my lawyers would make the disclosures
8 that they were supposed to make. I just -- well he must have
9 said that six times. He told us he took no special steps. The
10 problem again is if you don't tell your lawyers, you can depend
11 them all you want. But if they don't know the numbers, they
12 can't make disclosure to the Court.

13 Now very briefly, Your Honor -- and very briefly, I'm
14 going to address the Friday asset scramble. I think the
15 testimony about that has been deep and extensive but only to
16 point out that the end result is this. Barclays, on -- based
17 on Exhibit M-45, based on Yang's haircut summary, which is sent
18 to Keegan, Barclays demands more. Using -- Ricci told us this.
19 I asked him about M-45. I asked him about the Yang haircut
20 summary. And he said he would have given it to Keegan. And
21 Keegan was in New York dealing with Barclays -- dealing with
22 Lehman on Friday morning. And we know that Ricci, Michael
23 Klein and Keegan met with McDade Lowitt and Kirk on Friday
24 morning to come in and say we need more value. If we don't get
25 more value, this deal is not going to close. Barclays said, in

1 its own words, it was uncomfortable with the repo collateral.

2 Now, according to Mr. McDade, Barclays never said this
3 is how much we need. According to Mr. Ricci, there was a
4 target of about three to four billion dollars. He told us
5 that. But even Mr. Ricci believed that that target wasn't
6 given to Lehman. Barclays never shared its calculation of how
7 it got to that number with Lehman. And Barclays was clear
8 about one thing. If it didn't get additional assets, it wasn't
9 going to close. That's what they told Mr. McDade. I asked him
10 how explicit was Barclays about saying it would not close if
11 this gap could not be filled. His answer: they used those
12 words. Mr. Klein, Barclays' senior advisor and a member of its
13 negotiating team also had said that in his deposition which we
14 talked about at the trial. This is the trial transcript where
15 we're reading his testimony: "I made it known to the parties
16 that were involved that there needed to be more assets because
17 if there weren't more assets, the transaction couldn't take
18 place. But no target, no measure, no analysis. Nobody says,
19 well, you know, our repo haircut brings us 6.04. This is a
20 holdup. This is the morning of the sale hearing. Lehman's got
21 no negotiating leverage at this point. Barclays knows it's the
22 only buyer in town as it's fond of reminding us. And it comes
23 in and says based on our valuation which we're not going to
24 share with you, you need more assets. And what happens then?
25 McDade puts Lowitt in charge along with some others to go find

1 more assets to give to Barclays so that they can close the
2 deal. And what follows is the Friday asset scramble. One of
3 the people involved in that was also Alex Kirk. And Mr. Kirk
4 wrote an e-mail, which Your Honor may remember from the
5 opening, in which he identifies what appears to be Barclays'
6 standard. "Rich Ricci just told me he won't blow off this
7 trade by being a pig." This is simply Barclays saying we want
8 more. We want more. You need to add more to the pile or we're
9 not going to close. Now what makes that worse is putting
10 Lowitt in charge of the Friday asset search. That basically
11 sends -- that puts the fox right in the middle of the henhouse.
12 Let's review Ian Lowitt a little bit.

13 Ian Lowitt is the chief financial officer of Lehman.
14 By the 18th of September, before the Friday asset scramble even
15 begins, he's under contract to Barclays. He has signed his
16 employment agreement with Barclays. That employment agreement
17 provides that Ian Lowitt will get a bonus of six million
18 dollars. I asked Mr. Lowitt on the stand if that bonus was in
19 respect of services to Lehman and he said no. It was for
20 services to Barclays. He knows he's not going to get that
21 contract, he's not going to have that job unless the deal
22 closes. We talked about that when he was on the stand. "If
23 the transaction doesn't close, you don't have a job at Barclays
24 that following morning, correct?" "Correct." Now we can talk
25 all we want about how Ian Lowitt may have wound up somewhere

1 else or Barclays may argue that the amount that they paid him
2 was similar to the amount that he was paid at Lehman. I think
3 everybody in this room can agree a job is better than no job.
4 Six million guaranteed on Monday is better than I'm going to
5 try and get six million somewhere else. Lowitt's got every
6 financial incentive to satisfy Barclays when it demands more
7 assets on the strength of a threat to refuse to close. And
8 here we are again, back to disclosure. Only a few hours after
9 the asset scramble is completed, the parties are in court.
10 Barclays apparently has enough. It's decided not to blow off
11 the deal by being a pig. And nobody tells the Court anything
12 about this exercise. Nobody says we added 1.9 billion dollars
13 in clearance box assets. Nobody says we added what turned out
14 to be 769 million in 15c3-3 assets. Nobody says we added cash,
15 we added margin derivatives. In fact, the Court is told there
16 is no cash in the deal. Nobody talks about the Friday asset
17 scramble.

18 Now, Barclays has responded to the proof about this
19 exercise by suggesting -- and it was interesting to me that
20 every single one of their witnesses -- perhaps this is another
21 circumstances -- chose the word "identified" when they talked
22 about the assets that were added by the Friday asset scramble.
23 Every single one of them decided "identified" was the right
24 verb. Well, they weren't just identified, they were added.
25 They were added. If, as Barclays suggests, all that really

1 happened here is Barclays got some comfort that the overall
2 value it was getting since it was getting everything included
3 1.9 billion and 769 million, those negotiations wouldn't have
4 been necessary and, most certainly, the clarification letter
5 wouldn't have been necessary. What would there have been to
6 clarify.

7 The clarification letter adds these assets to the
8 deal. They're not just identified, they're added. And again,
9 let's look at the contemporaneous documents. First, I want to
10 put a document that indicates Mr. Lowitt's mindset about
11 getting it. This is Lowitt's e-mail to Tonucci. After they
12 gathered up these assets, he urges Tonucci, "You need to be
13 close to it. If we don't succeed, you and I are toast despite
14 all heroics." He writes this on Saturday the 20th, two days
15 before the closing.

16 Now, I asked Mr. Lowitt about that and he gave an
17 answer along the lines about how he was concerned about the
18 well being of all folks who had worked at Lehman. I would
19 respectfully suggest that the phrase, "you and I are toast",
20 means nothing of the kind. This is Ian Lowitt expressing to
21 Paolo Tonucci who's working with him on the Friday asset
22 scramble, you got to get this done. Add those assets or you
23 and I are not going to have jobs. And maybe that explains why
24 nobody took a lawyer aside and told them look, you should know
25 about the addition of all these assets. Maybe that explains

1 it. But it's right there for everybody to see. Self
2 interested future Barclays employees added billions to the pile
3 that Barclays took away. And what Barclays was writing at the
4 time didn't suggest, as Barclays would have it now, that all
5 that really happened here were additional assets were
6 identified. This is what Michael Klein, who had gone and
7 delivered the threat not to close in return for the demand for
8 more assets, wrote to Bob Diamond. On the 20th on Saturday
9 after the asset grab was held and Mr. Diamond -- Mr. Klein
10 wrote, "We clawed back three billion more of value in the
11 transaction." We clawed back. That's not a man who's writing
12 to his client saying don't worry. The deal is worth what we
13 thought it was worth. We've identified existing assets that
14 were already on their way over. That's a man who says, I've
15 gotten them three billion dollars more. That's the man who's
16 paid ten million dollars by Barclays for a week's worth.
17 That's a man who's reporting he's worth the money. That's a
18 man who says I got you three billion more to add to this deal.
19 Not one word to the Court about any of this. No one tells any
20 of the lawyers and therefore no one tells the Court.

21 Now again, that could be a mistake. It was a deal
22 fraught with tension. It was a deal with communications
23 problems. Mr. Miller used an invocative phrase about the week.
24 He called it organized chaos. And in the organized chaos, this
25 might be attributable to mistake. I would suggest it goes

1 further but I would also say the Court doesn't need to reach
2 that issue if it's not inclined to make that finding. Mistake
3 is enough under 60(b). Innocent misrepresentations is enough.
4 But the failure to tell the Court about this is a
5 misrepresentation indeed.

6 And that, Judge, brings us to the clarification
7 letter, the next piece in the sequence. Now, Ms. Fife
8 describes the clarification letter to the Court. And she did
9 that not in the part of the sale hearing where she was
10 describing the changes in the economic terms that I put up on
11 the screen. In a different segment when she's describing what
12 in a normal deal might be considered big issues but in this
13 deal they're relatively insignificant. That is, whether a
14 certain or sub or two are included. She says there was some
15 conclusion as to which subsidiaries, if any, are being sold.
16 And she says "And we clarified in a clarification letter which
17 we're hoping to finalize and actually present to Your Honor
18 whenever it comes down to it." But in that letter, we're going
19 to clarify -- and she goes on to describe what's going to be
20 clarified about these subsidiaries. That's everything the
21 Court is told about the clarification letter before the sale
22 order is submitted and signed. That's everything.

23 So what the Court is told is that there's a relatively
24 minor issue regarding risking some subsidiaries that's going to
25 be dealt with in something with a benign name "clarification

1 letter" and we're hoping to finalize and get it down. It's
2 undisputed that the clarification letter did not make it down.
3 It's undisputed the clarification letter was never ever given
4 to the Court under a request that it be approved. It was
5 merely filed on the 22nd after the closing as an exhibit to
6 other closing papers. The letter never made it down here. And
7 the letter did much, much, much more than deal with this
8 subsidiary issue about subsidiaries. What the letter did is
9 incorporated the billions that had been made on Friday to add
10 billions more in assets to the deal and make other substantial
11 changes.

12 Now I want to go through for a few minutes the
13 sequence that led to that because the timing, I think, is
14 instructive. At about 12:34 p.m. -- let me put this up on the
15 screen -- at about 12:34 p.m., a draft of the clarification
16 letter is circulated on the day of the sale hearing. And it's
17 this draft -- and this is before the sale hearing even begins.
18 It's this draft that adds the phrase "amended" to the
19 clarification. There have been and they are in evidence as a
20 variety of movants' exhibits and Barclays' exhibits other
21 earlier drafts of the clarification letter. They started
22 working on this as early as the 17th. No surprise there's
23 going to be some kind of clarification document given the
24 organized chaos in which they're dealing but it's just a
25 clarification letter until here. Now, the phrase "shall amend"

1 is added. And Mr. Lewkow testified about that. And what Mr.
2 Lewkow is justifiably -- he's a good lawyer. He's a good firm.
3 All the lawyers involved in this were at good firms. Nobody
4 chooses the word "amend" accidentally. This was a deliberate
5 choice to bump this clarification letter up from a supplement,
6 from a clarification which is how it's described in the sale
7 order to an amendment of the asset purchase agreement. Nobody
8 tells the Court that's what it's going to be. Nobody shows the
9 Court that draft. Now later in the day, at about 5:15 p.m.,
10 another draft is surfaced. And I'm going to put that up on the
11 screen. And that's Exhibit M-137.

12 Now this is circulated about 5:15 on the 19th, the day
13 of the sale hearing. And the reason I chose this one to put
14 up, and there are multiple drafts of the clarification letter,
15 is because this is -- if you look at the transcript and judging
16 from the start time at -- there's an adjournment in the
17 beginning and folks started actually addressing the Court in
18 the late afternoon. I think this draft is just about the time
19 that Ms. Fife is describing the economic changes in the deal.
20 Someone in the drafting process is attempting to get that into
21 the clarification letter where it says the purchased assets do
22 not have a book value of approximately seventy million (sic).
23 But they obviously do. So what this indicates is that as the
24 sale hearing is continuing, someone in the drafting process is
25 recognizing -- they're changing the seventy billion dollar book

1 value clause -- and you have to recognize it's no longer worth
2 seventy million (sic) dollars. Now Ms. Fife said when she
3 talked to the Court we're hoping to get it down here. Mr.
4 Miller, when we asked him about that -- about the clarification
5 letter on the stand described to us that there was a draft. It
6 may have made its way into the court by e-mail. Lawyers may
7 have had access to it but that's no way to review the document
8 like this. And he was told that the letter was wrong so it
9 needed to be redone. Those were all various explanations
10 perhaps for why it was not shown. But this draft was never
11 brought to the Court's attention, the clarification letter
12 which recognizes the dropping book value. It also indicates
13 that the lawyers, and that would, of course, include Ms. Fife,
14 who's talking about 47.4, are still talking in terms of book
15 value. As late as 5:15 on the 19th, nobody's got a clue that
16 the Lehman's book value. Lehman's book value, according to Mr.
17 Seery, is about 50.6 if you use the Fed repo as the measure.
18 So the lawyers are still talking in terms of book value. This
19 is not shown.

20 Now the next draft is Exhibit BCI-466 -- and when I
21 say the next draft, Your Honor, again, there may interim
22 drafts. This went through a lot. But this one is one I think
23 is instructive. Now it's -- the draft slide at the top of this
24 puts the document itself at 12 a.m. on the 20th. So we've
25 annotated it as midnight the 19th or the 20th. Your Honor will

1 recall better than anybody in this room that at that point,
2 you're twenty minutes away from the end of the sale hearing.
3 And here, this draft, even twenty minutes before the sale
4 hearing is over, now has changed that clause a little bit, do
5 not have a book value of approximately seventy billion but
6 rather have a book value of approximately 45.5 billion. So the
7 lawyers who are involved in the clarification letter, even at
8 this point, as the sale hearing draws to a close, apparently
9 still had not been including that that 45.5 which is a
10 component of the 47.4 that Ms. Fife gave, is not book value.
11 It's a deliberately chosen negotiated settlement value based on
12 a liquidation analysis that Jim Seery headed up. Nobody has
13 even told the lawyers that. So how could anyone have told the
14 Court?

15 Now that's the last draft at least that I've been able
16 to find. There may be one or two. I may -- I don't want to
17 misspeak. But that puts us near the end of sale hearing in my
18 view. So what happens next? The sale hearing ends at twenty
19 minutes after midnight. The Court says it will approve the
20 sale order and the parties say -- the sale and the parties say
21 they will submit a form of sale order to reflect the changes.
22 But the Court is never given a clarification letter. The
23 clarification letter, though, continues to be the source of a
24 lot of activity in the ensuing weekend. And the next draft I
25 want to put up here is Exhibit M-53. Now this is a draft -- M-

1 53 is a draft of the clarification letter circulated by a
2 lawyer at Weil Gotshal whose name is escaping me at the moment.
3 I think it may be Mr. Murgio -- at 2:39 p.m. And the cover e-
4 mail reflects that it's -- it discusses the changes we talked
5 about last night. This is the first draft that we see
6 generated after everybody's gotten a little sleep on Saturday.
7 And they're reconvening to look at the clarification letter.

8 And what do they do here? Here, they change the
9 definition of "purchased assets" in an asset purchase
10 agreement. They change the definition of "purchased assets" in
11 an asset purchase agreement and Barclays would have the Court
12 find that that's an immaterial change. It changes the whole
13 deal. It changes the deal from the seventy billion dollar long
14 value -- the long position of seventy billion dollar book value
15 as of the date hereof. It changes the deal from Ms. Fife's
16 modification of that at the Friday sale hearing when she says
17 it's dropped. It was seventy and it's dropped to 47.4. And
18 what it adds are the assets transferred in the repurchase
19 agreement, something the Court has never had described to it,
20 something nobody ever substantially mentioned to the Court.
21 The contents of the clearance box, something that's never been
22 enumerated to or disclosed to the Court -- and what it does is
23 it strikes out the agreement that's been there all week. It
24 strikes out in the strikeout in the middle of the page the
25 reference to the long position.

1 So the clarification letter at least is accurate to
2 the extent that even before the sale hearing began amends the
3 asset purchase agreement and no one brings it to the Court. No
4 one asked the Court to approve this. No one explains the
5 impact of these changes.

6 Now the last change I want to focus on in the
7 clarification letter emanates from an e-mail that was sent over
8 the weekend on the 21st. Now we're on the Sunday. And this e-
9 mail comes from Sullivan -- comes from Cleary Gottlieb. And
10 circulates language generated by Sullivan & Cromwell who also
11 represented Barclays. And what this does is proposed language
12 for unwinding the repurchase agreement. Let me stop at that
13 point for a minute and remind Your Honor what the movants'
14 position is with regard to the unwinding of the repo.

15 The repo is terminated by Barclays through a notice of
16 termination -- and that's in evidence -- on Friday afternoon
17 after LBI files. Under Section 559 of the Bankruptcy Code,
18 that would allow the party that advanced funds in the repo to
19 be paid the amount in advance. But the excess, the haircut, in
20 that repo needs to be paid back into the estate. The safe
21 harbor only extends to the amount advanced by the lender in the
22 repo transaction. What this language purports to do is to
23 retroactively rescind the notice of termination. And the only
24 purpose it can really have is to avoid Section 559. Make it
25 not be a terminated repo anymore. And what does that achieve

1 over this weekend? It means we won't have to go back to court.
2 That's why that paragraph was put in the agreement. Now here's
3 the proof about that paragraph. That paragraph emanates from
4 the Barclays side of the negotiating table. And both Mr.
5 Lewkow and Mr. Miller and all the deponents whose testimony is
6 in the record about this have testified there were no
7 discussions between the Lehman side of the table and the
8 Barclays side of the table -- the lawyers -- about the
9 Bankruptcy Code implication of that paragraph, about the 559
10 implication.

11 Now that is relevant to the disclosure point. If the
12 lawyers didn't even talk about the 559 implication, then how
13 could they have made a knowledgeable decision about whether
14 that, even if it's just that, should be brought back to the
15 Court for approval or for a review. That's a five billion
16 dollar item right there.

17 Now I'll leave the Court to draw its conclusions -- I
18 have my own -- about the fact that this comes only from the
19 Barclays side of the table. There's other evidence in the
20 record that Barclays is at least, through Cleary Gottlieb, is
21 at least talking to others about 559. There's some
22 correspondence between Mr. Rosen and the SEC given the safe
23 harbors. That's not about this paragraph. I'm going to
24 overstate that point. But I do want to suggest that the only
25 people who seem to focus the Section 559 implications were the

1 Barclays side of the table.

2 Now lawyers who are unaware of the economics -- and
3 all the lawyers told us they didn't know about the repo on
4 Friday. They didn't know about the termination of the repo on
5 Friday. It wasn't until Saturday they found out it had been
6 terminated -- that it existed as a part of a transaction as
7 opposed to merely interim financing, that it was terminated and
8 that they had to deal with this issue. So they're long gone
9 from court. In any event, they don't talk about it.

10 Let's go back to 60(b). At the very least, the
11 failure to bring to the Court's attention a clarification
12 letter that amends the asset purchase agreement, that changes
13 the definition of "purchased asset" in an asset purchase
14 agreement, and that it makes a five billion dollar maneuver
15 with regard to a repurchased agreement which was at the center
16 of the deal but about which the Court had never been told --
17 the failure to bring that back to the Court is at the very
18 least a serious mistake. It's a serious mistake made by
19 lawyers who had not been informed by their clients of the
20 information they need to have to make a considered decision.
21 They don't know the numbers. They don't know the role that the
22 repo plays. They don't know about the termination until the
23 weekend. They don't know any of those things. And in an
24 organized chaos, they put together what has continued to have
25 the misnomer clarification letter but more accurately would be

1 called amendment to the asset purchase agreement. That's what
2 this did. How could anyone contend that reasonable disclosure
3 was made, that necessary disclosure was made in a 363 sale when
4 an amendment to the agreement the Court was asked to approve
5 was never brought to the Court's attention? It never was. And
6 it was never brought to the Court's attention because the
7 lawyers involved were disabled from making the necessary
8 disclosures.

9 Now, in connection with this, I want to draw the
10 Court's attention to some testimony -- I believe it was from
11 Mr. Lewkow -- about the hallway dispute, the hallway
12 conversation, at the offices of Weil Gotshal over the weekend
13 concerning 15c3. Mr. Lewkow described it and I think Mr. Klein
14 may have also but I'm not entirely certain of that. And he
15 described how there was a billion dollar issue. Was it 769 or
16 was it 1.8 billion and nobody was able to get a transcript over
17 the weekend to see what the Court had actually been told about
18 the cash fees. And the resolution, according to Mr. Lewkow,
19 was that Barclays left a billion dollars on the table. He said
20 he would take the 769. He left a billion dollars on the table.
21 That tells us two things. That tells us that Barclays was so
22 comfortable with the buffer it had built into this deal it was
23 happy to leave a billion dollars on the table to get it closed
24 and not have to go back to the court. It also tells us that
25 Barclays was so anxious not to come back to the court it was

1 willing to leave a billion dollars on the table.

2 How could a decision be made to do that when the
3 choice was simply on Monday, over the weekend, be in touch with
4 the Court to say there's been a big development. That
5 clarification letter that we mentioned, it actually amends the
6 deal. We made a five billion dollar adjustment. We need to
7 know a bit about this repo. We need to talk about what we're
8 doing under 559. What bankruptcy lawyer wouldn't conclude, as
9 a matter of basic instinct or intuition, that needs to be
10 disclosed to the judge? Now I'm a little presumptuous speaking
11 as a bankruptcy lawyer, Your Honor. I'm just a litigator. I'm
12 becoming one, though, as we speak. And I know I have a sense
13 of what a bankruptcy lawyer would say. Bring it to the Court.
14 The Court on Friday at the hearing expressly made the parties
15 aware it will be available on Saturday. Now I don't know the
16 Court's availability on Sunday. We don't have proof of that.
17 What we do know, this was a huge deal. This was a big
18 transaction. It was an extraordinary transaction. Can anyone
19 have thought there was no way to reach the Court to disclose
20 this?

21 What drove that decision? What drove that decision,
22 Barclays' insistence that the deal had to close on Monday
23 before the markets opened. Remember, Barclays' e-mail on
24 Friday saying you don't add more to this deal, we're not going
25 to close. Now the asset purchase agreement provided that the

1 closing would take place, I think, on the Tuesday, but in any
2 event, allowing the parties to adjourn it. There has been no
3 proof in the record at all that that closing absolutely had to
4 happen before the open. There is deposition to opening of the
5 market. Good idea but not critical. And what's the balance
6 here? Is this one other episode when Barclays will argue,
7 well, it was important. It was -- the numbers were big. It
8 was complicated. This is when we relax the requirements of
9 363? This is where we relax the disclosure requirements?
10 Again, I'd argue the answer to that has got to be a resounding
11 rejection. This is the point where the rubber hits the road.
12 This is the point where disclosure is critical. This is the
13 point where steps need to be taken to tell the Court what's
14 happening. And no one did. This is mistake. This warrants
15 60(b) relief.

16 Now the parties have one other opportunity in December
17 to come in and talk about the numbers. I'm just going to spend
18 thirty seconds or so on that just to point out that in all of
19 the proceedings in December, Barclays will say, well, you know
20 that affidavit did go in and it said 50.6 billion dollars. No
21 one stood up and said, Judge, you need to know what happened.
22 We had three months, four months to figure this out. And
23 before you approve the settlement, we want to explain those
24 numbers again.

25 And what surrounds the December 22nd settlement is my

1 next point which is timeliness. Every single party in that
2 room at the time -- at the December 22nd hearing made clear to
3 the Court there were still questions surrounding this
4 transaction that needed to be addressed. The Court itself knew
5 that it won cooperation between the creditors' committee and
6 Barclays to turn over necessary information to make sure
7 questions about the deal were answered. Mr. Miller said there
8 were questions. Mr. Schiller himself agreed that the
9 settlement didn't bind anybody and recognized there were things
10 to be had on a go forward basis.

11 Then seven months later, Barclays announced a 4.2
12 billion dollar gain in its February results. And that gets the
13 world a little agitated, at least the lawyers on my side of the
14 table. And people started asking Barclays even more fervently
15 for information. That doesn't work. We had to come to court
16 in May and get a compulsory order, a June 2004 order, making
17 Barclays turn over information that nobody could get out of
18 Barclays before. We take several dozen depositions. We review
19 hundreds of thousands of pages of documents. We make a Rule 60
20 motion three days after the last deposition is taken. And
21 Barclays says it wasn't timely. Well, the argument is, quite
22 frankly, ridiculous.

23 Your Honor heard the testimony of Mr. Marsal. Your
24 Honor heard the testimony of Mr. Burian. Barclays itself
25 played the video of Mssrs. Fogarty and Coles. And all of them

1 were consistent in their testimony. Barclays just didn't
2 respond when information was requested. Mr. Marsal told us the
3 estate had to threaten to sue Barclays under the transition
4 services agreement as late as December of 2008 to get
5 reasonable information to figure out a lot of things about the
6 estate which would have included what happened here. There was
7 no sitting on any hands. When the information became
8 available, the movants moved with alacrity. I think timeliness
9 is a red herring. I think it should be treated as a red
10 herring.

11 Now I just want to return to where I started, Your
12 Honor, and that is with regard to what these proceedings were
13 about and what Rule 60(b) is about. A 363 sale is about
14 disclosure. This is a court of disclosure. The standards
15 don't relax because it's hard. Those standards are more
16 important than ever when the deal is hard. Barclays would take
17 the position that it should be forgiven all sorts of lapses in
18 disclosure to the Court. It's okay that the Court wasn't told
19 the range could 45.5 to fifty-two as we were saying inside of
20 Barclays. It's okay that the Court was told 1.5 billion when
21 we, Barclays, were calculating only 200 million dollars. It's
22 okay that the Court's told two billion dollars when we're
23 planning to pay only 1.4. Even on that, even on a 500 million
24 dollar difference, the Court expressly allowed, expressly said
25 at the September 17th hearing, I still consider 500 million

1 dollars to be material. I think we all do. Barclays would
2 contend it's okay to bring an expert on the stand to say it's
3 just so complicated. Level 2 and Level 3 are just so difficult
4 to value with precision that I'm going to tell you reasonable
5 people could come to a very wide range. Why didn't anyone tell
6 that to the Court, to the creditors, to the interested parties,
7 to the public at the September 19th hearing? The answer is
8 nobody told the lawyers. If you don't tell the lawyers, the
9 lawyers can't tell the Court.

10 I said in the opening that one essential problem with
11 this transaction is the people who knew didn't speak and the
12 people who spoke to the Court didn't know. And I think the
13 proof in the trial bore that out in spades. I think the
14 testimony in this case demonstrates Barclays' idea of
15 disclosure is best personified in Mr. Hughes' mystery novel,
16 pieces of information from which the truth could have been
17 deduced. It's seen in Jim Seery, on his way to Barclays, not
18 even correcting the lawyer who's three feet away from him when
19 fundamentally wrong numbers are given to the Court. It's seen
20 in Barclays' decision that it wasn't necessary to disclose to
21 the Court a precondition of the deal that it make a windfall
22 gain.

23 We know the numbers are large. That makes disclosure
24 important not less important. We know the deal is important.
25 That makes disclosure critical not less critical. Those

1 disclosure obligations were not met here. Because they were
2 not met here, the Court issued a sale order on a skewed record.
3 We ask that the Court enforce the sale order on the record that
4 was actually before it. The public, the parties are entitled
5 to have a sale order that reflects the record upon which it is
6 based. That sale order was based on a record that showed a
7 1.85 billion net benefit to Lehman. The proof in this case
8 shows that not only did Lehman not get that net benefit,
9 Barclays walked away with eleven billion dollars more that this
10 Court was never told about. That's inequitable. It violates
11 the principles and underpinnings of 362. It's offensive to the
12 disclosure qualities that are critical in this court. And it
13 cries out for relief under 60(b).

14 So respectfully, Your Honor, I'll conclude at this
15 point unless in the unlikely event you have questions. And
16 other than that, I'll defer to Mr. Tecce.

17 THE COURT: Thank you very much, Mr. Gaffey. I just
18 want to explore the need for a break. I don't have a need for
19 a break. But we have a very full courtroom. And my
20 inclination is to simply proceed. I don't want this to be a
21 forum for cruel and unusual punishment either.

22 MR. TECCE: Your Honor, I'm happy to proceed.

23 THE COURT: Let's go.

24 MR. TECCE: I may just need a minute to get set up.

25 But --

1 THE COURT: And for those people who are standing, I'm
2 just wondering if it's possible for people to push over a
3 little bit and give them a place to sit down if they want to
4 sit.

5 (Pause)

6 MR. TECCE: Your Honor, we have some slides. If I may
7 approach?

8 THE COURT: Sure.

9 MR. TECCE: Thank you.

10 (Pause)

11 MR. TECCE: Good morning, Your Honor. For the record,
12 James Tecce of Quinn Emanuel Urquhart & Sullivan on behalf of
13 the official committee. Your Honor, committee's Rule 60 motion
14 starts by reciting a simple phrase coined by Supreme Court
15 Justice Louis Brandeis. "Sunshine is the most powerful of all
16 disinfectants." Transparency is a concept that lies at the
17 core of bankruptcy practice and procedure in this country.
18 Full and fair disclosure is not just relevant in the context of
19 363 sales where it is a precondition to 363(m) protections but
20 it dictates the method and manner of administering any
21 bankruptcy case. And while a protracted proceeding that closes
22 today has gone far to eliminate the facts and circumstances
23 surrounding the sale transaction, absent relief from the sale
24 order requested by the committee and the other Rule 60 movants,
25 a sale process will remain forever infected because the balance

1 going concern transaction presented to and approved by the
2 Court bears no resemblance to the consummated transaction where
3 assets were liquidated to Barclays at breakneck speed.

4 In the committee's view, the speed of the transaction
5 did not mandate reduced or relaxed disclosure requirements;
6 rather, it heightened disclosure and the need for disclosure.

7 At all times, the transaction is advertised as a going
8 concern sale. When the transaction was first introduced, the
9 committee was advised that the transaction was emergent, that
10 the committee would have little time to diligence the
11 transaction but that the sacrifice attendant to expediency was
12 necessary in furtherance of the greater good of selling the
13 assets on a going concern basis. Unbeknownst to the Court and
14 the committee, the consummated transaction was, in point of
15 fact, a liquidation, the very consequence the transaction was
16 advertised to avoid.

17 With respect to the committee, the centerpiece of
18 Barclays' defense is that the committee was aware of all
19 material aspects of the consummated transaction or that the
20 committee should have been smart enough to figure it out.
21 Barclays argues the committee failed to take timely action to
22 bring any discrepancies to the Court's attention within the
23 applicable limitations periods. It also argues the committee
24 consented to all post-hearing modifications irrespective of
25 their materiality.

1 For that reason, Your Honor, this morning the
2 committee will set the record straight by answering the simple
3 question of what did the committee know and when did the
4 committee know it with reference to testimonial documentary
5 evidence at various points in time from its appointment to the
6 commencement of these proceedings. And that examination will
7 confirm that the committee was not aware of any negotiated
8 block discount off of Lehman's book value or the attribution of
9 liquidation valuations to the trading book assets. It also
10 leads to the inescapable conclusion that the committee's
11 conduct can only be described as a persistent pattern and
12 practice of prodding for reconciling information from and after
13 the moment the transaction closed through and including the
14 filing of the instant motions.

15 Now answering the question of what did the committee
16 know and when did it know it is best accomplished by reviewing
17 a chronology of the transaction from the committee's
18 perspective during three time periods in this proceeding. We
19 define the first time period as drinking from a fire hose. And
20 that's the period from September 17th, which is the committee's
21 appointment, through September 22nd which is the closing date
22 of the sale transaction.

23 The committee refers to the second phase as trust but
24 verified. And this is the phase from the closing of the sale
25 transaction through the December settlement in December of 2008

1 among Barclays, LBI and JPM. And that encompasses the
2 committee's attempts to reconcile representations made
3 concerning the transaction during the sale hearing and to the
4 committee's representatives over the closing weekend.

5 The committee's styles the third period as attempts at
6 cooperation devolved to litigation. This examines attempts by
7 the committee to cooperatively attain information and
8 ultimately the initiation of this proceeding.

9 Starting with the first phase, drinking from a fire
10 hose, the committee is appointed on the 17th of September. It
11 retains its professionals on the same day. Indeed, committee's
12 counsel is retained forty minutes -- forty minutes before the
13 bid procedures hearing commences on Wednesday, September 17th.
14 On the 18th of September, Thursday, the estate's professionals
15 introduce the committee's professionals formally to the sale
16 transaction where representatives of Milbank, Houlihan Lokey
17 arrive at Weil Gotshal for a meeting with Lehman principals and
18 advisors. And during that meeting, Movants' Exhibit 2 is
19 distributed. And consistent with Movants' Exhibit 2, the
20 transaction is described to the committee as one in balance.
21 So while a buffer exists between attorney assets of 72.65
22 billion and the liabilities of 68.4, that buffer is balanced
23 out by curing compensation liabilities of 2.25 and two billion
24 dollars.

25 As Mr. Burian testified in this trial, we were told

1 these numbers are right off the books and records of Lehman,
2 but they were also taking roughly four and a quarter billion of
3 liabilities for cure and comp and therefore, you know, based on
4 the mark to value a book, based on the value of the assets, of
5 the liabilities being picked up, it was, you know, a balanced
6 exchange of exactly seventy-two spot sixty-five against
7 seventy-two spot sixty-five.

8 Now, at that September 18th meeting, the transaction
9 is described as emergent and the committee there is little that
10 it can do to diligence the transaction given the time
11 constraints that the estates are operating under. And
12 importantly, the transaction is described as a going concern
13 sale, not a liquidation. And that's squared with the plain
14 text of the asset purchase agreement which stated the values
15 attributable to a trading book assets and liabilities were
16 valued based on Lehman's book. Again, as Mr. Burian testified,
17 "[I]t was made very clear to us that we were benefitting,
18 because we were selling assets and liabilities in a balanced
19 transaction in respect of these assets. These were the more
20 liquid broker-dealer assets, and that in lieu of a wholesale
21 liquidation in which we'd have to take a liquidation value for
22 these assets..."

23 And that's squared with the testimony in this trial of
24 another Lehman representative, Mr. Shapiro, who is the self-
25 styled architect of this transaction, that "the absence of the

1 sale would have led to, you know, a near term liquidation,
2 whatever you want to call that."

3 Now, moving to Friday, September 19th. The
4 committee's professionals continue in their best efforts to
5 diligence the transaction. And that morning, Mr. Burian has a
6 call with Mr. Seery and Mr. Shapiro. And Mr. Burian takes
7 notes during that conference call and they appear and have been
8 admitted as Exhibit M-380 in this case. And importantly,
9 during the course of this conversation between Mr. Seery and/or
10 Mr. Shapiro and Mr. Burian, Mr. Burian receives three separate
11 descriptions of the sale transaction, each of which is
12 reflected in his notes.

13 The first description appears on page 38189. And Mr.
14 Burian is told that the deal is changing, that the deal now
15 consists of 50.6 billion in assets. Mr. Burian is told about
16 the Fed repo, that Barclays stepped into the shoes of the
17 Federal Reserve. He is also told about the difference between
18 the advanced amount under the Fed repo of 45.5 billion and the
19 value of the asset securing that facility at 50.6 billion. And
20 in point of fact, Mr. Burian's notes reflect the five billion
21 dollar difference between the amount advanced under the repo
22 and the repo collateral. But most importantly, Mr. Burian is
23 told after receiving this description to "Scratch that. That's
24 all wrong. Let me give it to you again." And consistent with
25 Mr. Seery's instruction, Mr. Burian does, in point of fact,

1 scratch out his notes. And he then proceeds to receive the
2 second description of the sale transaction which appears on
3 page 38190 of his notes. And here, Mr. Burian is told that
4 there are 45.5 billion of long positions left, that all the
5 shorts are closed out and that the loan is 45.5 billion
6 dollars.

7 But when giving the second description, Mr. Seery
8 shifts gears again on Mr. Burian. As Mr. Burian testified, "He
9 then said to me, hey, we're now 47.4 billion of assets against
10 45.5 billion of liabilities plus the cure and the employee is
11 roughly four billion. So, you know, the estate is two billion
12 dollars ahead." Mr. Burian says to him, "You know something?
13 You're talking to me, you know, as if I know what's going on in
14 your head and is what deal you thought was happening this
15 morning and how it changed from last night. I know what you
16 told us last night. I know what the deal was Wednesday and
17 where we were Thursday. Can you just give it to me simple?"
18 And Mr. Burian turned the page and proceeded to receive the
19 third description of the sale transaction from Mr. Seery. And
20 that description appears on page 38191 of Mr. Burian's notes.
21 And there he's told that they had seventy-two billion dollars
22 of assets and sixty-eight billion dollars of liabilities under
23 the contract. And that's no longer true. The transaction now
24 has 47.4 billion dollars of assets and 45.5 billion dollars of
25 liabilities and the cure and the comp are 2.25 and two billion,

1 respectively."

2 The bottom line, Your Honor, from these three
3 descriptions is that this is the last conversation that Mr.
4 Burian has with an estate of Barclays representative before he
5 goes to court for the sale hearing on the 19th of September.
6 Now, Mr. Seery has his own version of the discussion. And
7 importantly, Your Honor, when Mr. Burian was asked: "Did
8 anyone tell you during that conversation that the methodology
9 had changed since they had reported to the Court or filed the
10 APA with the Court?

11 "A. No.

12 "Q. Did anyone tell you during that conversation that they
13 were ascribing liquidation values to arrive at that either 45.5
14 or 47.4 number?

15 "A. At no time did anyone ever tell me that the deal had
16 changed and that we weren't getting going-concern value, but
17 there was a liquidation discount or liquidation methodology
18 being realized."

19 Mr. Burian says: "[I]t was very clear to me they were
20 being provided to me in a manner consistent with every
21 conversation we'd had about the topic, which is, as a going
22 concern, mark-to-market, in a manner in which any reasonable
23 broker-dealer would do at the close of business of every single
24 day."

25 Now, Mr. Seery has his own version of this discussion.

1 And according to Mr. Seery, he advised Mr. Burian that the 45.5
2 billion dollar figure ascribed to the trading assets reflected
3 a negotiated discount. The forty-five billion dollar number
4 was not a mark-to-market number. It was a negotiated number.

5 And the issue of how these assets are valued is very
6 important because Barclays is relying on Mr. Seery's testimony
7 to say that the committee was aware of all material aspects of
8 this transaction. However, Mr. Seery's testimony lacks the
9 clarity and consistency and corroboration of Mr. Burian's. I
10 make three brief points here.

11 First, Mr. Seery's testimony has evolved throughout
12 this case. Mr. Seery submitted a declaration in this case
13 after he had been deposed in which he purports to speak to the
14 conversation that he had with Mr. Burian and he purports to
15 speak to Mr. Burian's notes of that conversation. And in that
16 declaration, Mr. Seery states: "My recollection is that the
17 part -- primary information that had changed was that Lehman's
18 short positions had been closed out and that the estimated
19 actual value of the Fed repo securities, as opposed to their
20 marked value, had shrunk to approximately 45.5 billion.

21 However, I consistently stressed to committee representatives
22 that the five billion dollar difference between the advanced
23 amount and the marked amount of the securities remained and
24 that was the primary reason for my conversation with them at
25 the time."

1 Now, notwithstanding this declaration, Mr. Seery
2 admitted that he never enunciated those words, "estimated
3 actual values", to Mr. Burian. When he was asked, "Well, sir,
4 the words 'estimated actual value' appear in the declaration
5 that you signed. Is it now your testimony that these were not
6 the words that you spoke to Mr. Burian in describing the 45.5
7 billion?"

8 "A. I don't believe I used those words and I don't believe in
9 this declaration that I said I actually used those words. So
10 those are a rough approximation of the type of words that we
11 talked about value. Estimated actual value is what the
12 declaration says."

13 Mr. Seery also submits that he told Mr. Burian that the
14 45.5 billion dollar figure was "negotiated". Now, on the first
15 day of his testimony at the trial when he was examined by the
16 committee, Mr. Seery makes no mention of the phrase "negotiated
17 amount" or the word "negotiated". On the second day of
18 testifying, when examined by Barclays, for the very first time
19 he refers to the 45.5 billion dollar figure as a negotiated
20 value. And when cross-examined by the committee that day, he
21 admitted, as he must, that he never referred to a negotiated
22 figure in two depositions in this case before the trial. He
23 never referred to it in his declaration. He never said it on
24 direct examination. It appears for the first time when Mr.
25 Seery is questioned by Barclays' attorneys. And Mr. Seery also

1 admits that he never used the term "negotiated settlement
2 value" when talking to the committee's representative. When
3 asked, "And there's nothing in your notes of that meeting on
4 Sunday, is there, sir, that indicates that the assets were
5 being valued based on a negotiated settlement between Barclays
6 and Lehman, right?"

7 "A. I don't believe I had ever used those words in my notes.

8 "Q. Okay. You never used those words in connection with the
9 deal until your testimony here this morning, correct, sir?

10 "A. I think I told Saul that we cut a deal. So I probably
11 never used negotiated settlement amount."

12 The second point I would make about Mr. Seery's
13 testimony is that he concedes he never told Mr. Burian or the
14 committee representatives that the assignment undertaken by the
15 Lehman traders was to arrive at a liquidation value for the
16 trading assets. What he told them is that it was to give their
17 view as to market value. When asked, "[T]here isn't any
18 reference here, and there wasn't any reference in the
19 communication you made to Mr. Burian to an instruction to the
20 traders to develop liquidation bids, correct, sir?

21 "A. I don't recollect specifically if I said what we did. I
22 did tell him that we had our traders give us a view as to the
23 market value at that time."

24 And when asked: "[W]hen you described the input that
25 the traders had given, did you talk to Mr. Burian about the

1 fact that the traders had given that input that morning in
2 response to your request that they give you liquidation bids
3 for the collateral?" His answer: "I don't believe that I went
4 into -- I would have -- I don't recollect the specific words
5 but I don't believe I would have gone into that level of
6 detail, no."

7 The third and last point I would make about Mr.
8 Seery's testimony is that whatever Mr. Seery says was the sum
9 and substance of his conversations with Mr. Burian, Mr. Seery
10 is not the final word when it comes to the creditors'
11 committee. The final conversation, which I'll get to in a
12 minute, takes place between Mr. Klein and Mr. Burian. It's Mr.
13 Klein who gives the final answer and it's in response to many
14 of the conversations that were had between Mr. Seery and the
15 information that had been provided to the committee over the
16 closing repo.

17 Now after this call between Mr. Burian and Mr. Seery
18 on Friday, September 19th, the sale hearing commences later
19 that afternoon. And at that hearing, the valuation attributed
20 to the assets is 47.4 billion dollars. And the marks,
21 according to Mr. McDade, were updated through the date of the
22 sale hearing. And notably, Mr. Burian testified that the
23 remarks that were made in court on September 19th squared with
24 Mr. Seery's conversation that he had had hours earlier. They
25 also matched Mr. Burian's notes which appear at 38191 of 47.4

1 billion and 45.5. After the sale hearing, on September 20th,
2 the Saturday, the parties assemble at Weil Gotshal to close the
3 transaction. The committee advisors make their way to Weil on
4 that Saturday to attend the closing. And Mr. Despins, before
5 the day gets underway fully, sends Mr. Miller an e-mail
6 insisting that he "be kind enough to make sure that your
7 corporate team involves my corporate partners including Crayton
8 Bell in all discussions and meetings with respect to the
9 documentation and the closing of the Barclays transaction".

10 And Mr. Burian testified that when the committee
11 advisors arrive on Saturday, they have the mantra of saying,
12 "Tell us what's going on. We're asking for as much information
13 and detail as possible about the assets that were transferred."

14 But unfortunately, Mr. Burian also testified that for
15 the most part the committee representatives were ignored and
16 excluded from substantive meetings and discussions. And at the
17 time, no one could describe the transaction to him.

18 And the closing continues on the Sunday morning. And
19 on Sunday morning, Houlihan representatives approach Mr. Seery
20 demanding a list of assets that were being transferred. And on
21 Sunday morning at 11:30, this document is distributed. And
22 this is less than twenty-four hours before the transaction
23 closes. The U.S. schedules were approximately 12,000 CUSIPs.
24 And this is Exhibit M-381. And as soon as Houlihan gets the
25 schedules and asks Mr. Seery to explain why these numbers are

1 inconsistent with what was said in court on Friday -- the
2 schedule lists a market value of 49.9 billion. We were told
3 that the assets during court were 47.4 billion. And Mr.
4 Seery's response is that these schedules are out of date. He
5 was not even sure if these were the assets that were being
6 transferred. But he would refer back to us with updated
7 information. And that's at 11:30 on Sunday morning.

8 And, Your Honor, notwithstanding the enormity of the
9 task, Houlihan actually tried to diligence this schedule by
10 undertaking a CUSIP by CUSIP analysis. Mr. Burian put out an
11 all-points bulletin for every analyst he could get his hands on
12 and it was at his disposal. But even Barclays' expert and Mr.
13 Seery conclude that the committee professionals did not have
14 the ability to diligence these schedules prior to the closing.
15 As Professor Pfleiderer says:

16 "Q. And in the time that was available the week of September
17 15th through the closing on 22nd, your view is that no line by
18 line CUSIP valuation could have been done with any great
19 precision, is that right?

20 "A. I think that's definitely true."

21 Mr. Seery conceded: "And you would agree, would you
22 not, sir, that the committee didn't have any ability to value
23 this portfolio independently on Sunday, September 21, correct?

24 "A. I don't think they could have valued this portfolio, no."

25 Simply put, diligencing these schedules that weekend

1 was impossible.

2 Now, as of 11 p.m. on Sunday night, the 21st, the
3 committee professionals had still not heard back from Mr. Seery
4 or gotten any updates with respect to the schedules that they
5 had received at 11:00 that morning. And a committee call is
6 convened at 11 p.m. on Sunday. The concerns with respect to
7 the schedules are discussed. Concerns about the differences
8 between the value appearing on the schedules and the
9 representations made in court are discussed. And the committee
10 advisors indicate that they are awaiting an explanation. And
11 during the course of this call, committee's instruction to its
12 financial advisor is clear. In response to the question of
13 whether Mr. Burian was "able to get any instruction or
14 authority from the committee to consent to the transaction as
15 he understood it at that point", he answered, "Very direct and
16 significant conversations. We were informed directly and
17 bluntly that we were to observe. We were to participate. We
18 were not to consent."

19 And at this time, Your Honor, the uncertainty about
20 the schedules, the uncertainty about the marks, the uncertainty
21 about the assets being transferred, this creates a level of
22 agitation in Mr. Burian that compels him to corner Mr. Miller
23 and insist on a meeting to provide them with an explanation as
24 to what is happening in the transaction. And Mr. Burian
25 testified -- he said to Mr. Miller, "This is ridiculous.

1 You're telling me you're about to close the largest transaction
2 ever and you don't even know what you're transferring and that
3 you're too busy to tell the committee what you're doing? Don't
4 you think at least you should get an explanation and I can
5 listen and hear it?" And that was critical to Mr. Burian
6 'cause he was trying to reconcile information they received on
7 the schedules with representations that were made to the Court
8 thirty-six hours earlier. And in response to this request, a
9 meeting ensues among Mr. Klein, Ms. Fife, Mr. Roberts, Mr.
10 Miller, Mr. Burian and Mr. Michael Fazio of Houlihan. And that
11 meeting is arranged by Mr. Miller. And during the course of
12 that meeting, Mr. Klein engages in a conversation. He explains
13 the transaction to the committee representatives that are
14 present and writing its components on a manila folder.

15 And during this meeting, there is no discussion of a
16 block discount. There is no discussion of liquidation values.
17 What Mr. Klein says is that because of declines in the market,
18 the marked value of the securities declined from 49.9 to
19 somewhere between forty-four and forty-five billion and that
20 Barclays was receiving the 1.9 billion dollar unencumbered box
21 and this brought the number up to forty-seven billion. And Mr.
22 Burian testified "Pre-mark, it was clear in the room, was old
23 value. Post-mark, we're sitting here today. Post-mark, they
24 are now worth forty-four to forty-five billion dollars...The
25 meaning was obvious in the room. I mean, he said pre-mark.

1 We're talking about Lehman's books and records. The 49 point
2 whatever billion was pre-mark, post-mark...You know, going
3 concern, mark to market in a manner in which every other
4 broker/dealer might mark a book."

5 And interestingly, Your Honor, the number that appears
6 in the upper left-hand corner of the manila folder of 49.9
7 squares with the number that appeared on the schedule at 49.9
8 that we received twelve hours and that we were told to ignore
9 as being out of date.

10 Now, Mr. Klein testified to say that he described the
11 values as notational values. But that doesn't appear anywhere
12 on that folder. What does appear on the folder is pre-mark and
13 post-mark. And during the course of this conversation, Your
14 Honor, Mr. Burian and Mr. Fazio did their homework. Mr. Burian
15 testified in this court for two days. That examination should
16 have revealed clearly that he is not a shrinking violet. The
17 committee advisors asked during this conversation about the
18 basis for concluding that the market value for these assets had
19 declined by five billion dollars. And they simply did not get
20 an answer. As Mr. Burian testified, "I mean, Mike" -- and
21 that's Mike Fazio of Houlihan -- "jumped in and said, wait a
22 minute. What's going on here? Some of these government
23 security issues have gone up in value. Like, what do you mean
24 pre-mark and post-mark, you know, the market has dropped?...Mr.
25 Klein sort of made a face, you know, as if do we not understand

1 what's going on in the world, you know. But I don't know what
2 he was really thinking...But we raised the issue and I'm
3 positive that Mr. Klein several times during that meeting used
4 the word 'market value'."

5 And also on this slide, Your Honor, when asked the
6 question of whether there was any mention during the meeting of
7 Lehman or Barclays using liquidation value or a hypothetical
8 liquidation value to arrive at the post-mark number, Mr.
9 Burian's answer is unequivocally clear, "Absolutely not."

10 And it should be clear because Mr. Klein corroborated
11 that version of that meeting. When Mr. Klein was asked the
12 question, "Isn't it true that you never told them the forty-
13 four to forty-five was a liquidation valuation?" he answered,
14 "I don't believe I would have said that. And I don't believe,
15 per se, that it implied a liquidation. The numbers that were
16 given to me related to Barclays' estimates of the value at the
17 moment in time in that market condition." Interestingly, Mr.
18 Klein refers to those values as "Barclays' estimates" not
19 Lehman's estimates.

20 Now, speaking to the upper right-hand corner of the
21 folder, Mr. Klein advises that the liabilities assumed in the
22 transaction will total approximately forty-nine billion
23 dollars. And Mr. Burian testifies that Mr. Klein told him,
24 "[Y]ou guys are doing two plus billion better than you ever
25 thought and you should be thanking us and not causing trouble."

1 He was comparing the forty-nine to the forty-seven on the left-
2 hand side of the folder.

3 This meeting among Mr. Klein, Mr. Burian, Ms. Fife,
4 Mr. Miller, it ends at approximately 3 a.m. on Monday morning,
5 September 22nd shortly before the transaction closes. And just
6 a few hours later, Mr. Burian sends the committee a memo. And
7 that memo corresponds directly with Mr. Klein's notes on the
8 folder and Mr. Burian's testimony concerning that conversation.
9 And this memo is Mr. Burian's most contemporaneous and
10 comprehensive set of notes about these events. In that memo,
11 he tells the creditors' committee in recounting the Klein
12 conversation, "The bottom line netting appears to the
13 following: the total purchased assets were booked at
14 approximately 49.4 billion but dropped in value to about forty-
15 five -- forty-four to forty-five billion. Barclays was then
16 given additional assets of 1.9 billion to be included in the
17 deal prior to the Friday hearing. All-in, approximate value of
18 forty-seven billion. They are forgiving the Fed loan of 45.5
19 billion and assumed liabilities of 4.25 billion for a total of
20 forty-nine plus billion. Depending on how they do liquidate in
21 the book, they will make or lose money." Those are Mr.
22 Burian's notes, a memorandum to his clients hours after the
23 Klein meeting.

24 And when Mr. Klein was shown this memorandum, he
25 confirmed the symmetry between the substance of his

1 conversation with Mr. Burian and with Mr. Burian's description.
2 And when he was asked if there was anything in Mr. Burian's
3 recollection of his discussions and explanations that was
4 inconsistent with Mr. Klein's recollection of that meeting, Mr.
5 Klein said, "There was some phrasing that might be different"
6 but he acknowledged that it was a reasonable summary.

7 The bottom line, Your Honor, when Mr. Burian leaves
8 Weil Gotshal in the early morning hours of September 22nd, his
9 view is that "Essentially this is very, very similar to what
10 Jim Seery told me before the court hearing, very similar to
11 what Lori briefed people in a little scrub before the hearing
12 started and very similar to what Weil Gotshal represented to
13 the Court would be the transaction. This is pretty close or
14 dead on to what I was expecting to hear."

15 Now, one of the arguments that Barclays raises is that
16 the committee consented to post-hearing modifications to the
17 transaction. And the evidence doesn't support that conclusion
18 at all. In fact, again, Mr. Burian's contemporaneous
19 memorandum that was sent to his clients hours after the Klein
20 conversation is clear that he acted in accordance with his
21 client's instruction. "We did not consent. We said we
22 understand what they are telling us and expect to see computer
23 runs of all transfers at some point in connection with the
24 closing documentation. If this is the deal, it sounds
25 consistent with the court proceeding. If this is not what

1 actually happened, they will be hearing from us or from the LBI
2 estates."

3 And similarly, committee counsel, Mr. Luc Despins,
4 when asked the question, "Now, the transaction itself closed
5 sometime in the early morning of London, correct?

6 "A. That's what I understand.

7 "Q. Were you and other committee professionals present when
8 the deal officially closed?

9 "A. No."

10 And then proceeds to explain: "We didn't want to be
11 deemed to have acquiesced or consented to this in any way being
12 there at the closing."

13 "Q. Did you ever indicate to anyone after the closing that the
14 committee had consented to the transaction?

15 "A. No."

16 At this point, Your Honor, I would turn to the second
17 period that we've identified, the trust but verified period
18 which takes place after the closing concludes on September 22nd
19 through the December settlement. And immediately after the
20 Klein meeting, the committee professionals set out to obtain
21 the reconciliation with respect to the representations that
22 were made to them over the closing weekend and to the Court.
23 And the committee's expectation was that it would receive a
24 line by line set of marks showing the CUSIP, the mark ascribed,
25 the date of the mark and the method and manner of marking and

1 that that reconciliation would be consistent with everything
2 the advisors had been told at the hearing and over the closing
3 weekend.

4 And one of the things the committee did was
5 immediately request a copy of the final schedules. And Mr.
6 Despins e-mailed Mr. Miller on Thursday, September 25th,
7 shortly after the closing, and told him that his partners had
8 made several requests for the asset schedules referred to in
9 the asset purchase agreement and had received no response. Mr.
10 Miller assured him that the schedules would be furnished ASAP.
11 And in fact, a copy of the schedules was transmitted that day
12 on September 25th.

13 Now, two points about this schedule. First, it's
14 caveated in a cover e-mail. It says, "These are not
15 necessarily the final reconciled lists of what was sent over to
16 Barclays. We are told, however, that they're very close."

17 The second point is, the value, the market value, that
18 appears on these schedules is the exact same -- well, extremely
19 close -- 49.9 billion dollar market value that was on the
20 schedules we had received the weekend before and were told were
21 out of date schedules and incomplete schedules.

22 Now during this period of September and October, the
23 committee continued to set out to get a reconciliation to try
24 to reconcile the differences in the amounts that they had been
25 told with what was said to them in the Klein meeting and what

1 was said during court. On October 8th, the committee met with
2 Alvarez & Marsal and the debtors' other professionals as part
3 of a regularly scheduled meeting. And the transaction was
4 discussed at this meeting. And the committees advisors who had
5 been asking for a reconciliation since the closing, raised
6 again the issue of the need to get that reconciliation. And
7 following this meeting, they also briefed committee counsel on
8 the issue for purposes of allowing committee counsel to try and
9 obtain diligence through LBHI's counsel. And consistent with
10 that approach, in early October, committee counsel reached out
11 to LBHI's counsel to schedule a meeting to discuss these issues
12 and they met some resistance. LBHI's counsel said, "I'm really
13 at a loss to figure out why you and the other committee
14 professionals are spending so much time on the Barclays sale.
15 What could you or anyone for that matter do even if it turned
16 out that the assets turned out to be greater?"

17 Another problem that's impeding the ability of the
18 committee to get a reconciliation during this period of time is
19 a significant issue facing the estate, the inability to access
20 information because after the Barclays sale systems and the
21 institutional knowledge were transferred to Barclays as well as
22 the knowledge of the sale transaction. And while there was a
23 transition services agreement that was in effect, disputes over
24 compliance with that agreement unfolded and that ultimately
25 almost led to litigation. But at the time, the estates and A&M

1 had indicated to the committee during the October 8th meeting
2 that they agreed a reconciliation should be pursued. But at
3 the time, the estates in and of themselves were hamstrung by
4 the inability to access information.

5 And it's against this backdrop that the December
6 settlement motion is filed. And the papers that are submitted
7 in connection with that settlement, specifically Ms.
8 Leventhal's declaration, describe a transaction different than
9 the one described to the Court and to the committee. Ms.
10 Leventhal's declaration states that LBI was to provide Barclays
11 with approximately 49.7 billion in securities in return for
12 forty-five billion in cash. And that representation didn't
13 square with the 47.4 told to the Court and the committee or the
14 45.5 billion number ascribed to the repo securities. And in
15 response, the committee filed a limited objection arguing its
16 investigation of the transaction was ongoing. And the
17 committee also asked that information be provided to the
18 committee so to continue with that investigation. And the
19 committee's limited objection advised clearly of its five
20 billion dollar issue. The question that it had about the five
21 billion dollars between the 49.9 it was told and the forty-five
22 in the Klein conversation and how the committee advisors were
23 told that issue was resolved the night of the closing and how
24 that explanation contradicted Ms. Leventhal's declaration which
25 listed the value of the assets at 49.7.

1 And the committee's objection was not well received,
2 Your Honor. In point of fact, in an e-mail from Barclays'
3 counsel, Barclays' counsel states, "As to the creditors'
4 committee, we think that the e-mail should go on to say that
5 the settlement parties are not willing to agree to other
6 demands of the creditors' committee re an order requiring
7 delivery by January 15 of a vast amount of information
8 relating, in general, to the details of a sale or assets to
9 Barclays Capital. Nevertheless, the settlement parties are
10 willing on an informal basis to discuss with the creditors'
11 committee after the first of the year reasonable requests for
12 information concerning the sale that it has sought from LBHI
13 and been unable to obtain from LBHI."

14 Now, one of the positions that Barclays asserts in
15 this litigation is that the creditors' committee's rights were
16 released in the December settlement. And interestingly,
17 Barclays' counsel stated on the record during the hearing of
18 the December settlement, "With regard to the creditors'
19 committee objection, Your Honor, we regard the creditor
20 committee objection as not germane to your decision whether to
21 accept this motion and approve the settlement. They want to
22 exhume information related back to the sale that is not
23 pertinent, does not bear upon the question before you today."
24 And in point of fact, they confirmed on the record the
25 reservation of rights that the committee had obtained in the

1 order. When counsel for JPMorgan Chase advised the Court,
2 people would remain free to pursue claims if they feel there is
3 something in the overall sales transaction which gives rise to
4 a claim, Barclays' counsel confirmed, "the order that the
5 trustee has put before you and which we've reviewed and to
6 which Mr. Miller referred preserves rights as Mr. Novikoff just
7 explained."

8 At no point did Barclays advise the Court that the
9 committee's rights would be released if the settlement was
10 approved. At no point did Barclays advise the Court that the
11 committee could not assert any claims because it failed to
12 appeal from the sale order, because it had waived its claims or
13 that the committee was otherwise estopped from asserting claims
14 with respect to the sale order.

15 Now, turning to the final chapter in our timeline,
16 attempts at cooperation develop into litigation. At the
17 December hearing, the Court suggested that the parties work
18 cooperatively to obtain information about the sale transaction,
19 the committee and Barclays. And we pursued on that -- we
20 embarked on that effort by sending a letter to Barclays'
21 counsel four days after the December 22nd hearing on December
22 26th that contained a list of information requests. And in
23 February, Barclays' principals and counsel and the committee's
24 financial advisors and attorneys had a meeting. And this was
25 an informational meeting. This was not a meeting to exchange

1 litigation positions. And early, Barclays didn't exchange its
2 litigation position with the committee. And the committee's
3 position was not a mystery to anyone 'cause it had been stated
4 on the record at the December hearing a month before. But at
5 the conclusion of this meeting in February, no reconciliation
6 is provided and, in point of fact, the committee's
7 professionals emerge with additional questions. And that's
8 reflected in a February 10th letter that we sent after the
9 meeting outlining conditional and refined information requests.
10 Now, ultimately, there's some disagreement between Barclays and
11 the committee about the method and manner of producing
12 documents that the Court should respond to these requests.
13 They're initially produced in March and through April and May
14 and the parties negotiate changes to the format and the
15 production.

16 But at the same time, the estates themselves, LBHI,
17 were gearing up. They initiated Rule 2004 discovery in which
18 the committee joined in May. And after the committee joined in
19 LBHI's motion, Barclays objected to that joinder and tried to
20 block the committee accessing Rule 2004 discovery which the
21 Court did not sustain. But thereafter, discovery commenced
22 over the summer and these motions were filed in September.

23 Barclays asserts in this case that the committee did
24 not timely seek Rule 60 relief. Starting with the closing
25 weekend, going to the Klein conversation, the committee did not

1 come to court on Monday morning to halt the sale transaction.
2 As far as there was concern at that point in time, it was
3 advised of a going concern sale. It was never advised that
4 securities were being transferred to Barclays at liquidation
5 valuations. In point of fact, Mr. Burian testified that the
6 representations made to him by Mr. Klein during that meeting
7 squared with what was said in court and he had no way to verify
8 those representations but he did set out to do so immediately.
9 And in the September and October months that followed, the
10 committee was pursuing their reconciliation. It was meeting
11 some resistance in doing so and it was hampered by the estate's
12 inability to access its own information systems. I think Mr.
13 Despins during the trial testifies quite clearly to the
14 committee's posture during this period of time.

15 "Q. [D]id you ever consider going back to the Court and
16 saying, in substance, Your Honor, you told him not to make any
17 changes without our consent. They went ahead and did it
18 anyway. We objected. Did you ever consider doing that?"

19 Mr. Despins describes the committee's posture:

20 "Well, I knew that I could read the document and say
21 we're changing that and we're changing that section, et cetera.
22 But what we don't know is the impact of those changes on the
23 value received by the estate. So I don't want to run to court
24 on a half-baked theory that there are some changes but,
25 frankly, Judge, I don't understand what the impact of those

1 changes are. [W]hat I'm telling you is that we wanted to have
2 the schedules. We wanted to understand what happened to those
3 schedules and the marks. And obviously, the game plan was --
4 after I gained a full understanding of that and briefing the
5 committee, if warranted, that we would be eventually going back
6 to the Court."

7 Similarly, Your Honor, the committee is not timing the
8 market with this motion. We did not await a market move to
9 file the Rule 60 motion. Mr. Burian testified clearly, "I just
10 don't know what to say anymore. I mean, nothing could be
11 further from the truth. It's completely and absolutely not
12 true. I can tell you I can tell you categorically that we were
13 pushing for discussion, investigation, reconciliation of this
14 transaction long before the markets recovered. I could tell
15 you that I've been a primary person at Houlihan Lokey dealing
16 with these issues, and I have never, not once, with anyone, on
17 my side or on the company's side...ever had a conversation
18 regarding ha-ha, market's been up, now is the time to pounce."

19 Your Honor, the committee did not bring this action
20 lightly. When does a statutory fiduciary for unsecured
21 creditors bring a claim against the public reporting back
22 alleging misstatements and misrepresentations were made in
23 connection with the largest bankruptcy sale on record? The
24 short answer is when it has an awareness and an understanding
25 of the issue, when it reaches a conclusion about the issue and

1 when it has facts necessary to support that conclusion and not
2 a moment before. And if you look at the landscape, over time,
3 that shows that that is exactly what the committee did in this
4 case.

5 As of the 18th of September, we knew about a balance
6 going concern transaction, we knew about the emergent nature of
7 the transaction and we knew that the assets were value based on
8 book value. On the 19th, we were told that there was a decline
9 in the market value of the securities to 47.4. On the 21st of
10 September, we received schedules at 49.9 and were told they
11 were out of date. And on the 22nd of September, we received an
12 explanation that the liabilities were 45.5 plus cure and comp
13 and the value of the assets was forty-seven. And that
14 explanation squared with what was said to the Court. And
15 thereafter, Your Honor, at that point in time, we did not come
16 back to court to stop the sale. What we were told was
17 consistent with what the Court was told. Thereafter, on the
18 25th of September, we received schedules that were the same
19 schedules distributed the weekend before that we were told to
20 ignore. On the 8th of October, we had a meeting with the
21 debtors and we reiterated the need to focus on a
22 reconciliation. On the 10th of October, we went to Weil
23 Gotshal requesting a meeting to discuss the issue. Was not
24 well received. And in October through December, the estates
25 were unable to access information to a point where it

1 threatened a lawsuit. At this point, we're still not prepared
2 to go to court. We're still seeking a reconciliation. That's
3 the posture. Thereafter, we received the December settlement
4 in cooperation to obtain information as suggested by the Court.
5 And we proceed down that path. We do, in good faith, meet with
6 Barclays in February. In March, we deal with document
7 production issues. And then in June of 2009, Rule 2004
8 discovery is underway.

9 And at that point, the estates had come to court and
10 we joined in their request to come to court and reseek
11 discovery. But we still don't assert claims because it's not
12 until 2004 discovery that critical features of the sale
13 transaction that were never disclosed emerged. The existence
14 of a five billion dollar discount; attribution of liquidation
15 values not mark-to-market values on trading assets; an insisted
16 of -- on a day 1 acquisition gain as an imperative and a
17 precondition to the sale; and the overstatement of cure and
18 compensation liabilities. At that point, Your Honor, we
19 returned to court and assert the claims and filed the instant
20 motion.

21 We were not aware of this information that was
22 revealed in discovery. That information was newly discovered
23 by us and we were justifiably ignorant of that information. We
24 didn't discover it fortuitously or by happenstance. We
25 discovered it by pursuing a reconciliation persistently from

1 the time of the closing to the time that we filed the motion.

2 The committee did everything it possibly could under
3 the circumstances. It believed in the representations that
4 were made to the Court. And while it trusted what it had been
5 told into the closing weekend, it saw promptly to verify those
6 representations. It was incumbent on Barclays, not the
7 committee, to return to court and advise of the material
8 aspects of the sale transaction and the extent to which it
9 differed from what the Court was told at the sale hearing.
10 Barclays had every opportunity. The Court made itself
11 available on an unlimited basis irrespective of the hour that
12 weekend and for that exercise. And why did the Court do this?
13 Because the Court knows that the sanctity of a sale order is
14 critical to the purchaser. But to get that security blanket, a
15 purchaser needs to ensure that it tells the Court what is going
16 on. You cannot demand integrity of a sale order if you don't
17 have integrity in attaining it. Barclays declined the Court's
18 invitation to come back to court that weekend. The committee
19 submits the consequences of Barclays' inaction should be borne
20 by Barclays not by the estates. The failure to adequately
21 disclose material aspects of the transaction militates strongly
22 in favor of a warning Rule 60 relief from the sale order
23 especially against a purchaser that expressly assumed the risk
24 of its own recalcitrance.

25 Your Honor, in conclusion, the Court has a difficult

1 decision to make. One is to revisit a sale order approving a
2 most historic transaction. And there's an important policy of
3 finality with 363 sale orders. That's Barclays' whole case.
4 But there's another policy at issue. And this is the case that
5 should stand as a symbol for all to follow. The policy is that
6 no matter how critically a debtor needs to sell assets, no
7 matter how many good reasons there may be, this Court must be
8 given full disclosure. This Court is not a rubber stamp. It's
9 not a theater of entertainment or mere ceremony. This is a
10 federal court. And those who come before the Court owe the
11 Court a duty of disclosure of integrity. That they failed to
12 comply with that obligation, they face the consequences not
13 innocent creditors.

14 Ruling this way will actually advance both policies at
15 issue. The sanctity of sale orders will be defended and upheld
16 but only if disclosure is properly made. Let this case show
17 how serious these issues are and let us all learn from it and
18 be guided in how to behave when we come to bankruptcy court.
19 Let it be cited often.

20 And unless Your Honor has any questions, that
21 concludes my presentation. Thank you.

22 THE COURT: Thank you. Are we ready to go with Mr.
23 Maguire's close?

24 MR. MAGUIRE: We are, Your Honor. The parties had
25 suggested we had reserved, I believe forty minutes for the

1 trustee's presentation and with an additional twenty minutes
2 for rebuttal at the end of the day. We had suggested this
3 might be a good time to break for lunch. But as the Court
4 pleases, we can either take that break now or I'll proceed.

5 THE COURT: All right. Well, let's get a sense of
6 Barclays' time for close as well. I just want to see how this
7 all fits. Mr. Boies, can you give me an estimate if your
8 closing will be equal in length to the aggregate of all of the
9 closes that I will have heard by the time you start?

10 MR. BOIES: It will be, Your Honor.

11 THE COURT: I've already expected that. My suggestion
12 is that we break for lunch but that we come back a little bit
13 earlier and that we start at 1:45. That will give us our
14 typical hour and a half but we'll also have a little bit more
15 time in the afternoon during the early hours of the afternoon.
16 That works for the better. We're adjourned till 1.

17 MR. TECCE: Thank you, Your Honor.

18 (Recess from 12:15 p.m. until 1:48 p.m.)

19 THE COURT: Be seated, please. Good afternoon.

20 MR. MAGUIRE: If it please the Court, Bill Maguire for
21 the SIPA trustee. Your Honor, we've taken to using the
22 shorthand for these proceedings as 60(b). The trustee's claims
23 with respect to the disputed assets, however, are first and
24 foremost, to enforce the parties' contract and to enforce this
25 Court's sale order. In short, what the trustee is seeking to

1 enforce is the transaction that was presented by the parties to
2 the Court and was approved by the Court at the sale hearing.

3 On those disputes assets, I'd like to start with the
4 15c3-3 assets. And I've taken the liberty of distributing
5 binders of tabs that we made --

6 THE COURT: I'm not surprised.

7 MR. MAGUIRE: The 15c3 account takes its name from the
8 SEC Rule, 15c3-3, and that's the rule that requires a broker-
9 dealer to calculate what it needs to pay customers their
10 property, to set that property aside, to keep it segregated in
11 a restricted account. It can't be used for any other purpose,
12 not subject to any liens. And all of this is subject to the
13 oversight of the SEC.

14 The parties were clearly aware of the regulated nature
15 of this account. And the correspondence that the Court has
16 seen with the SEC that week shows that the Lehman participants,
17 in particular, were sensitive to the fact that the SEC was all
18 over this account.

19 Now, in tab 2 of the binder that we've provided Your
20 Honor, you'll see the words of the clarification letter. This
21 -- the history of this was that the 15c3 account was added late
22 in the deal. It's not in the asset purchase agreement, as Mr.
23 Gaffey mentioned. It is added at the Friday asset scramble
24 that he discussed. And it's not disclosed to the Court. When
25 Harvey Miller finds out about it, there is a discussion in the

1 hallway at his offices. That account at the time had 1.7
2 billion dollars in it. Harvey Miller testified and explained
3 to Your Honor that of that one billion dollars was cash and
4 there was no way that could go to Barclays because of the
5 representation that had been made to the Court at the sale
6 hearing.

7 With respect to the 769 million dollars of securities,
8 the resolution of the hallway discussion, that argument or
9 debate that he testified about, was that Barclays would get the
10 769 million dollars of securities that were in the account but
11 only if it were lawful. What Barclays got was a contingent
12 right. And following that hallway conversation, Weil Gotshal
13 provided Barclays with a draft that reflected that. And what
14 we have on the screen here is the draft which reflects, in
15 black, the writing of the clarification letter prior to the
16 hallway conversation and, in green, the language that Weil
17 Gotshal added after the hallway conversation. The two words in
18 red were subsequently added by Barclays.

19 The draft that Weil Gotshal provided explained that
20 this was a contingent right. It said, this was -- Barclays got
21 this "to the extent permitted by applicable law". And it
22 describes what the asset was: 769 million dollars of
23 securities held in the 15c3 account on the date hereof, the
24 closing date. Of course, Lehman could not possibly transfer
25 anything from this account on the closing date. It would take

1 time to determine whether, in fact, there was an excess and to
2 run that by the SEC. And that would take time. So the
3 delivery of this is made as soon as practicable after closing.
4 Now that gave rise to another subsidiary issue. If by the time
5 the account can be accessed the particular securities are no
6 longer there, they've been replaced if they'd matured, they
7 rolled over, then Lehman needs the ability to provide
8 substitute securities from within the account. And that's why
9 the draftsmen added the words "securities of substantially the
10 same nature". That's the draft that Weil Gotshal provided to
11 Barclays.

12 Now Barclays deposed Robert Messineo who is Harvey
13 Miller's law partner who assisted him in drafting the
14 clarification letter, specifically about this language,
15 "securities of substantially the same nature". And his
16 testimony we've provided in tab 3. We also have it -- it's
17 about one minute long by way of video which we can show Your
18 Honor:

19 (Begin playing videotaped excerpt)

20 Q. So do I understand your testimony to be that you believe
21 that the provision was necessary because there may have only
22 been 769 million dollars in securities in that customer reserve
23 account on the date of the agreement?

24 UNIDENTIFIED SPEAKER: Objection to form.

25 A. I wouldn't say it that way. What was described was that

1 Barclays was to get 769 million of particular securities that
2 existed in particular accounts on a particular day. And then
3 it went on as it needed to in order to make sense to say that
4 substantially the same securities since those particular
5 securities over there on that day may not be there on the day
6 when you talked about the account being accessed which is going
7 to be in sometime in the future when favorable conditions are
8 satisfied.

9 (End playing of videotaped excerpt)

10 MR. MAGUIRE: Now Barclays claims that the contract
11 should be read very differently from what Mr. Messineo
12 intended. Barclays asserts that the contract gives Barclays an
13 absolute unconditional right to the 769 million dollars. And
14 they say that that right, that unconditional right, was given
15 to them by Harvey Miller in the hallway argument or debate.
16 The problem with that is that the evidentiary support for it is
17 given more than wishful thinking.

18 The next tab, tab 4 in the binder, collates that
19 evidence and we have the particular pieces of testimony behind
20 the cover slide in that tab. We asked Harvey Miller at trial,
21 did he give such an unconditional absolute commitment to
22 Barclays? He said "Absolutely no commitment. Absolutely not."
23 On the other hand, Barclays' witnesses, Victor Lewkow, said
24 that such a commitment was given to Michael Klein, his client.
25 But he couldn't recall who it was who gave the commitment and

1 he couldn't recall what they said. His partner, Mr. Rosen,
2 admitted that his conclusion was based on little more than an
3 inference from some kind of facial gesture, some grunt or not
4 that had been made maybe by Harvey Miller, maybe by one of his
5 partners. And he, too, did not recall what was said. And
6 Michael Klein was the supposed recipient of Harvey Miller's
7 largesse and he had admitted that he just didn't consider
8 whether there was any unconditional commitment during the
9 hallway conversation.

10 If we go back to tab 2, and that's the language of the
11 clarification letter, the draft as it was provided back to
12 Barclays by Weil Gotshal, the Barclays witnesses admit that
13 when they got the draft, it didn't work. They admit that they
14 expected an absolute unconditional right and in their words,
15 "This didn't work." They admit, they didn't understand it.
16 But they also admit they didn't go back to talk to anyone, Mr.
17 Messineo, Harvey Miller, anyone at Weil Gotshal to ask what was
18 intended by all of these words. Instead, what they did was
19 they added two words which we have here in red, "and value".
20 The problem with that is that adding those words doesn't change
21 the meaning at all. It's entirely consistent with what Mr.
22 Messineo was saying. If you have to replace the securities
23 then you're going to replace them with similar securities of
24 equal value. So it doesn't in any way change the contingent
25 nature of this right. The Barclays witnesses all say they

1 believed they had an absolute right to 769 million dollars of
2 securities. But apparently, they never asked themselves or
3 anyone else, if that's what the parties intended, why don't
4 they just say so. Why do we have all these extra words?

5 If we turn to tab 5, we see that in addition to the
6 problems that Barclays has with the words of the contract and
7 with the lack of disclosure to this Court and with the
8 testimony of Harvey Miller, we also have Barclays' admissions
9 consistently in the months after the closing. Barclays
10 reported to its tough management that this was an asset that
11 was contingent. It was subject to regulatory issues.

12 Of particular significance here is the October 14
13 report that was made to Barclays' board of directors. And in
14 your tab, just past the cover page, we have that report to
15 Barclays' old committee of imported directors, Movants' Trial
16 Exhibit 436. You may recall the chief financial officer,
17 Patrick Clackson testifying about how management vetted that
18 report to make sure that management was providing the most
19 reliable to the Court. Now when Barclays consistently reported
20 internally to its own top management and to its board that this
21 was subject to regulatory approval, they were clearly
22 acknowledging the fact that this was an -- this was a
23 contingent right, it was a conditional right and it was not an
24 absolute right.

25 Your Honor, that brings me to the disputed asset,

1 Lehman's margin assets which we start at tab 6 of our binder.
2 What we've put up here are what we believe are three
3 fundamental and dispositive facts with respect to the margin
4 assets. They weren't in the deal. There was no disclosure
5 that any margin assets were going to Barclays. And there was
6 no approval of any such transfer. We start in the next tab
7 with the fundamental fact that these margin assets were simply
8 not in the deal. Lehman's president, Bart McDade, testified
9 they were not in the deal. And the parties' contract, the
10 asset purchase agreement, expressly excluded Lehman's cash and
11 cash equivalents. The parties' contract also excluded all
12 Lehman assets primarily related to its derivatives contract.

13 Now, in the next tab, we have the testimony of Bart
14 McDade. He testified that Lehman's margin assets were not
15 intended to be included in the transaction and that he never
16 authorized any agreement with anyone at Barclays to include any
17 Lehman cash margin in the sale. That was on direct
18 examination. On cross-examination, he confirmed that that
19 testimony was accurate. And he actually went a little bit
20 further. And he said, he wouldn't abuse those assets because
21 he wasn't confident we had those assets to give. And when you
22 consider Lehman's obligations to the exchanges and its
23 obligations to its customers, that's entirely understandable.

24 Barclays has suggested, well, Mr. McDade just wasn't
25 involved in negotiations about margins. And I think that's

1 true. Mr. McDade was not involved in any negotiations about
2 margin because there weren't any. The notion that, as a
3 general matter, Mr. McDade was above it all was scotched on
4 Barclays' own case, the very first witness they presented, Mr.
5 Shapiro. In the next slide, we have Mr. Shapiro's testimony on
6 direct being questioned by Barclays when he specifically
7 testified to how deeply involved in the negotiations Bart
8 McDade was.

9 Mr. McDade was not involved in any negotiations about
10 margin because there weren't any. And in the next slide, we
11 confirmed that with Barclays' negotiators. We asked Mr. Ricci,
12 and he confirmed, that he certainly never discussed including
13 margin in the sale. And he answered, "Personally." We tried
14 to push him a little bit more because he was, after all,
15 Barclays' 30(b)(6) witness. And he didn't want to go beyond
16 "Personally" but he was admitted he wasn't aware of any other
17 discussions that anybody else had on the subject.

18 Jonathan Hughes, Barclays' general counsel, suggested
19 at one point that there might have been some kind of oral
20 agreement on the subject of margin. But when pressed, he
21 acknowledged he had no knowledge of that whatever.

22 Archie Cox admitted he certainly didn't remember any
23 discussions about Lehman margin during the week. The same can
24 be said of all of the other Barclays witnesses. Barclays
25 failed to present any witness who could say there was any

1 negotiation about putting Lehman's margin assets in the asset
2 purchase agreement.

3 And the contract reflects that. The next tab is the
4 contract, the asset purchase agreement. At the top, we have
5 the definition of "purchased assets". And, of course,
6 Barclays' witnesses loved to say that Barclays was acquiring
7 all of the assets of the business. What they all left out was
8 that that was subject to a very important exception: excluding
9 the excluded assets. And there are two critical exclusions
10 here. The first exclusion is Exclusion B and it excluded all
11 of Lehman's cash, cash equivalents, bank deposits or similar
12 cash items.

13 Now we had various Barclays witnesses who testified
14 about the representations that were made to the Court about no
15 cash going to Barclays and how they thought that was fine and
16 consistent with the deal. But at the same time, they thought
17 there was some kind of cash that could be going to Barclays.
18 The contract cuts through all that. It doesn't talk about one
19 kind of cash, another kind of cash, this cash, that cash or the
20 other cash. It excludes all cash. All Lehman cash and cash
21 equivalents.

22 The other critical exclusion is Exclusion (m).
23 There's no real issue here concerning all assets primarily
24 related to the I&B business. There very much is an issue here
25 concerning all assets primarily related to Lehman's derivative

1 contracts. And in the next tab, we have Barclays' take on
2 that. At the very top, we quote directly from Barclays' reply
3 brief at paragraph 53. Barclays says "Subsection (m)" --
4 that's what they're calling this Exclusion (m) -- excludes all
5 assets primarily related to derivatives contracts. That's a
6 direct quote from Barclays' reply brief. Even the three little
7 ellipses is direct from their reply brief. Now what is the
8 significance of this? The significance of this is that
9 Barclays' expert on derivatives, their outside lawyer admits
10 that exchange traded derivatives are derivatives contracts. He
11 admits that Lehman's margin at the Options Clearing Corporation
12 was primarily related to the exchange traded derivatives. And
13 the same with respect to all the other clearinghouses.

14 So the disputed margin here is an asset that is
15 primarily related to Lehman's derivatives contracts. That's
16 exactly what Exclusion (m) says.

17 Now, in the next tab, 13, we have where Mr. Rosen
18 suggested that he reads Exclusion (m). Even though it's an
19 unqualified exclusion, he reads it as if it were limited,
20 limited to over-the-counter derivatives as if the limiting
21 words, "over-the-counter", were somehow inserted into Exclusion
22 (m) right before the words "derivatives contracts". And the
23 problem with that, the contract doesn't contain any such
24 limitation, as Mr. Rosen admitted. He acknowledged he could
25 not argue with us about that. Those words are not there. And

1 he acknowledged -- he said, "This was done" -- this Exclusion
2 (m) was done -- "before I ever saw it." In fact, Barclays
3 presented no witness on this Exclusion (m). And we
4 respectfully submit that the exclusion, as written, is entirely
5 consistent with the testimony of Bart McDade that Lehman margin
6 assets were never intended to be part of the deal. They were
7 excluded.

8 As against the testimony of Bart McDade and the words
9 of the exclusions for all cash and all Lehman margin assets, we
10 have the testimony of Barclays. We served a 30(b)(6) notice on
11 Barclays. Barclays designated Mr. Ricci as its corporate
12 designee on the subject of disclosure of where it was disclosed
13 that Barclays was acquiring Lehman's margin assets. As Mr.
14 Ricci acknowledged here, he got the notice, he met with his
15 counsel, he met with other Barclays executives. And a month or
16 so after we served the notice, he testified at his deposition
17 and he repeated it here. He said there were three disclosures:
18 one was the accounts that were published in 2009; another was a
19 clarification letter over the weekend; and the third, and the
20 only one that existed at the time of the sale hearing, he said
21 was the asset purchase agreement. So we asked him, where in
22 the asset purchase agreement is there a disclosure that
23 Barclays is getting Lehman's margin. And he pointed us to
24 "Purchased Assets", to the definition and to subparagraph (d),
25 the definition of the long positions. And within that, to

1 three words: "exchange traded derivatives". And he testified
2 that that was the disclosure that Barclays had made that it was
3 acquiring Lehman's cash, cash equivalents and government
4 securities. And he confirmed that there is no other disclosure
5 that Barclays made in the asset purchase agreement other than
6 those three words.

7 Of course there is a difference between telling people
8 Barclays is taking exchange traded derivatives and telling
9 people Barclays is taking billions of dollars of Lehman's cash,
10 in cash equivalents, Lehman's margin assets. And that's a
11 difference that Mr. Ricci, to his credit, Acknowledged. He
12 acknowledged he understood the difference between exchange
13 traded derivatives, on the one hand, and Lehman's margin assets
14 on the other.

15 Now, of course, there was no disclosure of Lehman's
16 margin assets at the sale hearing on Friday night. On the
17 contrary, the Court was repeatedly told that there was no
18 Lehman cash going to Barclays. That's what the Court was told;
19 that's what the trustee was told. That's what the world was
20 told. After the sale hearing, we have this chronology where on
21 the Saturday, Barclays learned that Lehman had billions of
22 dollars in cash and cash equivalents at the OCC. Within hours,
23 Barclays proposed adding Lehman cash and cash equivalents to
24 the deal. Weil Gotshal rejected that proposal. Barclays
25 appeared to accept Weil's deletion. And then right before the

1 closing, Barclays provided the famous parenthetical. And after
2 confirming how much cash it was going to get from the OCC,
3 signed the transfer and assumption agreement.

4 The next couple of tabs, we walk through that
5 chronology. We start in tab 16 with Barclays' proposal to add
6 margin. What Mr. Rosen did was propose a carve-out to the
7 exclusion for cash. So after the exclusion for cash, cash
8 equivalents, bank deposits or similar cash items, he put in
9 language that would have kept in the deal all of Lehman's cash
10 and cash equivalents at clearing agencies and clearing
11 organizations. It specifically mentioned margin. It
12 specifically mentioned guaranty funds deposit. That's the
13 proposal that Weil Gotshal rejected. And in the next slide, we
14 show Weil Gotshal's deletion. Weil kept the exclusion for
15 cash, cash equivalents, bank deposits and so on. It deleted
16 everything to do with clearing agency, clearing organization,
17 everything to do with margin and guaranty funds deposit.

18 In the next slide, we show the e-mail that Ed Rosen's
19 partner, Michael Mazzuchi, circulated just after 6 a.m. on
20 Monday morning, right before the closing. And behind this
21 slide, we have the draft, that draft. He says "The current
22 form of the clarification letter is attached. The significance
23 of this draft is that it was a clean draft that reflected the
24 Weil Gotshal deletion." And the draft contained no
25 parenthetical concerning exchange traded derivatives. So it

1 looked, as of 6:03 a.m. as though everybody was on board.

2 There was no Lehman cash or cash equivalents in the deal.

3 Mr. Rosen, however, was not on board. And in the next
4 slide, we have his testimony where he admitted he was
5 specifically concerned about negative inferences that could
6 arise from Weil's deletion of his carve-out. And so, he
7 proposed the famous parenthetical. We have that in the next
8 slide.

9 Now, a question here is what does this obscure
10 parenthetical mean? And in opening, we suggested that that
11 could be read simply as a reference to customer property.
12 Barclays, of course, says we're completely wrong about that.
13 And in the next slide, we put forward Barclays' position
14 pre-trial. Pre-trial, they said, the parenthetical cannot
15 logically be read to apply at all let alone solely the customer
16 property. Cannot be read to apply at all to customer property.
17 Well, we never heard that during trial. There's not a single
18 witness who said that. In fact, when Barclays put its witness,
19 Mr. Rosen, on the stand, Barclays conceded on direct
20 examination in its own questioning of Mr. Rosen that the
21 parenthetical could indeed be read to apply to customer
22 property. And all they ask Mr. Rosen to say was that it's not
23 limited to customer property, to customer accounts, to customer
24 margin. Barclays had to make that concession. And the reason
25 they had to make that concession was because Mr. Rosen was

1 already on record. His deposition transcript is in the trial
2 record and it's in our next tab. And I asked him at his
3 deposition, what did he think his parenthetical was picking up.
4 And the first thing he told me was customer property.

5 So we don't believe there's any genuine dispute that
6 this parenthetical can be read and should be read to apply to
7 customer property. The only dispute is whether, as Barclays
8 claims, it should also be read to apply to Lehman's cash and
9 Lehman's cash equivalents and Lehman's margin and Lehman's
10 clearing fund deposits, all the terms that were in the original
11 Barclays proposal and which Barclays cut out of the
12 parenthetical all of the terms that Weil Gotshal rejected.

13 Now we say that having taken out all of those terms,
14 and we show them in the next tab, and having admitted that it
15 took out those terms expressly -- and those were Mr. Rosen's
16 words -- "to avoid becoming embroiled in extensive
17 negotiations". Having taken all of those terms out, what
18 Barclays is left with, at best, is an ambiguous parenthetical
19 that it drafted. If Barclays wanted this parenthetical to mean
20 more, if it wanted it to mean Lehman's cash and cash
21 equivalents and margin and bank deposit and guaranty fund
22 deposit, then it should have said so. It should have made that
23 clear. And as I think is evident from the fact that Barclays
24 can't keep its own story straight between its own reply brief
25 when it said this parenthetical cannot apply at all to customer

1 brief and its own testimony at trial which concedes that it
2 absolutely can be, I think it is abundantly established that
3 there was nothing clear about this parenthetical.

4 The final point I would make, Your Honor, on the
5 subject of Lehman's margin concerns the subsidiary agreement
6 between Barclays, the trustee and the Options Clearing
7 Corporation. And that is the so-called transfer and assumption
8 agreement. It's the agreement that the trustee's
9 representative, Jim Kobak, signed while he was here at the sale
10 hearing after being told that there was Lehman cash going to
11 Barclays.

12 Barclays maintains in its briefing that "our
13 contention that the transfer and assumption agreement was not
14 approved by the Court is incorrect." They say that paragraph 3
15 of the sale order explicitly approved "any additional
16 instruments or documents that may be reasonably necessary or
17 appropriate to implement the purchase agreement." What
18 Barclays omits from that are the following, we submit,
19 important words: "provided that such additional documents do
20 not materially change its terms". We respectfully submit that
21 to the extent that Barclays relies on the transfer and
22 assumption agreement to claim 2.3 billion dollars of estate
23 cash and cash equivalents, that agreement materially changes
24 the purchase agreement and was never approved by this Court.

25 That brings me to the Lehman assets at the Depository

1 Trust Clearing Corporation. In our next tab and behind the
2 slide, we include the evidentiary record that covers how the
3 clearing corporation was concerned about its massive exposure
4 to Lehman; how it rejected a 250 million guaranty unless
5 Barclays put up additional collateral; how the clearing
6 corporation threatened to cease to act when additional
7 collateral became unavailable; how the clearing corporation
8 never released its rights in the clearance box assets; and how
9 its representative, Isaac Montal, testified to the discussions
10 that the clearing corporation had with Barclays on Sunday
11 concerning what assets Barclays was taking and what collateral
12 it was providing; and finally, and most importantly, how the
13 clearing corporation documented Barclays' agreement that it was
14 not going to take any of the clearance box assets.

15 The record also shows, and we have a slide in tab 26,
16 how Barclays' Stephen King valued these assets at nil; how
17 Barclays did not want to lose the sail over a problem with the
18 clearing corporation. In fact, you may recall that Bob Diamond
19 specifically warned Rich Ricci not to let anything fall through
20 the cracks. And Mr. Ricci said that he put Gerard LaRocca in
21 charge of getting a deal with the clearing corporation.
22 Barclays ultimately broker the impasse with the clearing
23 corporation by agreeing not to take any assets.

24 Now, in our next slide, we cover the testimony of the
25 clearing corporation's witness, Isaac Montal. He testified

1 about he and his colleagues, including their general counsel
2 and their outside counsel, Shelly Hirshon, were involved with
3 discussions with Barclays on the Sunday including with DTC's
4 own board member, the Barclays executive, Gerard LaRocca, about
5 how the clearing corporation never agreed to release its rights
6 and how they continually pressed Barclays to explain what
7 assets Barclays wanted to take and what collateral Barclays
8 proposed to provide.

9 Ultimately, the discussions resulted in the critical
10 call in which, Mr. Montal testified, they were assured by
11 Barclays that they weren't taking anything. And he explained
12 why that was so important to the clearing corporation. It
13 ensured that the assets would be available in the Lehman
14 accounts to settle the open obligations that existed. So the
15 clearing corporation was looking to those assets as a source of
16 protection.

17 Mr. Montal testified how the clearing corporation
18 documented the deal. And we have that in the next slide. The
19 contract -- and this is in tab 28 -- yeah. The contract
20 specifically provided that these assets were excluded assets
21 within the meaning of the asset purchase agreement. Barclays
22 maintains that these were just liabilities. They were simply
23 excluded liabilities. Well, not so. The parties expressly use
24 the term "excluded assets" within the meaning of the asset
25 purchase agreement. Barclays claims, no, this is just a

1 reference to the accounts. It deals only with accounts not
2 with the contents of the accounts. Well, the contract directly
3 refutes that.

4 As we show in the second excerpt here, the contract
5 expressly provided that the trustee authorized DTC to deliver
6 securities. Securities not accounts. We're talking now about
7 the contents of the accounts, the specific assets in the
8 accounts are the securities to which DTC is looking to for
9 protection. How could the trustee authorize the delivery of
10 those securities if they all belonged to Barclays?

11 Now, in the next slide, we deal with a gap in the
12 trial record. Barclays has Mr. LaRocca on its witness list but
13 it never called him live to respond to Mr. Montal's testimony.
14 So all we have is Mr. LaRocca's deposition. At his deposition,
15 Mr. LaRocca confirmed that he was Barclays' global head of
16 operations, that he was a member of the board of DTC. He
17 admitted that he signed the DTC letter agreement. And that's
18 about all. He didn't recall signing it. When we showed him
19 the critical sentence that designated these as excluded assets
20 within the meaning of the asset purchase agreement, he couldn't
21 recall that language and he couldn't tell us what it meant.

22 The final point I would make on this asset, Your
23 Honor, is that in opening, I suggested that the record -- the
24 evidence would show that Weil Gotshal did not conform the draft
25 clarification letter to the DTCC letter because Weil was

1 effectively a stranger to the DTCC letter. You may recall that
2 Barclays objected to that. They said that wasn't true. They
3 said that Weil Gotshal was all over the DTCC letter. So we
4 asked Mr. Miller. We asked Harvey Miller, "Does the
5 clarification letter reflect any conscious effort to conform
6 that agreement with Barclays' separate letter agreement with
7 the DTCC?" And Mr. Miller testified he didn't believe Weil
8 Gotshal saw the DTC letter. We confirmed. We asked him, "Are
9 you aware of any effort on the part of Weil Gotshal to conform
10 the clarification letter to the DTCC letter?" And he answered,
11 "Since we did not have the letter, I don't believe there were
12 any efforts to do that."

13 Weil Gotshal was excluded from the DTCC negotiations.
14 You may recall Jonathan Hughes, Barclays' general counsel,
15 saying it was perfectly appropriate for Barclays to exclude
16 Weil Gotshal from those negotiations. But having excluded Weil
17 Gotshal from those negotiations, Barclays cannot now argue that
18 Weil Gotshal was all over the DTCC letter agreement.

19 Your Honor, if you don't have any questions, I'll
20 reserve the rest of my time for rebuttal later.

21 THE COURT: Okay. By my math, the movants have used
22 three hours and twenty minutes of time. Do I understand that
23 you are collectively reserving forty minutes?

24 MR. GAFFEY: I believe that's right, Your Honor.

25 THE COURT: And that you will allocate that in

1 whatever way you deem appropriate at the time of using the
2 rebuttal should you choose to use the rebuttal?

3 MR. GAFFEY: Yes, we will, Your Honor.

4 THE COURT: Okay. Mr. Boies, you're up.

5 MR. BOIES: Thank you, Your Honor. We, too, have
6 books which I also apologize for not being as efficient as last
7 counsel in having such a nice slim book.

8 (Pause)

9 MR. BOIES: And I have a separate book for Rule 60(b)
10 motions and a separate book for our disputed assets enforcement
11 motion. And then I have a very thin book that have some charts
12 that we did over the luncheon recess.

13 THE COURT: You can distribute whatever you want to
14 distribute in any order you choose.

15 MR. BOIES: Thank you very much, Your Honor.

16 (Pause)

17 MR. BOIES: Movant's counsel have been very direct in
18 their arguments and I will try to be so as well. And in that
19 connection, I want to note at the outset our view that as a
20 threshold matter, it is very important for the Court to
21 understand that the merits of movants 60(b) motion is based on
22 two false premises about what the record before this Court at
23 the sale order hearing shows.

24 THE COURT: It's a computer disk. I can't use it now
25 anyway. It's on the floor.

1 MR. BOIES: First, movants' counsel says to this Court
2 that this Court was not told information that the written
3 record shows that the Court was told. Second, movants say to
4 this Court today that this Court was told assertions that the
5 written record shows this Court was not. Fortunately, what
6 this Court was told, orally and in writing, is recorded.
7 Counsels' call for arguments cannot change the black and white
8 reality of what this Court was told. One of the most important
9 things that movants' counsel want this Court to believe somehow
10 is that it was not told about the clarification letter. And
11 counsel made a statement that I actually wrote down and then
12 went back and checked it on the live transcript. At transcript
13 page 9, lines 21 to 23, counsel said, "The terms of the
14 clarification letter were never disclosed to the Court."

15 Your Honor, let me begin with my chart 73 which I was
16 going to get to a little bit later of which in view of
17 counsel's argument I think it's appropriate to start with. And
18 that has to do with the sale order that this Court entered.
19 And as the Court will recall, the sale order expressly
20 referenced the clarification letter and defined it as part of
21 the purchase agreement. And the sale order expressly
22 recognized that that clarification letter was in the process of
23 being modified or amended or clarified. Those are the words
24 from the sale order. And the sale order then went on to
25 expressly approve the purchase agreement including the

1 clarification letter that the Court had specifically
2 identified. That clarification letter was then filed with the
3 Court. It was signed by the movants. It was, in fact,
4 negotiated with them or in their presence. There is simply no
5 basis, I suggest to the Court, to say to this Court today that
6 this Court did not have the terms of the clarification letter.
7 And this argument is an argument that arose not a week after
8 the sale hearing, not a month after the sale hearing, but many
9 months after the sale hearing during which time the
10 clarification letter was repeatedly cited not just by Barclays
11 but by the movants.

12 For example, let me go to my chart 214. The movants
13 knew that the clarification letter was being revised throughout
14 that closing weekend. And when it was finalized and executed
15 on the morning of September 22nd, they made the decision not to
16 object to it. Representatives of the debtor and the trustee
17 executed the clarification letter. And Weil Gotshal then filed
18 it with the court as part of the purchase agreement approved by
19 this Court's sale order.

20 The committee, for example, going to number 215, knew
21 and admitted that the changes to the transaction through the
22 clarification letter would be documented after the sale
23 hearing. For example, Mr. O'Donnell testified:
24 "Q. Did Milbank understand there was a provision to the sale
25 order concerning committee consent to possible changes in the

1 purchase agreement?

2 "A. Yes."

3 Again, a recognition that the sale order itself
4 approved the clarification letter.

5 "Q. Is that a provision that Milbank negotiated with Weil?

6 "A. Yes.

7 "Q. Tell me about Milbank's negotiations with Weil concerning
8 that provision of the sale order."

9 He goes on to say, after the first sentence:

10 "It was anticipated that changes might be made. The
11 debtors have represented that to the Court and the committee
12 wanted to ensure that it had the ability to consent to any such
13 changes."

14 Mr. Despins, on the next set of transcripts, one of
15 the committee's lead lawyers, admitted at trial that he knew
16 that the clarification letter modified the transaction and he
17 did nothing.

18 "Q. And so, is it fair to say in September of 2008 you were
19 aware that the clarification letter made certain changes to the
20 transaction?

21 "A. That's a logical inference, yeah.

22 "Q. And you testified that you had asked the Court that no
23 changes be made without your consent, correct?

24 "A. Correct.

25 "Q. And you had told Mr. Miller that he needed your consent,

1 correct?

2 "A. Um-hmm.

3 "Q. You have to answer audibly.

4 "A. Yes. I'm sorry. Yes.

5 "Q. And you didn't give your consent, did you?

6 "A. No, we did not.

7 "Q. Now, in fact, you believe that the clarification letter
8 did change the transaction presented to the Court, correct?

9 "A. I think that a fair reading of that letter is that it did
10 modify the transaction, yes.

11 "Q. And under those circumstances, you believed your consent
12 was required?

13 "A. Correct. That's correct.

14 "Q. And it was never given.

15 "A. That's correct."

16 There was no dispute about the existence of the
17 clarification letter or the terms or that this Court had
18 approved it. They had -- and this Court was extremely clear
19 about this. You told them, "If you got a problem, come back to
20 me. I'm here. I'll be here late. I'll be here. You can
21 reach me. If you've got a problem, come back to me."

22 THE COURT: Let me clear about something, Mr. Boies.
23 I never approved the clarification letter. You're making a
24 circular argument about what the sale order says. But I never
25 approved the clarification letter. I said that at the opening

1 and I'm saying it again at the closing.

2 MR. BOIES: Your Honor, I appreciate that and I would
3 never --

4 THE COURT: It was filed -- it was filed in the docket
5 of this case. There are now well over 12,000 docket entries.
6 I do not know everything that is contained in every docket
7 entry. No proceedings took place before this Court to approve
8 the clarification letter per se.

9 MR. BOIES: Your Honor, I won't address that part of
10 it anymore if the Court wishes me not to. But I think that --

11 THE COURT: I'm just letting you know that that's an
12 aspect of your argument that I reject.

13 MR. BOIES: Okay. I understand that and I think I've
14 got an obligation to at least pursue it a little bit further so
15 that I have given this Court the benefit of my argument.

16 THE COURT: Absolutely.

17 MR. BOIES: And I do that out of the sense of fairness
18 to this Court because I don't want to make an argument on
19 appeal that I have not made to this Court. And that is that,
20 with all due respect, Your Honor, I think that when the Court
21 enters an order, that order belongs not to the Court alone but
22 to all of the parties. Barclays took action in reliance on
23 that sale order. Whatever the Court's subjective
24 interpretation is, I respectfully suggest that what the Court
25 has to do is look at the written words, the black and white,

1 and interpret that as though it was not your order because I
2 believe if you do not, then the kind of reliance the parties,
3 such as Barclays, must have in order to make enormous
4 commitments can't really be made. I respect what the Court
5 says and I won't go into this in detail. But I felt I did need
6 to say to the Court that I believe that the standard that the
7 Court needs to apply is a question of law and not a subjective
8 interpretation.

9 Even if --

10 THE COURT: I totally agree. We're on the same page.

11 MR. BOIES: Okay.

12 THE COURT: The problem is that you're making an
13 argument about Court approval of the clarification letter and a
14 very critical feature of the current dispute. And it is
15 absolutely clear, based upon the evidence, that the parties who
16 prepared the clarification letter during the weekend
17 immediately following the sale hearing were aware that one of
18 the options available to them was to come back to court and to
19 express approval of that document which everyone recognizes
20 effected so many substantial changes in the transaction. In
21 lieu of doing that, the parties, including Barclays, determined
22 that no such approval was required and instead, the letter was
23 lodged in the docket. Thereafter, it was referenced in various
24 pleadings. But at not time did anyone ever seek formal
25 approval of that document. That's the only point I'm making.

1 You're certainly free to make whatever arguments you wish to
2 make as to the fair interpretation of the order.

3 MR. BOIES: And that is really all I'm doing, Your
4 Honor, which is all I can do and all Mr. Miller could do, and
5 you heard his testimony, is look at the Court's order and look
6 at what the Court said in open court. Look at the portion of
7 the sale order that expressly recognizes that it's going to be
8 in that clarification order. It's part of the purchase
9 agreement. It is expressly approved in that sale order. And
10 the sale order recognizes that it is going to be changed.

11 Now one thing I think we can agree on, Your Honor, is
12 that this clarification letter was fully known by each of the
13 movants in September. Whatever any of the people in this
14 courtroom did or did not do with this Court, they fully knew
15 that. And for all of the reasons that we have cited, all of
16 the law that we have cited, in this circuit and from other
17 circuits, in terms of an inability of a party to know something
18 or even have the reasonable ability to know something and to
19 sit on it while that order is appealed and indeed while they
20 support the affirmance of that order in the district court and
21 then come back into this court and try to attack that order
22 based on changes that they allege that are clear from the face
23 of the clarification letter is something that the law does not
24 countenance. And I would respectfully urge this Court not to
25 countenance. And that has nothing to do with whether this

1 Court approved it or not. We can be in agreement that the
2 Court didn't approve it. And that still would not have
3 affected their responsibility to act in a timely way before
4 this order was approved and before they support it on appeal
5 the affirmance of that order.

6 And to give you a sense, Your Honor, and I note these
7 not so much on my first point but on my second point. On
8 September 29th, 2008, the debtor, LBI, not Barclays, the
9 debtor, filed a motion with Barclays to file the schedules to
10 the clarification letter under seal leaving entirely aside the
11 question of this Court's involvement. This certainly further
12 evidences not only that they signed it, that they knew about
13 it, but they knew that it was being implemented. They were
14 filing the schedules under the seal. We're giving them a copy.
15 But were filing them under seal and that required a motion.
16 And that was at slide 76.

17 Let me turn to slide 77. On October 2nd, 2008, the
18 trustee successfully opposed a TRO by arguing that the
19 clarification letter provided for all repo collateral to be
20 transferred to Barclays. The Court may recall that on
21 September 26th, 2008, the party filed a complaint emergency
22 motion seeking to compel the trustee to transfer certain
23 securities. On October 2nd, 2008, the trustee opposed that
24 arguing that the case was "a nonstarter" because the securities
25 were transferred to Barclays Capital -- and this is a quote

1 from the trustee -- "in connection with the sale of assets that
2 was the subject of the Court's order dated September 20, 2008."
3 The trustee's representatives explained: "Paragraph 13 of the
4 clarifying letter states that the securities held by Barclays
5 under the Barclays repurchase agreement as defined are deemed
6 to constitute purchased assets."

7 So not only are they evidencing knowledge of the
8 clarification letter, they're relying on it in the arguments
9 they're making to this Court and they are, of course,
10 acknowledging that it deals with the so-called repo. Another
11 issue that movants were arguing that the Court had not known
12 about.

13 Let me turn to slide 79. In December 2008, the
14 movants again invoke the clarification letter in court this
15 time seeking approval for the so-called December settlement.
16 For example, the trustee motion for approval, paragraph 16,
17 says "The clarification letter provided that the replacement
18 transaction was terminated and for securities that have
19 actually been delivered they're deemed to constitute part of
20 the purchased assets under the purchase agreement."

21 Now, the Court also heard argument today that somehow
22 the termination of the replacement transaction was something
23 that raised a problem that the Court wasn't told about. Again,
24 leaving aside the question of how much this Court believes that
25 these kind of documents are disclosure to the Court, they

1 clearly reflect that the movants here knew and relied on. And
2 for them to say that this wasn't disclosed to the Court I think
3 is wrong. But for them to say months after the fact, we're
4 going to base a Rule 60 motion on matters that are plainly
5 described and set forth on the face of the clarification letter
6 that they signed, knew about and acted upon for months, I think
7 does not begin to approach the kind of burden that they have
8 for attacking an order that has been entered by this Court let
9 alone an order that has been affirmed on appeal let alone an
10 order that has been affirmed on appeal at their instance.

11 So I would say to the Court that when they tell this
12 Court that the clarification letter was this amendment, this
13 enormous change that it added all these additional assets, that
14 it took out a reference to book value, that it took out the
15 estimate or any estimate of the value of the assets, that it
16 changed it in terms of the repo transaction, all of the things
17 that they're complaining about to this Court, all the things
18 that they say this Court didn't know, does not disclose to this
19 Court -- all of those things they knew at the time because, as
20 they now admit, that is plain from the face of the
21 clarification letter. That is why they argue that this Court
22 didn't approve it. But I suggest to this Court that whether or
23 not this Court approved the clarification letter they can't sit
24 back in the reeds, wait to see how things develop, see whether
25 the markets recover or not, and then come in and say, we want a

1 do-over because the clarification wasn't adequately described
2 to the Court when they knew about it all the time.

3 I guarantee you, Your Honor, that if the markets had
4 crashed, if this transaction had been a failure, if Barclays
5 had lost billions of dollars, they wouldn't be coming back in
6 here and saying let's redo the transaction. Their argument is
7 that if they see something that they think is not adequately
8 disclosed to the Court they can put it in their pocket, wait
9 until they see if this turns out to be a good deal or bad deal,
10 use the clarification letter as if it were approved by the
11 Court because they certainly treated it, Your Honor, as it
12 being approved by the Court, even if you didn't approve it,
13 they certainly acted as if you did, we acted as if you did, we
14 both argued to you based on its terms. So all the parties here
15 are acting as if you have approved it. All of us know about
16 it. And yet they're saying they can put it in their pocket,
17 they can see what happens and if it turns out that the enormous
18 risk that Barclays takes and took turns out to be successful
19 they can come in and take it out of their pocket and say this
20 is a basis for undoing that sale order and taking another, they
21 say today, thirteen billion dollars from Barclays. And I
22 suggest there has never been a case that remotely supports
23 that. I suggest to you there's nothing in the statute. And I
24 suggest to you that no Court has ever even approached such an
25 interpretation of Rule 60.

1 Now there's another premise that underlies movants'
2 argument. And that is a wholesale attack on the integrity of
3 Lehman's businesspeople apparently with the sole exception of
4 Mr. McDade who I will come to. Even Mr. Seery, respected
5 Sidley Austin partner, who has no incentive to come in to this
6 court and say anything under oath that was not true, is accused
7 of a great lack of candor. Now the reason the movants'
8 wholesale attack on the integrity of former Lehman personnel,
9 some of whom are now at Barclays and some of whom are not, like
10 Mr. Seery, is that it is impossible to reconcile movants'
11 claims here with the sworn testimony of those executives about
12 what they were doing and what they knew at the time. And so
13 what the movants do is they come in and they say we want you to
14 sweep all that away because these people were,-- they implied
15 today and said in their papers, were breaching their fiduciary
16 duties.

17 Now I remind the Court, if I can go to slide 82, that
18 they identified certain individuals who they said breached
19 their fiduciary duty. Those did not include Mr. McDade. They
20 did not include Mr. Schaffer, Mr. Berkenfeld, Mr. Shapiro.
21 They did not include Jim Seery until they heard his testimony
22 and didn't like it. They did not include Robert Azerad.

23 To go to the next chart, they did identify eight
24 people who they said had committed breach of their fiduciary
25 duty. And yet, there was not a single shred of evidence in

1 this trial to support that allegation. And they don't even
2 really make it explicitly in their argument. They make it by
3 innuendo. They talk about bonuses. They disregard the
4 testimony by Mr. McDade who they admit is their one honest man,
5 that that bonus approach was normal for the industry. And he
6 didn't believe it affected anybody is the kind of bonuses they
7 would have gotten if they stayed at Lehman or if they had gone
8 someplace else. It was an attack by innuendo, not by evidence.
9 And yet, based on that innuendo and without evidence, they
10 asked this Court to wholesale ignore the testimony of the
11 Lehman people. And the reason that's so important, Your Honor,
12 is because it is only that way that they can make any of the
13 arguments that they make to this Court.

14 It was not just Mr. McDade and others from Lehman who
15 testified that they did not believe anybody had committed any
16 breach of fiduciary duty. Mr. Miller testified to that at
17 slide 86. I asked him questions about this at his deposition
18 and he was asked questions -- this at his trial:
19 "Q. Did you believe that the information that you were
20 receiving from Lehman was information that you could rely on in
21 making the representations to Court?
22 "A. I assumed that the people at Lehman were operating in good
23 faith and I had no reason to doubt them."

24 And this is at the trial, Your Honor. This is after
25 everything has come out, all the stuff about the bonuses, all

1 the stuff about what people knew. Question to Mr. Miller:

2 "Q. Have you ever had any reason to doubt it, based on
3 anything that you have come across since September of 2008?

4 "A. No."

5 And then later on:

6 "Q. And have you found anything since then, since the sale
7 hearing, that has led you to believe that the information that
8 you were given was inaccurate or that the people at Lehman were
9 not operating in good faith?

10 "A. No."

11 As of this trial, Your Honor, after all the things
12 that the movants have shown him and given him.

13 At slide 87, Lehman's financial advisor, Barry
14 Ridings, testified to the same thing.

15 "Q. Do you have any reason to believe that those at Lehman who
16 were dealing with Barclays that week were not acting in good
17 faith?

18 "A. I have no reason to believe that to be the case.

19 "Q. Let me include in that question Mr. McDade, Mr. Tonucci,
20 Mr. Kirk and Mr. Lowitt. Do you have any reason to believe any
21 of them did not act in good faith in their dealings with
22 Barclays leading up to September 19th?

23 "A. I think they all acted in good faith."

24 You remember the chairman of LBHI, Mr. Ainslie,
25 testifying at trial. We asked him:

1 "Q. As you sit here now, based on everything you know, is
2 there any Lehman employee who you believe breached their duty
3 during the Barclays sale process?

4 "A. No."

5 And this is consistent with all the testimony that
6 this Court heard about how this was an arm's length, highly
7 negotiated transaction. You had people on either side trying,
8 in very difficult times, to arrive at a solution that both
9 sides thought was fair. They were trying to negotiate. They
10 were doing the best they could and they struck a deal and that
11 deal was a deal that was then disclosed to the Court. It was
12 not a deal that anybody could come in and give you precise
13 numbers on. There is assertions that this was a deal that was
14 imbalanced and sometimes it says, people say, in rough bounds
15 or approximate bounds and I want to come to what those words
16 means.

17 That this was, as this Court I think notes, a time
18 where everybody has said the assets were extremely volatile,
19 the markets were shut, there was a liquidity crisis the likes
20 of which we haven't seen since the depression and nobody knew
21 what these assets were really worth.

22 And what the Court heard today was a number of
23 selected quotations from documents that use various numbers.
24 What the Court has also seen at trial, and what I'm going to go
25 through, are some documents that use very different numbers.

1 But when it's all said in done, what the Court is going to
2 have in front of it are a whole series of different and
3 inconsistent estimates. Estimates that varied from person to
4 person, even at the same time. Estimates by the same person
5 that changed substantially over time, just in those few days of
6 that one week because of the turmoil in the market, because of
7 the uncertainty. Because o the uncertainty even as to what
8 assets Lehman had at that point. And that uncertainty led
9 people, both during the process and immediately after the
10 process, to have widely varying estimates.

11 Now what the movants want to do is they want to take
12 all of the high estimates and say well this is what it was
13 really worth and the Court wasn't told that. And we probably
14 are guilty, to some extent, of taking all of the low estimates
15 and coming to the Court and say, see how reasonable the deal
16 was.

17 The fact of the matter is that all those conflicting
18 estimates do is say to the Court that this was a period of
19 great uncertainty and great difficult in coming up with exactly
20 what the right number was. And determining what the right
21 number was involved knowing what the assets were, which Lehman
22 didn't, knowing what the value of those assets were, nobody
23 did, particularly for the large number of assets that were
24 liquid, and then deciding what the standard was, what the
25 criteria was.

1 We even say this Court was told that the numbers that
2 it was given were book value. Book value was mentioned in the
3 first version on of the APA. It is nowhere in the
4 clarification letter and it was nowhere in the sale hearing.

5 They say, well if it wasn't book value it was market
6 value. The term market value is nowhere in the sale hearing
7 except in one place where they're talking about the customer
8 accounts. They knew how to use market value when they wanted
9 to, they didn't use market value.

10 Now they didn't use liquidation value either. And as
11 you know, probably a lot better than I do, and as Mr. Seery
12 knows a lot better than I do, liquidation value is used in a
13 lot of different ways. And he testified about how there was a
14 bankruptcy meaning of liquidation value and then there's a way
15 that traders and investment bankers use the term liquidating
16 value, simply meaning the value that you can get if you sell
17 it.

18 Now none of those terms were defined. None of those
19 terms were presented in court. Anybody could have done that.
20 Very possibly with more time and if this had not been something
21 that had been going on for a few days but it had been going on
22 like this case has been, literally for months, or even if it
23 had been a case in which conditions permitted an exposition
24 that went over several weeks or even a few weeks, there would
25 have been greater precision and greater detail.

1 But as this Court knows, that's not the standard. I'm
2 not a bankruptcy expert. Mr. Gaffey probably knows more about
3 bankruptcy than I do.

4 THE COURT: I wouldn't go that far.

5 MR. BOIES: But I do know enough that under 363 and
6 under the Bankruptcy Code what is at issue is does this make
7 business sense for the debtor. And what I'm going to try to do
8 today is to show you that even if this was not a Rule 60(b)
9 motion with all the hurdles that I think exist, that even if
10 this were not 2010 in October, it was twenty-five months ago in
11 September of 2008, and this Court had available to it all of
12 the information that has taken us months or years to find,
13 collate, marshal and present it should still be the Court's
14 decision that this was the right transaction, that it was fair
15 to the estate, it was fair to the creditors, it was the best
16 transaction available.

17 And one of movants' counsel suggested that among the
18 argument is the finality of bankruptcy orders. It will come as
19 no surprise that we do think that's a very important argument.
20 But this is not our only argument, it's not even the argument
21 that I really want to start with. Because I want to start and
22 I want to address what I know is at the heart of this Court's
23 concern, which is if you had known everything that you possibly
24 could have known then, if everything that could possibly have
25 been disclosed was disclosed, if you had had not a few hours or

1 a few days but weeks or even months to look at this, would you
2 have done the same thing. And I want to address that issue and
3 I want to address that issue with respect to each of the claims
4 that they raise.

5 And I want to begin by addressing it with respect to a
6 claim that counsel said he wasn't going to address but then
7 did, which was the line in the original APA that talked about
8 the seventy billion dollars of wrong book value. And he
9 suggested that that number had somehow been manipulated.

10 Now, as introductory to that I want to emphasize some
11 of the evidence that exists about how this deal was never
12 intended, could never have been but was certainly never
13 intended to be what has sometimes been referred to in this
14 trial as awash. And let me begin by going to chart 13, which
15 is Mr. Miller's testimony.

16 "Q. Did you ever represent to the Court that this deal was
17 going to be 'a wash'?

18 "A. I did not.

19 "Q. Did you say in words or in substance to the Court on the
20 17th or the 19th that assets and liabilities 'in balance'?

21 "A. Since I didn't view the deal as that kind of transaction
22 I'm sure I never said that."

23 Now the Court is aware, as we indicate on slide 11,
24 that the APA included no representation or warranty regarding
25 the value of the purchased assets and assumed liabilities. No

1 requirement of any definite relationship between purchase
2 assets and assumed liabilities. No requirement, obviously, no
3 provision of any kind regarding the ultimate impact on the
4 Barclays or Lehman balance sheet. No requirement for any
5 appraisal of final valuation of financial inventory or any
6 other purchased asset other than for real estate. And never
7 contained a true-up that would require a final valuation or
8 accounting for all the financial inventory. All the kinds of
9 things that would ordinarily be required, ordinarily be written
10 if you were going to have a transaction that was in balance or
11 awash.

12 Now significantly, although there was never a complete
13 true-up drafted, as we indicate on slide 12, there was a
14 provision that the Court was told about at the hearing for some
15 limited upside sharing. And as this Court was told at the
16 hearing "There was an upside sharing in the original
17 transaction. There was going to be a true-up twelve months
18 later on and that has been eliminated from this transaction."

19 Well, not only was the Court not told that there was
20 going to be awash or that everything was going to be in
21 balance, the Court at the hearing was told that there had been
22 a true-up provision but that true-up provision had been
23 eliminated.

24 Now, Mr. McDade testified in a portion of his
25 testimony that movants' counsel directed your attention to,

1 that he thought there was going to be a rough balance between
2 certain assets and certain liabilities.

3 Now, I hope the Court remembers that on my cross
4 examination he testified what he meant by that and I'm going to
5 come to that. But significantly for my present purpose, he was
6 asked whether, and this is at slide 14, he'd ever had any
7 conversations with anyone from Barclays about the deal being
8 awash or any requirement that assets and liabilities match or
9 balance and he said "No, I did not".

10 A theme that I said in my opening that I would return
11 to is the theme that under the law subjective, unexpressed
12 intent is irrelevant to interpreting a contract. Almost
13 everything this Court heard this morning was subject,
14 unexpressed intent.

15 The Court will recall that when their witnesses came
16 to the stand and they testified about what they thought things
17 meant, I or one of my colleagues would ask them, did you ever
18 tell anybody from Barclays that? And the answer was no. Did
19 you ever communicate that, in any way, to anybody at Barclays?
20 The answer was no.

21 I respectfully suggest to the Court that the clear
22 legal standard is first if the plain language is unambiguous
23 you must stop there. But if you find an ambiguity, you must
24 then look only at extrinsic evidence of what the parties
25 exchanged. It's an objective test, not a subjective test.

1 Subjective, unexpressed intent is irrelevant and I may even
2 have a slide on that and somebody will help me find, in my
3 book, where that is.

4 It is in, and I apologize for this Your Honor, it's
5 the in second book.

6 THE COURT: Which you have to hand up.

7 MR. BOIES: Did we not hand up the second. Oh, I
8 apologize, we haven't handed up our second book.

9 THE COURT: Is this a good time to hand it up?

10 MR. BOIES: It would be, Your Honor.

11 (Pause)

12 THE COURT: Is your live notes working?

13 MR. BOIES: None of our live notes are working. Mr.
14 Gaffey and I have been suffering in silence.

15 THE COURT: Well, I'm glad it wasn't just me.

16 MR. BOIES: No.

17 This is in the book that's headed disputed assets and
18 it's slide 304. And it's a series of citations to materials
19 that repeat, probably more than is necessary, a whole series of
20 Second Circuit cases that make clear that the subject intent of
21 the parties of the irrelevant. That only objective
22 manifestations of intent are relevant for interpreting the
23 contract.

24 And while we're on the subject of law, if you turn to
25 slide 301, we cite the Allegiance Telecom case and the Metro

1 Life Insurance cases for the, probably, black letter of
2 opposition that a Court should not look beyond the confines of
3 the contract to extrinsic evidence that's relevant provisions
4 are plain and unambiguous. And then from Metro Life, "Language
5 whose meaning is otherwise plain and not ambiguous merely
6 because the parties urge different interpretations in
7 litigation." Those interpretations are for the Court as a
8 matter of law. If you find ambiguity then we go to extrinsic
9 evidence. If we go to only objectively manifested extrinsic
10 evidence that has been communicated. Subjective or unexpressed
11 evidence is irrelevant.

12 I said I would also talk about what the so-called wash
13 concept meant. And counsel directed your attention to the
14 Lehman board minutes for the meeting that they approved the
15 sale. And it talked about the concept of a wash, if you recall
16 that.

17 I think what's important, if you turn to, and I'm now
18 back in my big book and I apologize Your Honor, this is slide
19 15, maybe we can put it up on the screen, when you go to the
20 draft minutes, remember the meeting approving this had been in
21 the middle of September, still at the end of October 2008 the
22 draft Lehman Board minutes, after several drafts, show that the
23 wash concept that they were talking about involved assets of
24 seventy billion and liabilities of sixty-four billion, a six
25 billion dollar difference.

1 Now, it is true that that's plus or minus ten percent.
2 And if you take Mr. Bart McDade's testimony about rough balance
3 or rough equivalents a variation of ten percent might fall
4 within that definition. And obviously the Lehman board
5 believed that they could properly characterize this as a wash
6 even with a six billion dollar differential.

7 So I think that the thing that you maybe take away
8 from this is that even if you thought that this was a wash, and
9 I would urge you that that was never said to the Court and
10 never represented to the Court and the record is quite clear on
11 that, but even if you're talking about what's in people's
12 subjective minds, which I also say ought not to be relevant.

13 You've got to take into account the size of the
14 transaction. And a buffer, in counsel's words and in the words
15 of some of the documents in this case, of four billion dollars
16 sounds like. It is a relatively small percentage of the total
17 transaction that is involved. And I note that the size of the
18 transaction went down from seventy to forty-five or forty-six
19 and a half, I think the cash payment from Barclays was. And a
20 four billion dollar buffer is still in approximately the same
21 somewhat less than ten percent range as the number that the
22 Lehman board was talking about.

23 So I think that you have to take into account, when
24 you are thinking about these concepts, if you're going to think
25 about the subjective intent at all, what is being meant by

1 that.

2 I think you also have to take into account that
3 everybody understood, if you think subjective intent is
4 relevant, everybody understood that without warranties and a
5 post-closing reconciliation and true up provisions there could
6 not be a wash, there could not be a transaction in balance or
7 roughly in balance. For example, if you go to our slide 17
8 Lehman Board member Michael Ainslie testified at trial and I
9 asked him during his deposition whether the could figure any
10 way to accomplish and equivalence of assets to liabilities or a
11 wash without the use of a true-up provision. Answer, "No I
12 can't." And then I asked him "Do you believe today, given
13 everything that you know, that it was a mistake on Lehman's
14 part not to have a true-up clause of the kind you describe?"
15 Answer, "In my opinion, yes. That kind of mistake, a
16 negotiating mistake if it was one, and I don't really suggest
17 that it was, but even if you credit this testimony that it was
18 a negotiating mistake not to have a true-up provision, that is
19 not a grounds for reopening the sale order, particularly since
20 this Court, in open court with all the movants' representatives
21 present, was told that there had been a true-up provision and
22 that true-up provision had been removed.

23 So if anybody wanted to say to this Court, no we need
24 a true-up provision because we want a wash, we want a
25 transaction that's roughly in balance, they could have said to

1 the Court no don't approve this without a true-up provision,
2 but nobody did because nobody thought, Your Honor, that that's
3 what was going on and nobody could have thought that given the
4 volatility of the markets.

5 Lehman's CEO, Bryan Marsal, who testified here, I
6 asked him:

7 "Q. Given the uncertainty that existed with respect to the
8 valuation of these assets, the fact that the valuations were
9 changing, am I correct that it really would not have been
10 possible to have a transaction with actual wash unless you have
11 some kind of true-up provision?

12 "A. Yes."

13 And everybody recognized, I would suggest to the
14 Court, that at the time. Everybody recognized that you
15 couldn't have a wash or a transaction that was even roughly in
16 balance without a true-up provision. Everybody knew the true-
17 up provision had been taken out. Nobody objected to that
18 because nobody thought that that was the nature of the
19 transaction that was being done.

20 It's also, I think, important because of the emphasis
21 that movants' counsel place on market value and book value,
22 terms that were not used at the September 19th sale hearing
23 except for market value with respect to certain customer
24 accounts and do not appear anywhere in the clarification
25 letter.

1 But given that argument I think it's useful to look at
2 Lehman board's approval, which counsel for the movants also
3 gave to the Court this morning and that's slide 20. And again,
4 at trial I asked Lehman's representative and board member
5 Michael Ainslie:

6 "Q. Now when you expected and liabilities to be in the words
7 of the Lehman minutes, basically equivalent, was that based on
8 liquidation value?

9 "A. Again, management was to put the deal together. We
10 approved the outlines of the deal, the framework of the deal,
11 and the way in which they value the assets was to be
12 implemented by management.

13 "Q. Did you, as a director, have any understanding, one way or
14 the other, as to whether Lehman's assets, for purposes of the
15 Barclays transaction, were being valued on a liquidation value
16 basis?

17 "A. No.

18 "Q. Now did you or the board give any consideration as to
19 whether management should be instructed to try to use fair
20 market value as opposed to liquidation value or vice versa?

21 "A. No, we did not.

22 Now there's no dispute, obviously, that all the
23 numbers given to the Court were far above liquidation value.
24 I'm not suggesting the liquidation value was the value that
25 people picked. What I'm saying is that this was not a

1 transaction in which there is any evidence that anybody
2 believed, or that anybody represented to the Court or
3 represented to each other, that this was a deal that was going
4 to be based on a rough equivalence of market value to market
5 value or book value to book value.

6 Let me cover, very quickly, this question about the
7 seventy billion dollars in the APA, because counsel keeps
8 coming back to it and even though, obviously, that didn't end
9 up in the final transaction, I don't want the Court to think
10 that there was some game being played at that time. And in
11 that connection I'd ask the Court to look at tab 22, begin at
12 tab 22. And there's something of a bake and switch going on
13 here in the sense that the APA's definition of purchase assets
14 includes seventy billion dollars, approximately, of what are
15 referred to as long positions. Separate from that is fifty
16 percent of the residential real estate mortgage securities.
17 The first in subparagraph D, the second in subparagraph E as
18 the Court can see.

19 The evidence shows that the collateralized short term
20 agreements, the residential real estate mortgage securities
21 being transferred to Barclays were received from Lehman loans
22 were worth approximate ten billion dollars and had not been
23 subject to any write downs.

24 You've got to -- when you look at the charts that they
25 give you, you've got to look at where they got these

1 residential mortgages. Because if they've got the residential
2 mortgages in a column that adds up with the long positions
3 you'd get to seventy-five million dollars -- seventy-five
4 billion dollars and that is one of the confusions, I think, in
5 some of the papers.

6 But if you just look at what's being added up and you
7 take out the residential mortgage securities or the mortgage
8 securities, what you do is you get back down to seventy billion
9 dollars.

10 Now in addition, if you look at our tab 23, and this
11 was one of our expert's demonstrative exhibits, if you look at
12 the GFS data, which witnesses repeatedly said you've got to
13 look at this if you're going to know what the Lehman marks are,
14 you see for each day from December 12th to the 19th it shows
15 the long positions, that is what's covered in subparagraph D of
16 less than seventy billion dollars.

17 And if you go to tab 24 what you see is a calculation
18 that takes it down by GAAP asset type for the balance sheet of
19 Lehman Brothers as of September 12th, 2008, to sixty-five
20 billion dollars. And then if look at slide 25 you see what I'm
21 talking about in terms of how you add up the various securities
22 that are here. And if you take them apples to apples, it comes
23 up to be actually less than the seventy billion dollars that
24 was estimated there.

25 As I say, I don't think that that's directly relevant

1 to what is before the Court, but I think it's important that
2 the Court understand that that seventy billion dollars was a
3 good faith estimate at the time of the long positions, not of
4 long positions plus the residential mortgages, which were
5 separately stated in the APA.

6 Now we've got a lot of exhibits in here on that issue
7 but I'm going to skip those because I think there are more
8 important things to focus on.

9 Let me focus on what is at issue here in terms of
10 valuation, which is the so-called repo collateral. Now first,
11 movants again told the Court that the Court was not told at the
12 sale hearing that there had been a repo. That's not accurate.

13 Can we put on page 63; I've memorized the page it's
14 on. At page 63, this is, I guess maybe this actually is a
15 slide that we have, it's got a number 270, but this is a quote
16 from Mr. Miller's presentation to you on September 19th and he
17 says, "Barclays, Your Honor, has extended the sale to enable
18 this extraordinary transaction and hopefully to be
19 consummated."

20 Yesterday, as Your Honor has heard, Barclays basically
21 stepped into the shoes of the Federal Reserve in connection
22 with a primary dealer credit facility, that's the repo, as to
23 the 45.5 billion dollars Lehman borrowed last money and
24 received the collateral that Lehman had posted in connection
25 therewith.

1 So there's no doubt that that's being referenced to
2 the Court. There's no doubt that the Court's being told that
3 what's now happening is Barclays has paid out 45.5 billion
4 dollars and, as it says here, Mr. Miller said to you received
5 the collateral that Lehman had posted in connection therewith.

6 Now there was disagreement about what the value of
7 that collateral was, what the value of the repo collateral was.
8 And I want to go to Mr. McDade at this point because he's, sort
9 of, the one honest man that the movants identify from Lehman.
10 And so that you have some context for what Mr. McDade told the
11 Court, I'm going to take you through a series of statements
12 that Mr. McDade made, several of them deal directly with the
13 point I'm now addressing. I think they're broader but I think
14 the Court may find it useful to see some of Mr. McDade's
15 testimony in context.

16 Let me begin -- we have helpfully cut off all of the
17 references to page numbers -- what's the first page number?
18 Nineteen, this is at page 19 of the trial transcript.
19 "Q. I'd like to direct your attention now to the circumstances
20 of the week of September 15th, 2008. The markets at that
21 point, during that week -- throughout that week were, I think
22 you've described them, tumultuous and volatile, correct?
23 "A. That's correct.
24 "Q. And the market had changed dramatically from Friday to
25 Saturday and then again from Saturday to Sunday, again from

1 Sunday to Monday and changed again from Monday at 9 a.m. to
2 Monday at 11 a.m. and continued to change, correct?

3 "A. Yes, they did.

4 "Q. And the prices were changing dramatically, correct?

5 "A. That's correct.

6 "Q. Now at your deposition you said that all the markets had
7 shut down, can you explain what you mean by that?

8 "A. What I meant by markets shutting down, normal trading
9 volumes had shrunk to small percentages of their norm in all
10 asset classes, from liquid asset classes like government
11 securities all the way through to the lesser liquid asset
12 classes.

13 There was a tremendous amount of uncertainty and really a
14 shrinkage of capital that was being used by market makers
15 across the world.

16 And I think it is useful to keep in mind the context
17 in which this was happening, not because it changes the
18 standard that the Court applies. Not because it changes, in
19 any way, people's obligation to be candid and fulsome in their
20 descriptions to the Court but because it shows why this
21 transaction was necessary and appropriate and why the kind of
22 transaction that the movants now argue for simply could not and
23 would not ever have been done under those circumstances.

24 Let me go to page 21:

25 "Q. And you recognize that Barclays, in the deal that was

1 ultimately done, was taking on a tremendous risk, correct?

2 "A. Yes they were.

3 "Q. And that had to do with the size of the transaction, the
4 volatility of markets, the illiquidity of some of the assets
5 and many other considerations, correct?

6 "A. Yes."

7 And again, I emphasize this because we agree with
8 movants that Mr. McDade is somebody to be listened to and
9 relied on by the Court.

10 Now let me turn to asset valuations, which was the
11 point that I started with. This is at page 152.

12 "Q. Now did the valuation that was achieved with regard to the
13 assets contain any delta between the book value at which Lehman
14 carried those assets and the price that Barclays would pay?

15 "A. To the best of my understanding we would not mark the
16 books since Friday evening close because we have so many
17 operational challenges given the bankruptcy announcement on
18 Sunday with just employees, loss of employees. So yes, my
19 understanding is that marking process, the valuing process,
20 that dialogue amongst the different risk groups would have
21 delivered a different outcome than the marks on Friday given
22 everything that happened to Lehman in the marketplace."

23 Now I want to jump to another subject within Mr.
24 McDade and that's the so-called five billion dollar
25 differential and this is at page 31.

1 "Q. Now this five billion dollar differential or approximate
2 five billion dollar differential you would not describe as a
3 discount, correct?

4 "A. I would not describe it as a discount, that's correct.

5 "Q. You would describe it as a change in the valuation of the
6 assets, correct?

7 "A. That's correct."

8 And then, page 250, this is --

9 Q. Is it your understanding that Barclays had wanted to
10 ascribe even lower value to these assets then is reflected on
11 that Exhibit 19?

12 A. Very much so.

13 And I direct the Court's attention to that just to
14 show that this was not a situation where Barclays was dictating
15 the values. This was a situation in which you had two people,
16 at arm's length, trying to arrive at what the values were. And
17 movants' counsel make a big thing of whether Mr. Seery
18 described this as negotiating or cutting a deal on valuation.
19 But whether you call it cutting a deal or negotiating what you
20 had was you had two parties at arm's length, very aggressively,
21 trying to protect their rights and arriving at this ultimate
22 conclusion.

23 I want to go back to 252, and this is in the context
24 of the five billion dollar figure that I talked about earlier:

25 "Q. When you say 'we have marked our books appropriately,'

1 what are you referring to?

2 "A. You asked me about the five billion dollar figure, I
3 think, in your question?

4 "Q. Right. Yes.

5 "A. I'm just saying that our responsibility was to mark our
6 books to market each evening.

7 "Q. Right.

8 "A. On Friday September 12 we had done that. You then pointed
9 out that the price on Exhibit 19 happens to be a five billion
10 dollar difference. I'm suggesting that we went through a
11 thorough process in terms of getting to the place on September
12 16 where this reflected the fair market value. So therefore I
13 viewed it to be fair on Friday, fair and Tuesday and so that
14 would reflect the five billion dollar change in terms of
15 process."

16 He went on and talked a lot about this. I'm going to
17 skip to page 187.

18 "Q. Did you have enough knowledge at the time to know the
19 amount of money that Barclays advanced under the repurchase
20 agreement?

21 "A. Approximately.

22 "Q. How much was it?

23 "A. Forty-five billion.

24 "Q. And did you have enough knowledge at the time to have an
25 understanding of who much collateral Lehman gave to Barclays in

1 connection with the repo agreement?

2 "A. Approximately.

3 "Q. Who much was that?

4 "A. Fifty billion."

5 Now let me skip to page 224, line 7.

6 "Q. I want to know about the forty-five, putting aside the
7 15(c)(3), the unencumbered box, isn't it right that you're deal
8 team and Barclays' deal team went through a process to value
9 the assets that went to Barclays as part of the fed repo and
10 concluded out of that process the value is forty-five billion
11 dollars.

12 "A. To the best of my knowledge, yes.

13 "Q. Okay. And that is when you heard it, it was your
14 understanding that that was the market value of that
15 collateral, is that right?

16 "A. That's correct.

17 "Q. And your understanding of market value is the ability to
18 transact securities of a normal lot size in the marketplace, is
19 that right?

20 "A. That's right.

21 Now, the significance of this is not whether that is
22 the right standard or not because this is, like much of the
23 other evidence that the Court has heard, unexpressed subjective
24 intent. And so I'm not saying that this controls.

25 I offer it, though, so that the Court understand what

1 Mr. McDade, whose integrity both sides have vouched for, had in
2 his mind when you're thinking about what some of the people had
3 in their minds. I think what any of these people had in their
4 minds, if it wasn't written down, if it wasn't exchanged as
5 part of the negotiating process, is irrelevant as a matter of
6 law. But I'm conscious of the kind of attacks that are being
7 made on my client and some of the people associated with it.
8 And so what I want the Court to understand is what people of
9 unquestioned integrity are saying about this very same subject.

10 I now want to turn to a different subject that Mr.
11 McDade addressed and that was you'll recall that movants'
12 counsel read you some testimony about how it wasn't usual to
13 have book value determined by negotiations and let me read, for
14 context, what Mr. McDade testified to at page 99.

15 "Q. Counsel also asked you whether it was unusual to have the
16 value on a company's books be determined by negotiations with a
17 single buyer, do you recall that?

18 "A. Yes, I do.

19 "Q. And you said it was unusual, correct?

20 "A. Yes.

21 "Q. Was this an unusual situation?

22 "A. Extraordinary.

23 "Q. Was it unusual to have a situation in which the only
24 alternative to selling these assets was liquidation in
25 bankruptcy?

1 "A. Very unusual.

2 "Q. And was it unusual to have only one buyer or potential
3 buyer for these assets at that time?

4 "A. Yes."

5 Another subject that's relevant to this proceeding or
6 at least the movants' counsel has raised that Mr. McDade
7 addressed. This is at page 37.

8 "Q. Now you were aware that there were a number of other
9 Lehman personnel that were involved in this process that did
10 not have either employment discussions or employment agreements
11 with -- or potential employment agreements with Barclays,
12 correct?

13 "A. Yes, I was."

14 I'm not sure I read that question correctly, let me
15 reread it just to be sure.

16 "Q. Now you were aware that there were a number of other
17 Lehman personnel that were involved in this process that did
18 have either employment discussions or employment agreements
19 with -- or potential employment agreements with Barclays,
20 correct?

21 "A. Yes, I was.

22 "Q. Did you believe that that somehow compromised their
23 ability to represent Lehman in these circumstances?

24 "A. No, I did not."

25 I'm turning Mr. McDade into my primary witness just

1 because of the nice things that counsel said about him this
2 morning. And so I'm actually going to read some portion where
3 he's talking about something I'm going to get to later this
4 afternoon, and that is the cure payments.

5 THE COURT: You're again using Mr. McDade for that
6 purpose?

7 MR. BOIES: I am. And this is Mr. McDade's testimony
8 again at page 52, line 17, carrying over to the next page.

9 "Q. Did you recognize that whatever estimate Mr. Kelly came up
10 with represented a ceiling or maximum exposure?

11 "A. It was described as a potential exposure.

12 "Q. A potential exposure. And you recognize that that
13 exposure might or might not actually result in payments by
14 Barclays, correct?

15 "A. Yes. Yes, I did.

16 "Q. And you understood that Barclays had sixty days under the
17 agreement to determine which contracts to assume, correct?

18 "A. Yes, I did.

19 "Q. And which contract Barclays assumed would determine what
20 its cure payments were, correct?

21 "A. That's correct.

22 "Q. And the process of determining what contract Barclays was
23 going to assume was not going to start until after the closing,
24 correct?

25 "A. That's correct.

1 "Q. And the process of determining what contract Barclays was
2 going to assume was not going to start until after the closing,
3 correct?

4 "A. It couldn't start until after the closing given all the
5 significant integration issues that had to take place.

6 "Q. And you understood that Barclays had complete discretion
7 as to what contracts to accept and what contracts to object to?

8 A". Yes."

9 Counsel for the movants referred to some testimony
10 about Mr. McDade not expecting a first day gain, the Court will
11 remember that from this morning. And I want to show you some
12 testimony that movants' counsel did not show you at that time,
13 from Mr. McDade, first at page 96, line 17.

14 "Q. What is an embedded first day gain as you understand that
15 term?

16 "A. My understanding, it's an accounting gain for assets minus
17 liabilities, balance sheet assets and liabilities.

18 "Q. And was there anything inconsistent with your
19 understanding of the transaction or the description of the
20 transaction to the Court, whether being an accounting gain for
21 Barclays on the first day?

22 "A. No."

23 I want to emphasize that in light of the portion that
24 movants' counsel had directed your attention.

25 "Q. And was there anything inconsistent with your

1 understanding of the transaction or the description of the
2 transaction of the Court, with there being an accounting gain
3 for Barclays on the first day?

4 "A. No."

5 And then let me ask to go to the next page, line 3.

6 "Q. And when you answered counsel's question about a gain and
7 you said, 'as described in the total valuation', I want to
8 follow up on that.

9 "Am I correct that what you were referring to is that to
10 the extent that the deal ended up being in the rough balance,
11 it was rough balance with respect to assets and liabilities
12 that had actually been valued in the process?

13 "A. Assets and liabilities valued and assumed payments for
14 cure and comp.

15 "Q. Yes. And it did not include assets that were not valued,
16 like intangibles, perhaps furniture and furnishings, whatever
17 the assets were that were not valued, that was not included in
18 what you called the rough balance, correct?

19 "A. That was not included with a view that those assets, to a
20 non-operating going concern, Lehman, would have been of little
21 value.

22 "Q. All right. And I just want to emphasize that. When you
23 talk about assets and liabilities being or ending up being in
24 rough balance you are talking about the assets and liabilities
25 valued from Lehman's perspective not from Barclays'

1 perspective, correct?

2 "A. That's correct. I have no ability to understand how
3 Barclays would value that.

4 "Q. And there were a number of assets that might have little
5 or no value to Lehman as an operating company that might have
6 substantial value to Barclays as an operating company, correct?

7 "A. Yes, I would agree.

8 "Q. And if that difference resulted in a first day gain for
9 Barclays that was in no way inconsistent with the understanding
10 of the deal, correct?

11 "A. Correct.

12 And I submit to the Court that if you're thinking
13 about subjective interpretations, that is particularly
14 important because what it says is that you have to look at how
15 Barclays got the gain in order to evaluate how it fits in even
16 with Mr. McDade's view of the transaction.

17 And I want to close with just one more quote from Mr.
18 McDade. This comes from page 242.

19 Q. At the time that the transaction was presented to the
20 Court, based on everything you know now at time of trial, do
21 you believe the transaction was presented to the Court in a
22 fair and balanced way?

23 A. Yes, I do.

24 And you'll recall the implication that somehow Mr.
25 McDade was kept in the dark along with the lawyers. Somehow he

1 didn't, maybe, understand everything. Well, after he has
2 understood everything, after he has been shown everything,
3 after he's been asked all the questions, he's asked based on
4 everything you know now, do you still believe the transaction
5 was presented to the Court in a fair and balanced way and he
6 says yes, I do.

7 There are a couple other things that I just want to
8 emphasize for the Court. I think the Court probably has it in
9 mind from all the testimony that we went through but I just
10 want to emphasize it.

11 First, as we indicated on slide 35, the 47.4 billion
12 dollar number was not a valuation cap, it was provided for
13 guidance as to what had become of the long positions. And over
14 half of the assets in the repo or collateral by value were
15 illiquid assets, very difficult to value. The fact that there
16 are different valuations of this, some below and some above,
17 that 47.4 figure ought not to be surprising.

18 On September -- this is on slide 36 -- on September 19
19 Lehman had concluded independently that the repo or collateral
20 likely had a market value far below Lehman's last marks.

21 The Court will remember some of these e-mails, for
22 example the Alex Kirk e-mail to James Seery at 5:55 p.m. on
23 September 19th, "I believe the value is 45.5. I don't know the
24 marked value." You'll remember Mr. Kirk's testimony that
25 generally the response was the markets are too volatile,

1 there's too many line items, it's not possible to get this done
2 in any pinpoint fashion in this timeframe. And that the Lehman
3 traders concluded "Many of these positions were so illiquid
4 that if we were to try to sell them, given our circumstances
5 the bids might be down twenty percent."

6 We can skip our slide 37 because that simply repeats
7 some of Mr. McDade's testimony that I've already read and I
8 don't think we need to do that again. It is useful, I think,
9 to look at slide 38 in light of movants' assertion that Mr.
10 Yang's fed facility haircut analysis was particularly relevant.
11 This, as I think the evidence is absolutely clear, applied to a
12 different portfolio then that which was delivered to Barclays.
13 This applied to something with a realizable value of 44.6 not a
14 "fire sale" value of 45.5. And I think the record is clear
15 that this was a different analysis of a different portfolio
16 then what was involved.

17 At slide 39 you also have the unrebutted testimony of
18 Stephen King, the Barclays trader, who testified that in making
19 the assessment they tried to be as objective as possible. It
20 was not a fire sale, it was based on as orderly a runoff as one
21 can contemplate in the months following the bankruptcy.

22 As indicated on slide 40, Mr. Seery repeatedly
23 testified that the fed facility haircut analysis was not, as
24 movants claim, a fire sale liquidation valuation. There simply
25 is not contemporary evidence of that. Everybody involved in

1 the process, not just Mr. Seery and the others, have testified
2 to the contrary. And the reason that its necessary for movants
3 to mount this wholesale attack on the integrity of Mr. Seery
4 and all of the other people who've testified, not just one or
5 two but a wholesale attack, is because they all have a
6 consistent set of testimony that is contrary to what they need
7 to establish in order to have a prayer of establishing their
8 60(b) motion.

9 Now, let me turn to the subject that movants' counsel
10 described, I think, quite aptly as what did they know and when
11 did they know it, because this is, obviously important for
12 their Rule 60 motion.

13 And let me just skip into tab 80 as a starting point,
14 which is where I -- which is something that I'd already talked
15 about in terms of knowledge of the clarification letter. That
16 on February 9, 2009 the trustee specifically acknowledged that
17 the clarification letter was in full force and effect. And as
18 I've said, that by itself makes it impossible for them to
19 maintain this motion. Because whatever else they knew, they
20 knew then that there was no -- there was an absolute, to put it
21 in an affirmative way, they absolutely knew that there was
22 nothing in the final clarification letter that provided for
23 estimate of values. They absolutely knew there was nothing in
24 the final clarification letter that provided for a true-up.
25 They absolutely knew there was nothing in the clarification

1 letter that provided for a wash or things being in balance.
2 And they absolutely knew, from other sources, that there were
3 documents from which they could make the same arguments that
4 they are making now.

5 The thing that I think is remarkable about this
6 presentation by movants is that most of the critical points are
7 drawn from materials that they had at the time. For example,
8 they talk about the first day gain and they talk about the
9 question of the mismatch between assets and liabilities. They
10 knew all about that in September of 2008. They knew everything
11 they needed to know to bring this motion at that time. They
12 certainly knew everything they needed to know to seek discovery
13 at that time.

14 Now we have not had, as the Court knows, an
15 opportunity to take discovery of the LBHI and the trustee's
16 professionals. The Court did grant us that right, to take
17 discovery of the professionals for the committee. That
18 discovery has demonstrated that they knew back in September of
19 2008 the same arguments, they had the same arguments that
20 they're making today. And we also know, just from the
21 committee professionals' discovery, that all that was known by
22 the trustee and LBHI as well.

23 Now we believe that if we had discovery and if the
24 Court had the benefit of the documents from this period -- from
25 the professionals from LBHI and the trustee, they would show

1 exactly what the discovery from the committee's professionals
2 have shown and indeed showed even more so because they had
3 greater knowledge and greater involvement than the committee.
4 But I'm going to be referring, primarily, to the materials that
5 we have from the committee because that's the only
6 professionals that we've had discovery from.

7 I want to begin with something that the movants
8 alluded to, which is a September 17th, 2008 Barclays press
9 announcement followed by an analyst report

10 Now, movants would have you believe that this was
11 somehow a secret conspiracy on the part of a large number of
12 people at Barclays and at Lehman. Not only to conceal an
13 understatement of assets and overstatement of liabilities from
14 the committee and trustee and LBHI but from their own lawyers.
15 And if you credit what you've been told this morning about Mr.
16 McDade, from their own president and lead negotiator.

17 Now this supposed secret conspiracy was something that
18 Barclays announced in the press and had a press conference and
19 an analyst's report about. Now, I'm not suggesting that this
20 is disclosure to the Court. Disclosure to the Court is what
21 the Court gets. And while I may disagree with the Court about
22 the clarification letter, I am not suggesting that these press
23 announcements are disclosures to the Court. That's why I bring
24 them up in the part of my argument about the standards for
25 60(b), because they are most certainly something that

1 demonstrates what the movants knew and should have known at the
2 time. And that's critical because they can't sit on their
3 rights, turn a blind eye to what's publicly available and then
4 try to come in and say, months or years after the fact, we're
5 moving to undo this court order.

6 And slide 128 shows the very mismatch of assets and
7 liabilities about which the movants complain. Not only was
8 this not a secret conspiracy but it was something that Barclays
9 put out for immediate release.

10 Going to the next slide, in addition to having a press
11 announcement Barclays put out another announcement in
12 anticipation of an investor teleconference. What did they say?
13 They said, "We are acquiring trading assets with a current
14 estimated value of seventy-two billion dollars and trading
15 liabilities with a current estimated value of sixty-eight
16 billion dollars for a cash consideration of 250 million
17 dollars."

18 And in the analyst's call they talked about a four
19 billion dollar buffer, and this is at slide 130, which they
20 said they absolutely expected to preserve. That was their
21 announcement. That was their intention.

22 Now, I will show you that not only should they have
23 known about this but they actually did know about it. I will
24 show actual knowledge as well in a moment. But as might be
25 expected, the financial press, this goes to slide 131, widely

1 reported that Barclays was acquiring a business with this asset
2 liability mismatch, Exhibits 796, 111, 797, 798, 115, The New
3 York Times, The Wall Street Journal, USA Today, The Financial
4 Times. You'd have to have been hiding in Bin Laden's cave not
5 to understand what was going on here.

6 Two days before the sale was approved Barclays
7 publicly announced its expectation. Remember it had already
8 talked about the asset liability mismatch, now it's publicly
9 announcing its expectation that it would record a post-tax
10 accounting gain of approximately two billion dollars on the
11 acquisition. Not a wash. Not a transaction that's roughly in
12 balance but a transaction with a post-tax accounting gain on
13 acquisition of approximately two billion dollars and that's at
14 slide 132.

15 And it's repeated again later in that announcement,
16 that's at 133. And if you go to 134 you see that the fact that
17 Barclays publicly announced its expectation, that it would
18 record a post-tax gain of two billion dollars was shared with
19 Mr. McDade and other Lehman employees. No effort here to try
20 to keep Mr. McDade in the dark. He was sent this announcement
21 about the expected post-tax two billion dollar gain.

22 Now just like the financial press jumped all over the
23 asset liability mismatch that Barclays expected to get, it
24 jumped all over the substantial gain. Slide 135 refers to
25 Barclays Exhibits 382 and 381, Reuters and The Financial Times

1 talking about how it's going to be two billion dollars after
2 tax and almost four billion dollars pre-tax.

3 Now it wasn't just Mr. McDade and the Lehman people
4 who got this. Before the sale hearing, and I'm now going to
5 Barclays' Exhibit 198 and slide 136, before the sale hearing
6 the committee itself got this. On Monday, September 17th the
7 financial advisor to the creditors' committee was sent this
8 report, that the transaction was going to result in a two
9 billion dollar after tax gain for Barclays going to the
10 creditors.

11 Now what does the creditors' committee say in response
12 to that? If we go to the next slide, which represents
13 Barclays' Exhibit 285 and it's slide 137, you see Mr. Gilbert,
14 a member of the creditors' committee, responding to the notice
15 that he had received about how Barclays was going to have this
16 two billion dollar gain, after tax, from the transaction. What
17 does he say, "We will make sure this information is considered
18 in the Lehman proceeding."

19 And before the closing, if we go to the next slide,
20 which is Barclays' Exhibit 261, you see Mr. Gilbert sending it
21 around to all the committee members and advisors; Mr.
22 O'Donnell, Mr. Despina, all of the other people. And he's
23 sending around the transcript of a Barclays/Lehman agreement
24 announcement. And he sends around that announcement which is
25 publicly declaring that there's going to be a two billion

1 dollar, U.S. dollars, post-tax gain as a result of the
2 acquisition.

3 THE COURT: Mr. Boies, I think we need an afternoon
4 break.

5 MR. BOIES: Thank you, Your Honor. I appreciate that.

6 THE COURT: I think it's a crowded and warm courtroom
7 and we've been at this for a long time. So rather than make
8 this an endurance contest, I think we should take a ten minute
9 break.

10 MR. BOIES: Thank you, Your Honor.

11 (Recess from 4:11 p.m. until 4:29 p.m.)

12 THE COURT: Please be seated.

13 During the break we tried to make it a little cooler
14 in here, I'm not sure if we succeeded but I think we all needed
15 the break given the heat.

16 MR. BOIES: What I was addressing before the break was
17 the extent to which the movants were aware, in September of
18 2008 and shortly thereafter, of the arguments that they make
19 today. And I was directing your attention to Barclays' Exhibit
20 219, which is at our slide 139. And this is an e-mail that
21 went to the committee that included an attachment where Goldman
22 Sachs, who was the financial advisor to the bondholders and who
23 objected to the sale at the sale hearing to what they called a
24 discount and a fire sale deal, said "The proposed sale involved
25 a windfall discount to fair market value of at least several

1 billion dollars." That's what Goldman Sachs was saying on
2 September 19th, 2008. That's what the committee was being told
3 then.

4 And not only was the committee being told these
5 things, but the committee's advisors admitted that they knew at
6 the time that Barclays was going to have an economic gain on
7 the transaction. If you look at slide 140, this is trial
8 testimony from the committee's financial advisor, Mr. Burian.

9 "Q. If you look at the entire transaction, though, it was your
10 understanding that Barclays was going to have an economic gain
11 on the transaction, correct?

12 "A. Correct."

13 And they explain that, just as Mr. McDade had, is that
14 there were a number of assets that would have little or no
15 value to Lehman Brothers but substantial value to Barclays.
16 There were liabilities that Barclays might be able to work off
17 that Lehman couldn't and that those things, in combination,
18 would be expected to give a gain to Barclays. And in addition
19 to the testimony I just elicited, at the next slide, 141, I
20 asked Mr. Burian when did he first tell the committee his
21 opinion as to whether or not Barclays was going to have an
22 economic gain from the transaction. And he said, the first
23 couple of day, the week that they were first employed.

24 He says, "We probably said wow, Barclays is making out
25 like bandits on the broker/dealer business." And he said it

1 was viewed by all of us as being "incredibly an inexpensively
2 huge gain for that going concern engine."

3 And then I asked him:

4 "Q. Sir, that all times during your conversations with the
5 committee, to the extent that you would be talking about
6 whether or not Barclays was going to have an economic gain, you
7 would have been telling the committee that in your opinion
8 Barclays was going to have an economic gain, correct?

9 A. Yes.

10 Now the movants now come in and say we were first
11 alerted to this when we saw they were going to have an economic
12 gain. Remember the movants' counsel telling you that this
13 morning? They said we were trying to figure out what was
14 happening and then Mr. Gaffey says everybody on my side of the
15 table got really excited when we saw an announcement that
16 Barclays was going to have a gain.

17 Here is the committee people saying they knew it all
18 along. You have Barclays publicly announcing it all along and
19 you have the Lehman advisors saying that they knew it was going
20 to be a gain for Barclays all the way along, unless of course
21 it didn't work out. So that was a tremendous risk if it didn't
22 work out but if the thing didn't clear there was going to be an
23 automatic gain just because they were getting lots of assets
24 that had value to Barclays that didn't have value to Lehman
25 Brothers. They also were going to get -- they were taking on

1 liabilities that they could work off in various ways that
2 Lehman Brothers couldn't.

3 Now it turned out that some of the ways they expected
4 to work off those liabilities, like not putting them
5 immediately on the balance sheet, didn't work out from an
6 accounting standpoint but they didn't know that at the time.
7 And so they were announcing this economic gain publicly,
8 talking to analysts about it, newspapers were full of it, the
9 committee representatives got that, the committee
10 representatives made their own analysis of why they would have
11 an economic gain. And they knew going in that this was the
12 case. And so when the movants come to you and say we just
13 discovered this when Barclays finally announced their final
14 accounting, I suggest to the Court that that simply is not
15 credible because they had known it all the way along.

16 Now you also heard a lot of evidence about where the
17 actual acquisition gain came from. And you'll recall that
18 Barclays' acquisition balance sheet showed a total post-tax
19 gain of 4.1 billion dollars. If you go to chart 149 what you
20 see is that that gain would not have been reported without the
21 1.98 billion dollars for intangibles, fixtures, fittings and
22 software, assets that are valuable only in the operation of the
23 business and not in liquidation. These were exactly the kind
24 of assets that Mr. McDade said we don't care that Barclays has
25 got a gain if they make their gain from these kinds of things

1 because these kinds of things don't have any value to us. And
2 you'll notice that the 1.98 billion dollars is very close to
3 the two billion dollar gain that was being predicted.

4 Now in addition there was a 2.4 billion dollars in net
5 value for exchange traded derivatives, something that could not
6 have been predicted at the time. It was not just Mr. McDade
7 that got the information about the issues that the movants
8 raise. Lazard, who was the debtors' independent financial
9 advisor, received e-mail after e-mail, document after document
10 that detailed exactly what was going on, exactly the kind of
11 possibilities that existed and exactly the kind of documents
12 and data that existed upon which movants rely right now.

13 For example, if you go to tab 150, this is an e-mail,
14 September 15th, it goes to Barry Ridings among other people and
15 it says that it's going to -- the purchase is going to be a
16 fixed discount on the assets that remain to reflect the bulk
17 size of the purchase.

18 Now in fact that didn't happen but the issue that the
19 movants relied on was something that everybody knew about. If
20 you go to the next one, which is 151 that reflects Barclays'
21 Exhibit 196, again you're talking about the so-called buyer
22 "discount" that Mr. McDade also talked about. Now Mr. McDade
23 explained that really wasn't a discount, that was something
24 that was related to a more appropriate valuation but the word
25 discount, which is the word that movants seize on, was

1 something that was widely known and widely known by the movants
2 themselves.

3 Barclays' Exhibit 237, which is displayed on slide
4 153, shows that Lehman's lawyers knew before the closing that
5 the repo collateral was marked in excess of forty-nine billion
6 dollars, five billion dollars more than the repo loan and more
7 than the 47.4 billion dollar guidance of the so-called long
8 assets that were remaining that was given to the Court.

9 And if you turn to the next slide, which is 154, this
10 is Barclays' Exhibit 830, this shows that the committee got the
11 same information. So here's the same information going to the
12 committee. And if you turn to the next slide, 155, Barclays'
13 Exhibit 739, here's the same information going to the
14 committee's lawyers.

15 What they have come in, Your Honor, is they've said
16 look, this collateral is really worth forty-nine, fifty billion
17 dollars you got it for five billion dollars less. This is
18 exactly the kind of allegation that could be made from these
19 documents themselves. In fact, this is the same kind of
20 document from which they do make the argument now. So this is
21 not something that they didn't have access to before.

22 Now if you go to 157, you see the testimony from Mr.
23 Seery explaining how he explained to Mr. Burian the transaction
24 and how the forty-five billion dollars had come about, because
25 there was a five billion dollar difference between the amount

1 they advanced and the marked amount of those securities. And
2 he goes on to say that the transaction would close and Barclays
3 would take the securities versus the forty-five billion dollars
4 that they had advanced and that Barclays believed the five
5 billion dollars wasn't fair because the securities were worth
6 less than the marked value, something which turned out to be
7 true.

8 It has been suggested to me that it might be more
9 interesting to the Court if I mix this up with a little bit of
10 video or audio, depending on whether it's from the trial or
11 from the deposition.

12 THE COURT: It depends entirely on what you plan to
13 play.

14 MR. BOIES: So we'll play this. I tend to take a more
15 old fashioned approach but --

16 (Begin playing of videotape excerpt)

17 Q. -- to the committee about the transfer of repo assets and
18 Barclays' concerns upon receiving them?

19 A. I believed I generally explained to Mr. Gary the substance
20 of the transaction, the way that the long positions had
21 changed, that Barclays had actually received different
22 securities, that they had concerns about the value, that the
23 face amount of the securities that we had marked was about
24 fifty million and that they thought that it was worth a lot
25 lower number. I explained that they had advanced forty-five

1 billion dollars against that and there was a five billion
2 dollar difference between the amount they advanced and the
3 marked amount of those securities. And that the transaction
4 would close and that Barclays would take the securities versus
5 the forty-five billion dollars they advance. And the five
6 billion dollars they believe, Barclays believed, wasn't there
7 because the securities were worth less than the marked value
8 and that there was some legitimate dispute about that but we
9 pushed back, I didn't concede, again, that they were worth less
10 than fifty billion dollars but certainly told them that our own
11 traders had taken a look at these values and there was a
12 question.

13 Q. Do you recall whether Mr. Burian questioned you about this
14 five billion dollar difference that you say you told him would
15 go to Barclays if there were a gain?

16 A. We certainly discussed the five billion dollar difference
17 and we certainly discussed the potential value of those
18 securities and the risk. The risk was, to Barclays, if they
19 weren't worth forty-five billion dollars that was Barclays'
20 problem. If they were worth more than forty-five billion
21 dollars there was no up side to the estate.

22 Q. Did you discuss with Mr. Burian and Mr. Fazio, again,
23 whether Lehman and Barclays' assessment of the actual values
24 was different than the market value of the collateral received
25 by Barclays?

1 A. Yes. This was a basis of the discussions. That is Mr.
2 Fazio and Mr. Burian continued the call that they had had on
3 Friday were quoting the difference between the forty-five
4 billion advanced and the fifty, roughly, face value of those
5 assets. And their concern was that five billion dollar
6 difference. But that was the basis of the conversation. If
7 there had not been that difference there wouldn't be any reason
8 to have a conversation.

9 Q. So you explained to them that if these securities were
10 sold, they may be sold for more than the negotiated values the
11 parties estimated?

12 A. The risk -- the risk was Barclays' and the benefit was
13 Barclays'. If Barclays sold them for more, there was more
14 upside in the portfolio it would go to Barclays. If Barclays
15 sold them for less, they would suffer the consequences.
16 Remember, this is before the markets recovered. The markets
17 were in a downfall, significant downfall.

18 Q. Please tell Judge Peck, were you clear with them about
19 this five billion negotiated value, the difference between what
20 the collateral was in the repo and what the parties believed
21 its value was in the market that day.

22 A. I was absolutely clear, and again if there wasn't a
23 difference between the amount of money that Barclays advanced
24 and what the committee believed the securities to be worth, we
25 wouldn't have any discussions. Why would be having a debate

1 right after the big meeting and then subsequently several into
2 the night to review these items if there was no disagreement on
3 the value versus the amount advanced. We went through this a
4 number of times and frankly that's what has maybe been
5 discussed about this litigation, the idea that this is a great
6 secret. It wasn't a secret; they knew exactly what this was.

7 (End playing of videotaped excerpt)

8 MR. BOIES: And that, of course, is exactly what we're
9 saying, Your Honor. Is that they did know exactly what this
10 was at the time and chose not to come to court, not to seek any
11 relief and on the contrary, to continue to rely on this,
12 support it and seek its afferents on appeal.

13 I also want to direct your attention to Mr. Seery's
14 testimony at slide 158, because there was a suggestion by one
15 of the movants' counsel that somehow Mr. Klein is the last word
16 that they have. As the Court can see from pages 68 to 69 of
17 the May 4th trial transcript, Mr. Seery testified that after
18 Mr. Klein left, and Mr. Klein was just there very briefly, when
19 he left the meeting Mr. Seery stayed and answered all their
20 questions. If you recall, there was some complaint from the
21 committee that Mr. Klein didn't answer all their questions, Mr.
22 Miller wouldn't answer all their questions but Mr. Seery stayed
23 and answered all their -- every question they put to me, he
24 says. So the last information they had was exactly the
25 information that you just heard Mr. Seery testify to.

1 Now if we go to slide 162 the Court will recall that
2 on December 11th, 2009 LBHI's special counsel told this Court
3 that LBHI "remained unaware of the five billion dollar discount
4 which was not revealed until August of this year," meaning
5 August of 2009.

6 Now what we've just shown you is document after
7 document after document talking about the five billion dollar
8 discount. And if you look at Barclays' Exhibit 437 you'll see
9 LBHI administrator, Alvarez & Marsal, discussing with the
10 committee whether they should "Get 5.5 billion dollars back".
11 They didn't find out about this in August of 2009, they're
12 talking about on October 1, 2008.

13 On October 8th of 2008 Alvarez & Marsal, and this is
14 Barclays' Exhibit 131 at page 28, gave a presentation that
15 stated that Barclays "Negotiated a five billion dollar
16 reduction from Lehman stale marks".

17 Now on October 6, 2008 Alvarez & Marsal described the
18 deal as involving "A negotiated mark haircut" of five billion
19 dollars. That's Barclays' Exhibit 332.

20 It simply is not the case that LBHI found out about
21 this on August of 2009. It's simply not the case that LBHI, as
22 Your Honor was told, "Remained unaware of the five billion
23 dollar discount which was not revealed until August of this
24 year."

25 Now, if you look at slide 164 you will see notes of a

1 meeting at the end of September in which two of the alleged
2 fiduciary breachers, Kirk and Tonucci described the deal in
3 detail to Alvarez, including a five billion dollar difference
4 in valuation.

5 And if you look at slide 165 you'll see, from October
6 6, 2008, where Alvarez & Marsal are documenting for the
7 committee, that is you have LBHI sending the committee's
8 financial advisor a description of how there was a five billion
9 dollar haircut, a five billion dollar mark negotiated haircut
10 from the repo assets. This is October 6, 2008.

11 Now as I've said, Barclays' Exhibit 131 talks about a
12 negotiated five billion dollar reduction, and that's slide 166,
13 and this was the October 8th, 2008 Alvarez & Marsal
14 presentation. A presentation that included not only the
15 committee and LBHI but the trustee as well and we asked, and
16 this is at slide 167, we asked Mr. Kruse, who was there and who
17 was the Alvarez & Marsal 30(b)(6) representative, on the topic
18 of the alleged discount. So this is the person that the movant
19 puts forward as the person with the most knowledge about this
20 subject and asking him about that discount at his deposition.

21 The question was:

22 "Q. And you recall there being a discount talked about in that
23 motion, the Rule 60(b) motion?

24 "A. Yes."

25 And this is very significant, Your Honor.

1 Q. Is that the same discount that's referred to on page 28,
2 the five billion dollar reduction?"

3 And that page 28, if you'd just turn back, is
4 Barclays' Exhibit 131, page 28, where on October 8th Alvarez &
5 Marsal is talking about a negotiated five billion dollar
6 reduction. And he's asked:

7 "Q. Is that discount that you're relying on in your Rule 60
8 motion, the same as the five billion dollar reduction that you
9 knew about in October 2008?

10 "A. I believe it applies to the same pool of securities.

11 "Q. Is it different in any way?

12 "A. Well, no."

13 Now I suggest to you is that it would have been clear
14 even without that testimony that they knew about it, but with
15 that testimony I respectfully suggest that there is simply no
16 way that anyone could conclude that they were not aware of, in
17 October of 2008, the first week in October of 2008, of exactly
18 what they finally brought to this Court in 2009, late 2009,
19 saying they only discovered it in August of 2009.

20 Now I mentioned before that we had gotten some
21 discovery from the committee and initially they withheld these
22 documents. But if we go to slide 168 you see a document,
23 Barclays' Exhibit 813-A in which the committee's advisors are
24 writing, "The night of the close of the transaction we were
25 told Lehman while that the prices of -- that the pieces of

1 transaction that were being described to us added up to fifty-
2 two to fifty-three billion dollars rather than the
3 approximately forty-seven billion dollars that had been
4 described in court the Friday before."

5 Later on, "A few hours after we raised the issue
6 Lehman came and got us and sat down to try and show us how
7 things added up. We were told that some of the marks shown on
8 Schedule A were out of date and that the parties had agreed to
9 a five billion dollar discount." Again, Your Honor, I would
10 emphasize two things about that.

11 First, in their contemporaneous letter they're not
12 talking about Barclays telling them anything. They're telling
13 each other that it's coming from Lehman. The second thing is,
14 whoever it's coming they know the night of the transaction that
15 there was this difference and that there was this argument that
16 the assets and liabilities have a mismatch.

17 If you go to 169, the 30(b)(6) representative of
18 committee law firm Milbank Tweed questioned:

19 "Q. When is the first point in time that Milbank or Houlihan
20 committed to Weil this concern about a five billion dollar
21 mismatch?

22 "A. On Sunday, September 22nd. Sunday or Monday the 21st or
23 22nd."

24 So there simply is not an argument, Your Honor, I
25 think, that they weren't aware of this.

1 Another document that we got, only because the Court
2 overruled their work product objection, is Barclays' Exhibit
3 812 at slide 171, September 28th where they say, "The two sides
4 somehow said that although the detailed Schedule A totals to X
5 it's really only worth Y in the aggregate because the marks in
6 the system are somehow outdated, which seems odd. The
7 difference between X and Y is several billion dollars."

8 There are a number of other documents that are
9 described in here; I won't go through all of them because I
10 think the issue is pretty clear that this issue was wholly
11 known by the movants in September or early October. We believe
12 it was known before the close. But whether it was known before
13 the close or not, it was clearly known in early October or late
14 September. And Weil, if they'd come in at that point, I think
15 there would have been a question even then but as a practical
16 matter something could have been done at that point But the
17 fact of the matter is they wouldn't come in then.

18 The reason they wouldn't come in then is because they
19 knew that this was by far the best and only transaction. They
20 only had an ability to sit back until it was too late to
21 unscramble the transaction and then come in and ask this Court
22 to rejigger the pieces, to change the contract, to rewrite the
23 contract to make it more attractive for them.

24 So they put these issues in their pocket. They knew
25 these issues couldn't help them. They put them in their pocket

1 and just waited and sat in the weeds to see if whether they
2 could come forward later. And I suggest to the Court that
3 whatever signal that the Court wants to give, it is not a good
4 signal to say that that's permissible conduct. Because if they
5 believed, as they say they now believe, that these documents
6 created a problem, they had an obligation to come in and tell
7 the Court about it at that time.

8 Even if, as I say, they had come in at that point, we
9 would still have been arguing to the Court that this is an
10 appropriate transaction to approve. And I want to turn, now,
11 to sort of, each of the elements that if we were back twenty-
12 five months ago we'd be talking about. That is if they had not
13 sat on their rights, if they had not supported this order, sale
14 order, on appeal, if it had not been affirmed, if we'd not gone
15 through the integration process, if we were back twenty-five
16 months ago and they came in and they said stop this
17 transaction, we think it's a bad transaction, what would we
18 have said? And that's what I want to -- that's what I want to
19 address now. Because, as I said earlier, I know one of the
20 things the Court is thinking about is regardless of whether
21 anybody's at fault or not would I have approved this back then
22 if I knew everything then that I know now? And I think the
23 answer is clearly yes and let me go through the items one by
24 one.

25 First, let me deal with the issues of comp and cure.

1 I've dealt with the issues of the valuation of the repo and I
2 think we've shown how those valuations were uncertain, changing
3 and the valuation that the estate got was substantially higher
4 than anything that they would have been able to get from any
5 other source. So from that standpoint I think the Court would
6 still feel that this was an appropriate decision to make, to
7 approve it. But let me deal with the issues of comp and cure
8 as well.

9 Excuse me just one moment.

10 (Pause)

11 MR. BOIES: The Court will remember that Harvey Miller
12 told you that there was an exposure for compensation
13 liabilities that was estimated to be two billion dollars. And
14 counsel for the movants referred to that and if you look at our
15 slide 48 it sets forth what Mr. Miller told you on September
16 19th, 2008.

17 Now, there's no dispute that Barclays spent
18 approximately two billion dollars on compensation. The dispute
19 is whether this two billion dollars for compensation includes
20 both bonus and severance payments. The issue is that Barclays
21 spent about a billion and a half for bonus and about a half a
22 billion dollars, in rough numbers, for severance. And what the
23 movants say is that you knew you weren't going to spend two
24 billion dollars for bonuses and to count severance in there is
25 not appropriate because the two billion dollars that was given

1 to the Court was not for severance, it was only for bonus.

2 There is nothing in what was said to the Court at that
3 sale hearing that supports that, Your Honor. Mr. Miller
4 testified, going to our slide 49, that the compensation
5 obligation "Was supposed to cover both, severance pay and
6 bonuses". That's what he testified to at the trial.

7 Mr. Shapiro -- and Mr. Miller's testimony is at April
8 28th, page 32, lines 23 to 24. Mr. Shapiro testified on August
9 23rd that the term comp encompassed "A combination of the
10 bonuses that they would pay and if and to the extent that they
11 weren't paying someone a bonus because they were terminating
12 that person's bonus, it would include severance for that
13 person." That's at 120, lines 20 to 24.

14 Mr. McDade testified at trial, April 26th, page 61,
15 lines 1 to 3, "Barclays also assumed a two billion dollar
16 compensation liability with respect to the combination of the
17 employees' bonus process and the severance process."

18 Exhibit 131, if you could go to page 28, I don't know
19 if we can pull up page 28 or not, but this is the Alvarez &
20 Marsal October presentation. And my recollection is that they
21 talk about the liabilities assumed and they talk about an
22 assumed cure liability and an assumed severance liability.

23 Now movants' argument here is there was no severance
24 liability assumed, there was just -- it was just the bonus
25 liability. Here they're encompassing the bonus with the

1 assumed severance. So everybody understood that the severance
2 liability was part of this two billion dollars. And so I think
3 if we were standing here twenty-five months ago saying is this
4 a fair deal and we were telling you what's going to happen is
5 Barclays is going to pay about two billion dollars for
6 severance and bonus for these employees and that's something
7 for you to take into account, I think you would be saying, yes,
8 I think that's something to take into account. And
9 compensation -- and Mr. Miller says, and Mr. Shapiro says, as
10 our one honest man Bart McDade says includes severance as well
11 as bonuses. And that's what Alvarez & Marsal thought too
12 before this litigation started.

13 Now, there are some documents that talk about whether
14 the compensation liability is going to be as high as it turned
15 out to be. In part, because it was thought that some of it
16 could be simply expensed as a matter of normal payroll, it
17 would not have to be listed as a balance sheet obligation. It
18 turns out that the accountant said no you have to list it as a
19 balance sheet obligation.

20 So when you look at some of the documents there that
21 had different estimates from this, remember you've got to
22 figure out how much is going on the balance sheet and how much
23 is going through the profit and loss statement, because you've
24 got to add those two up because those are, together, the total
25 compensation that's being assumed. And I think there's no

1 dispute now that if you include severance, along with bonus, it
2 would be approximately the two billion dollars.

3 Now let me turn to the second liability issue that the
4 Court was told about and that is cure, and that is at slide 53.
5 And Harvey Miller told this Court, on April 19th, that Lehman
6 had a cure estimate of 1.5 billion dollars, this is less than
7 some of the charts that were shown you by movants' counsel
8 because those charts were earlier in the week when the estimate
9 was higher, 1.5 billion dollars. And he told you that that was
10 a potential exposure. And the sale motion itself made clear
11 that Barclays had "The right but not the obligation to take
12 assignments of contracts and leases that are designated for
13 assumption and assignment." And that's Barclays' Exhibit 11
14 (ph.) at paragraph 14, that this was all potential.

15 Now, if you go to slide 54 you see, among other
16 things, Saul Burian's testimony "I understood that Barclays had
17 the right to cherry pick those contracts necessary for the
18 operation of the Business." So there was never any doubt that
19 this exposure was a maximum and that the actual amount paid
20 would be less and considerably less.

21 And if you go to page 56, slide 56, you will see that
22 Mr. Shapiro and Mr. Berkenfeld and honest Bart McDade all
23 testified that these cure estimates were done in good faith,
24 tried to get the most accurate information possible in
25 difficult times and remembering always that they were doing an

1 estimate of what was described as potential exposure.

2 There's also, if you go to slide 57, uncontradicted
3 evidence that the cure estimate was provided by Lehman and
4 Barclays was not involved in the calculation. Mr. Clarkson
5 testified to that on April 30th at page 71, line 25 to 72 line
6 11.

7 He also testified that it took until about November to
8 figure out what the actual cure amount was going to be, that's
9 found at April 30th at page 71, line 25 to 72, line 11. And
10 that various drafts of Barclays' acquisition balance sheet
11 contain different numbers for cure because there was
12 uncertainty over how much, if any, needed to be recorded as a
13 liability. And again, you will see high estimates and you will
14 see low estimates. But the uncontradicted testimony is that
15 the amount of potential exposure given to the court came from
16 Lehman without Barclays' participation.

17 Now there's a difference between the mission critical
18 contracts and the remaining contracts. The mission critical
19 contracts were the ones that had to be accepted and those
20 obviously would have much lower cure payments than the total
21 maximum for all of the contracts.

22 So when you look at some of the numbers some of them
23 are just for the mission critical contracts and the 200 million
24 dollar estimates. But no estimate that is contrary to the
25 estimate given to this Court of the maximum exposure. And the

1 fact that Barclays, because it had an ongoing relationship with
2 some of these people and also had alternative suppliers, would
3 be able to negotiate with potential cure recipients and get
4 that number down. That was a benefit to Barclays but not a
5 detriment to Lehman.

6 And so again, if you went back twenty-five months ago,
7 I think you would be saying, and I think Mr. Miller would be
8 saying and he has told you that he would be saying this, he
9 told you that if we were back twenty-five months ago knowing
10 everything that he knows now, he would still be in here
11 supporting this transaction and Lazard, the independent
12 financial people would still be in here knowing everything they
13 know now supporting the transaction. And I think we would be
14 saying to you that this transaction is right with respect to
15 the comp and cure estimates. These are reasonable estimates
16 and the fact that Barclays may, in the cure area not in the
17 comp area, but in the cure area may get an advantage is
18 something that is an advantage to it but not a disadvantage to
19 Lehman.

20 Now in addition there has been a suggestion that
21 somehow the Lehman estimate of the potential cure was not in
22 good faith. And they show a transaction adjustment document
23 that indicates an increase in the cure and comp amounts. Now,
24 they both went up and then came down and the final comp number
25 was one that was actually almost exactly what was paid.

1 With respect to the cure number, what Barclays ended
2 up paying was significantly less. Now they knew that. They
3 knew it was a possibility, indeed they knew it was a
4 probability it would be less, they didn't know how much less,
5 but they knew it was almost an inevitability it would be less
6 at the time of the hearing. They knew how much less in
7 November when we put it up on the web site.

8 So there was no dispute from then on as to what the
9 actual cure amount was, no complaint on that at that time, no
10 complaint for a long time after that in terms of the cure
11 amount or of the comp amount.

12 And counsel said this morning, and I'm going to try to
13 find the slide that we have that deals with this transaction
14 adjustment issue, because counsel said this morning now we're
15 going to be able to point to a document that went to Weil
16 Gotshal that showed this transaction adjustment but nobody at
17 Weil Gotshal understood it or figured it out.

18 First of all, that's counsel's testimony, that's not
19 Weil Gotshal's testimony. Secondly, the -- that document, that
20 transaction adjustment document didn't just go to Weil Gotshal.
21 And if you begin this, at slide 182, this is the transaction
22 adjustments as of September 18th, 2008 that movants' counsel,
23 in their argument, suggests without, I believe, any evidentiary
24 basis, that this can be some indication of some kind of bad
25 faith marking up comp and cure amounts. If it is, and I don't

1 think it is, if it is first this was shared by Lehman, it's a
2 Lehman document not a Barclays' document, and it was shared by
3 Lehman with Weil Gotshal contemporaneously, sent to them on
4 September 18th.

5 Now counsel testifies that Weil Gotshal didn't
6 understand this and didn't know what to do with it, again
7 that's his testimony. But in addition and more important, if
8 you look at 183, Barclays' Exhibit 212, it shows that Lehman
9 had it but it also shows that Alvarez & Marsal had it on
10 September 18th, before the closing.

11 If you go on you'll see that Barry Ridings and Lazard,
12 this is Barclays' Exhibit 209 and 184, they had it as well.
13 And as for noticing it or not noticing it, if you go to page
14 185 of our slides, you'll see that Mr. Coles, a managing
15 director at Alvarez & Marsal, testified that he understood that
16 the cure liabilities would be a "maximum exposure" and that
17 "you typically see a purchaser use its existing business
18 relationships with vendors to negotiate lesser amounts". And
19 he admitted that he got the transaction adjustment documents
20 and probably would have noted those adjustments but he had more
21 important things to concern himself with.

22 So all of the information that existed to justify this
23 motion they had in 2008. And we believe that if they had come
24 with all this information to court in 2008, the Court would
25 have said that you still thought this was by far the best

1 transaction that could be done for the estate.

2 Now let me turn to the so-called additional assets.
3 The categories of assets that were identified on the weekend
4 before the closing. Now counsel for the movants takes issue
5 with our use of the word identified because they say they were
6 added. And as the Court knows, the reason we say identified,
7 and I think the reason that the people who were involved say
8 identified, and you see this in the contemporaneous
9 discussions, is that all of the assets in the business, except
10 the excluded assets, were being transferred. And these assets
11 were all assets that were used in the business. They weren't
12 assets that had been identified, this was going very fast and
13 the assets that had essentially been identified were those that
14 were listed in the APA, but these were assets that once it
15 became clear that a lot of the APA listed assets weren't there
16 or didn't have the value that they were supposed to have, that
17 Lehman had to go back and identify additional assets.

18 And there's no dispute between us on this one issue,
19 which is that Barclays was very concerned about the overall
20 value that they were getting and they insisted that they be
21 satisfied that the overall value of what they were getting was
22 going to be what they expected or they didn't want to close.
23 No dispute that Barclays was saying we want you to identify
24 additional assets, and if there are not additional assets we're
25 going to have a hard time getting to there on these terms.

1 So it was important to identify these additional
2 assets and so there was a "scramble" to do so. But the fact
3 that there was a scramble to identify these assets doesn't say
4 anything about the character of those assets, that is whether
5 those assets were already included in the APA because they were
6 assets that were used primarily in the business, and I think
7 the Court has heard the testimony, from both sides, that those
8 assets were primarily used in the business. And the only
9 question is whether they are an excluded asset.

10 Now, two of the assets, the -- are not, I think in any
11 sense, excluded assets because there's no exclusion of them.
12 One of them on exchange traded derivatives there is an issue as
13 to whether derivatives and exchange traded derivatives are the
14 same thing or they're different things. We think it's a matter
15 of contractual construction. It is clear that the specific
16 controls the general and when they say that you're getting
17 something with respect to exchange traded derivatives even if,
18 contrary to, I think, what all the testimony has been. All the
19 testimony has been the derivatives are not the exchange traded
20 derivatives. But even if you assume that derivatives was the
21 larger category, when they say something specific about
22 exchange traded derivatives, that specific has got to control
23 over the general.

24 So with respect to each of those categories of so-
25 called additional assets, I want to walk you through what the

1 evidence -- what the evidence is. Before doing that, though, I
2 want to just remind the Court that while I am addressing this
3 as if it were back in 2008, the Court does still need to think
4 about the Rule 60 context that we have here. And you've got to
5 think about it, I think, in three major areas.

6 One is the fact that I've already probably spent more
7 time on than I needed to, that they knew all this stuff back in
8 '08 and they can't commune after the fact and use Rule 60 to
9 undo something that they supported at the time, supported on
10 appeal, was affirmed on appeal based on information that they
11 either knew or should have known at the time.

12 Second issue, though, is that what they tried to do is
13 to impose a new contract on Barclays. They are trying to
14 rewrite this contract. There is a contract. The APA,
15 including whatever it is the Court concludes is part of that,
16 and that contract needs to be interpreted pursuant to
17 traditional contractual provisions. And Rule 60 does not give
18 a court the right, in a Rule 60 proceeding, we submit, to
19 rewrite the contract and impose additional changes that
20 Barclays didn't agree to at the time and would not have agreed
21 to at the time.

22 I think there is no doubt, and I don't think there can
23 be any doubt in anybody's mind in this courtroom, that if back
24 in 2008 the proposal had been made to Barclays you can have
25 this agreement the way it's drafted as long as you agree to

1 give back eleven, twelve, thirteen billion dollars more that
2 this transaction would not have been done. I think if you
3 conclude that, and I think you must, then I think as a matter
4 of law Rule 60 does not provide a basis for modifying a
5 contract.

6 If you look at our slide 234, the movants have said
7 today that they are not seeking to rescind the sale order in
8 its entirety, nor could they at this late date, nor do they
9 want to even void the clarification letter in its entirety,
10 again nor probably could they at this late date. Rather,
11 movants wants this Court to construct an entirely new contract
12 by taking certain provisions that they like and disregarding
13 those that they don't like and rewriting other provisions.
14 Barclays did not agree to that contract. Rule 60 does not
15 allow that type of affirmative relief.

16 And if you go to slide 235, you will see case after
17 case that provide that, for example, "Courts may not use Rule
18 60(b) to grant affirmative relief in addition to the relief
19 contained in the prior order or judgment." Or "Numerous
20 circuit courts, including our own, have held that Rule 60,
21 aptly titled relief from judgment or order, may only be used to
22 set aside the judgment or order, not to grant affirmative
23 relief."

24 And yet, in this case, that's exactly what movants are
25 asking this Court to do. They want you to modify the sale

1 order to direct Barclays to pay more money than they agreed to.
2 And if we go to slide 236, again, there's case after case that
3 holds, for example -- the Andrulonis case from the Second
4 Circuit in 1994 -- a party's "dissatisfaction and hindsight"
5 where the effects of the bargain are not grounds for Rule 60
6 relief. Or North Broadway Funding Corp. from the Bankruptcy
7 Court in the Eastern District: "Rule 60, and by reference Rule
8 924 does not permit relief from a final order, when the effect
9 of such relief would be to free the moving party from
10 calculated and deliberate choices and decisions. It is
11 insufficient," the Court says, "to set aside a court-approved
12 agreement just because a subsequent investigation reveals 'the
13 bargain is more beneficial to one side than to the other.'"

14 And there are additional Second Circuit cases
15 including the Coffin case from 1989, that make clear that you
16 can't use Rule 60 for this kind of relief.

17 Slide 237 contains additional cases. For example, a
18 Seventh Circuit Case, Lucille v. City of Chicago, holding that
19 as Rule 60(b) does not allow a Court to "tinker" with the
20 parties' agreement, a motion seeking "to add terms" to a court-
21 approved agreement, must be denied. And also, the Terry
22 Oilfield Supply Company against American Security Bank, a
23 bankruptcy case that's cited there.

24 I mean, the fact of the matter is that in a Rule 60
25 case, because of its unusual character, coming the timing that

1 it does, the law is clear that if somebody commits fraud, you
2 can sanction them; if somebody -- there can be a lawsuit for
3 damages for fraud. It's not to say that if somebody does
4 something that's fraudulent, there's not relief. I don't think
5 there's any fraud here, and I don't think any of those claims
6 would work. But I'm not saying that there are not potential
7 forms of relief. But you can't go in and, after the fact,
8 rework, rewrite a party's contract using Rule 60.

9 As I say, my primary argument is to convince the Court
10 that it would not want to even if it had the power. But I
11 think that it is important for the Court to keep in mind that
12 you cannot modify -- you cannot use Rule 60 to modify that kind
13 of contract.

14 Now, turning to the three so-called additional sets of
15 assets. And let me begin -- because this really does implicate
16 the clarification letter and the interpretation of it -- with
17 just a brief reprise of a couple of the legal principles I
18 mentioned before. And I'm now going to turn to the book that's
19 headed "Disputed Assets".

20 And first, slide 301. It is clear that in the Second
21 Circuit, as in every circuit, a court cannot look beyond the
22 confines of a contract to extrinsic evidence if its relevant
23 provisions are plain and unambiguous; language whose plain
24 meaning is otherwise plain, is not ambiguous merely because the
25 parties urge different interpretations in the litigation. And

1 those are a decision from this bankruptcy court and from the
2 Second Circuit in Metropolitan Life Insurance Company against
3 RJR.

4 The Second Circuit has also held, as indicated on
5 slide 302, that any ambiguity in a contract must emanate from
6 the language used in the contract, rather than from one party's
7 subjective perception of the terms. That is, they can't come
8 in and create an ambiguity through their testimony. The
9 Court's got to first conclude that on the four corners of the
10 document, the language is ambiguous. We believe the language
11 is plain.

12 Even if, in the ordinary course, you could look to
13 extrinsic evidence, as indicated on slide 303, the purchase
14 agreement's merger clause further precludes consideration of
15 extrinsic evidence. Section 13.5 of the APA says this is the
16 entire understanding and agreement. It can be amended or
17 supplemented or changed only by written instrument. As the
18 Second Circuit holds, when you have a -- the purpose of the
19 merger clause is to require the full application of the parol
20 evidence rule in order to bar the introduction of extrinsic
21 evidence to alter, vary or contradict the terms of the writing.

22 Those are all basic contractual provisions, as is, on
23 page 304, where it says, "Unexpressed subjective intent is
24 irrelevant." And at slide 305, if the purchase agreement is
25 ambiguous, what is relevant is first the parties' performance

1 of their obligations. Look to what the parties did. And
2 second, look at the extrinsic written evidence that they
3 exchanged. As the cases set forth at 306 make clear, a party's
4 failure to understand the contract it signed is no basis for
5 refusing to enforce it. Ignorance of the terms and conditions
6 of a contract is no defense for a party that has already
7 executed the contract.

8 And that is exactly what you have here; people saying
9 we didn't understand what we were signing; we didn't know -- we
10 didn't see this; it went in at the last minute. Now, they
11 don't say that when it went in at the last minute it took them
12 years to raise it. That might have been a reason why maybe
13 they signed it my mistake and then when they read it the next
14 day or even the next week they would come forward. So their
15 explanation doesn't really fit the facts. But even if it did,
16 ignorance of those terms is not an excuse.

17 As the cases at 307 make clear, a contract should not
18 be interpreted to render some of its provisions meaningless.
19 When they don't like some provisions, like the provision with
20 express to exchange-traded derivatives and that parenthetical,
21 they say let's just ignore it; let's make it go away; let's
22 interpret the contract as if it didn't exist. That's not
23 permissible.

24 Now, as I said, the plain text of the purchase
25 agreement defines purchased assets as "all assets used in

1 connection with the business." And as you can see from our
2 slide 308, that includes the assets that are involved here.
3 Because as shown at slide 309, there is no and can be no
4 dispute that the clearance box assets at DTC, the margin held
5 to secure exchange-traded derivatives, and the 15-3c3 (sic)
6 securities, were all LBI assets used in the business, as Mr.
7 Greery (ph.) would say, "capital B".

8 Now, in addition to being included in the definition
9 of purchased assets, each of the disputed assets was expressly
10 listed in the clarification letter. Now, I understand that
11 with respect to the Rule 60(b) motion, I need to address the
12 appropriateness of that. But with respect to the motion to
13 enforce the contract that one of the movants has made, the fact
14 that this is specifically mentioned and specifically identified
15 here should erase any doubt that might otherwise have existed,
16 based on the general provision of the APA.

17 None of the assets were excluded. And I want to put a
18 caveat with respect to the issue, with respect to the derivatives
19 and exchange-traded derivatives that I've already alluded to
20 and come back to that. But other than that, I think there is
21 and can be no dispute that none of these assets were excluded
22 assets, since they are not excluded and they are included under
23 the terms, either of the APA itself or of the clarification
24 letter, and indeed we believe under both of them, those are
25 assets that belong to Barclays.

1 Now, let's turn to the performance of the parties,
2 because the Court will recall that that's one of the -- if you
3 get to the point of extrinsic evidence, our slide 314 begins
4 the discussion of the performance of the parties. And the
5 trustee and his representatives knowingly approved post-closing
6 transfers of nearly two billion dollars in proprietary margin
7 and DTC clearance box assets.

8 And as you can see from Barclays' Exhibits 517 and
9 470, among many others, in September and early October, the
10 trustee approved the transfer to Barclays of assets that we say
11 belong to us, and which they now dispute. We think that
12 performance of the contract by the parties is very relevant to
13 an interpretation of what that contract meant.

14 Now, in addition to that, the trustee's lead counsel,
15 and 30(b)(6) designee, Mr. Kobak, admitted in testimony that
16 the plain language of the clarification letter provides that
17 Barclays is to receive LBI's clearance box assets at the DTC.
18 And that's at page 319. And question: "In that Schedule B
19 which is listing those clearing box assets, that was made
20 according to this provision to list the purchased assets
21 including Lehman proprietary assets that were in the clearance
22 boxes, correct?

23 "A. That's correct.

24 "Q. And what you're saying is that the APA, including the
25 clarification letter, provides that Schedule B lists securities

1 and trading positions transferred under the purchase agreement
2 to Barclays, correct?

3 "A. Yes."

4 And one more time:

5 Q. "You understood that the Schedule B listed LBI's
6 securities that you considered to be proprietary and not
7 customer securities, correct?

8 A. "That's correct."

9 Now, the trustee's lead counsel and 30(b)(6)
10 designee -- this is their 30(b)(6) representative, Mr. Kobak --
11 further admitted that the trustee's proposed reading of the
12 clarification letter's clearance box provision, as including
13 only customer assets, would render that provision superfluous.

14 Slide 320 deals with this. And remember -- I think it
15 was common ground, that you are supposed to interpret a
16 contract so as not to make any of its provisions meaningless.
17 And yet Mr. Kobak testified that:

18 "Q. Paragraph 8 would have transferred all the customer assets
19 in the clearance boxes to Barclays without any reference to
20 clearance boxes in paragraph 1, correct sir?

21 "A. I believe so.

22 "Q. Okay. So if we interpret paragraph 1 which says that
23 Barclays gets such securities and other assets held in LBI's
24 clearance boxes as being limited to customer assets, this
25 provision is simply redundant to paragraph 8, correct?

1 "A. There'd be no need for it."

2 Now that is not only rendering that provision
3 meaningless, but what it's saying is all of the effort to list
4 clearance box assets was just meaningless, irrelevant. All of
5 the scramble to identify this additional asset, all of the
6 extent to which it was considered in terms of calculation of
7 what the value was that was going to Barclays, all of that was
8 just meaningless because it's just redundant.

9 Continuing on at 321. The version of Schedule B
10 delivered to Barclays before the closing listed 1.9 billion
11 dollars, the overwhelming majority of which were LBI's DTC
12 accounts. 1.9 billion dollars. This is what Barclays is being
13 told it's getting as part of the deal. And yet, what the
14 movants say is that was not intended to be included.

15 The debtor -- and this is at 322 -- acting through
16 Weil Gotshal on September 30, 2008, filed the final version of
17 Schedule B. And there was a joint motion by the debtor and
18 Barclays to file the schedule under C as assets -- under seal,
19 as assets "transferred under the purchase agreement." No doubt
20 that these are identified as assets transferred under the
21 purchase agreement. They didn't object. They got it. This is
22 part of the course of conduct, the performance, and it is part
23 of Barclays' reliance on what is being done. No one ever
24 complained that this was inconsistent with anybody's
25 understanding, for the very simple reason that it was not. It

1 was not inconsistent with people's understanding. This is
2 exactly what everybody's understanding was. That's what the
3 scramble was about over the weekend. That's why they listed
4 it. They didn't list it to be meaningless. That's why they
5 included it in calculations of the value of what Barclays was
6 getting.

7 The movants' motion would require you to undo all
8 those documents, all of that history, ignore all of that,
9 because they now say they have a disagreement with it. They
10 didn't read it, they didn't understand it, it happened too
11 fast, or some other explanation. But I respectfully suggest to
12 the Court that we can't just ignore all that history. We can't
13 ignore all that documentation. We can't ignore that
14 performance of the parties. We can't ignore the fact that the
15 argument that they put forward would require significant
16 portions of the letter and APA to be just rendered meaningless,
17 and as Mr. Kobak says, redundant.

18 Now, there's no doubt that everybody got a copy of
19 Schedule B on the day it was filed. The argument that says
20 that somehow the DTCC letter to which the movants were not
21 intended to be a benefited party, somehow changes this,
22 respectfully, I think makes no sense, Your Honor. For one
23 thing, as we discuss at slide 327, there's no conflict between
24 the clarification letter and the DTCC letter. Every witness
25 that's testified has talked about the difference between

1 accounts and the content of the accounts. Movants' counsel
2 points to a portion where it talks about the trustee giving
3 permission for certain securities to be transferred. That is
4 separate from the discussion of what is and is not an excluded
5 asset. And in fact, it shows that the parties knew how to
6 distinguish between the accounts and their contents. They did
7 so on some occasions. But when they talked about what was
8 included and what was excluded, they excluded the accounts and
9 included as a purchased asset, the securities in those
10 accounts. And I don't see how that could have been any
11 clearer.

12 At 328 we set out Mr. Rosen's testimony about the
13 distinction between accounts and the assets held in the
14 accounts and how this is a well-recognized distinction. The
15 DTCC's own representative acknowledged -- and this is at slide
16 330 -- that there's a fundamental distinction between owning a
17 DTC account and owning securities held in the account. And the
18 DTCC letter agreement specifically lists the accounts as the
19 excluded assets, not the securities in those accounts.

20 Even if you had to reconcile the clarification letter
21 with the DTC's agreement, the principle that the specific
22 governs the general, again, would support our interpretation of
23 the clarification letter, because the clarification letter is
24 more specific than the DTCC letter on the disposition of the
25 LBI assets in its clearance box -- in the clearance boxes. And

1 if you go through that language which is at slide 331, you will
2 see exactly the detail with which the clarification letter
3 provides that the purchased assets include "such securities and
4 other assets held in LBI's clearance boxes as of the time of
5 the closing."

6 Now, you can't read that language, I respectfully
7 suggest, in an ambiguous way. It says "such securities and
8 other assets held in LBI's clearance boxes." That's a
9 purchased asset. And I understand the issue about whether the
10 clarification letter is enforceable or not, but if it's
11 enforceable, it clearly provides that.

12 And if we were arguing back twenty-five months ago as
13 to whether that was a sensible provision, I think everybody
14 would be here telling you that these were part of the assets
15 that were identified in that scramble. These were part of the
16 assets that were identified because the assets that Lehman was
17 supposed to give Barclays didn't exist anymore. Many of them
18 had disappeared entirely. A lot of those that had remained
19 were reduced in value; they were continuing to decline in
20 value. Barclays made very clear, we're not prepared to go
21 forward unless we can identify additional assets. And so these
22 assets were identified.

23 And if we were back twenty-five months ago, I think
24 everybody would be saying that this ought to go forward.
25 Because if it didn't go forward, the alternative was a disaster

1 for the estate, for its employees, for LBHI, who had guaranty
2 obligations, for everybody involved. And this was a good-faith
3 effort undertaken over that weekend to identify additional
4 assets that could give Barclays that comfort. And I think
5 everybody would be telling you, if we were back twenty-five
6 months ago, that that would make sense -- it'd make sense to do
7 that.

8 Now, counsel for the movants said that Weil Gotshal
9 was not involved in the negotiations with DTC, and they implied
10 that that meant that because Weil Gotshal was doing the
11 clarification letter, the clarification letter could not have
12 been drafted to account for the DTC letter. That, of course,
13 is not true. Because first, if you go to slide 334, as Mr.
14 Rosen testified, the Weil Gotshal lawyers were fully briefed on
15 the DTCC letter and then changed the clarification letter.

16 There's no dispute that the clarification letter was
17 changed as a result of this. And in fact, while the
18 clarification letter was still being drafted -- this is slide
19 335 -- the trustee sent Weil Gotshal the final DTCC letter.
20 True, Weil Gotshal was not involved in negotiating it, but that
21 didn't mean they didn't have it, weren't briefed on it, and
22 didn't include and indeed change the clarification letter to
23 include references to it.

24 Slide 336 shows how Weil Gotshal's 4:36 a.m. draft of
25 the clarification letter was changed to expressly recognize the

1 DTC letter and provide that Barclays was to receive the
2 clearance box assets. So at the same time they were revising
3 it to take into account the DTC letter, they are making clear
4 that the clearance box assets are purchased assets. Doing
5 those two things together would make no sense, Your Honor, if
6 the DTC letter invalidated the very provision they're putting
7 in.

8 The next draft, which is at 337, the 5:22 a.m. draft,
9 revised the description of the DTC letter, refined it and
10 corrected it, and broadened Barclays' right to receive the
11 assets in all of LBI's clearance boxes. Now, if you've got a
12 DTC letter that's taking away what you're drafting, it makes no
13 sense to continue to draft this way. You've got provisions
14 that would be just rendered meaningless if you took the
15 movants' argument at its word.

16 The drafting history would just make no sense, as
17 Cleary Gottlieb lawyer, Mr. Rosen testified in his testimony,
18 and it's in slide 338, the drafting history would have made no
19 sense at all if Barclays was giving up the right to any of the
20 clearance box assets.

21 "A. It would make no sense to anyone who had heard the
22 resolution of the DTC situation. Would never have drafted
23 these provisions as they were drafted."

24 Now, on the Friday before the sale hearing and during
25 the weekend before the closing, lawyers for LBHI and LBI

1 understood and intended that the assets in the clearance boxes
2 at DTC were purchased assets. This is after the DTC issue has
3 been raised. It says, "This is the additional collateral that
4 we would deliver."

5 Now, what they want you to believe is that when the
6 DTC letter was finalized, that that took away all of this asset
7 that was supposed to be delivered. This was part of the asset
8 scramble. This was part of what Lehman was promising Barclays.
9 This was part of what was necessary to get the deal done. And
10 yet what they're saying is that somehow this was all nullified
11 by a DTC letter that was done contemporaneously and indeed
12 before the clarification letter was finally finalized. And
13 indeed the clarification letter was modified and changed to
14 adapt to the DTC letter.

15 Now, after the closing, what happened? You've had the
16 DTC letter; you've had the modification of the clarification
17 letter; they've been signed. It's after the closing now.
18 After the closing -- this is number 340 -- lawyers for LBHI and
19 LBI continued to confirm to Barclays that the assets held in
20 LBI's clearance boxes, listed on Schedule B, were purchased
21 assets.

22 This is performance. This is an admission. This is
23 clear, uncontradictable evidence that this is what the parties
24 intended. This is -- they meant the normal meaning of the
25 words. The plain meaning of the words was Barclays got the

1 clearance box assets. And here they're saying it. A few days
2 later, a final version of Schedule B is prepared, after
3 closing, by lawyers representing LBHI and LBI, and it listed
4 several categories of assets totaling approximately 1.9
5 billion, the overwhelming majority of which were LBI's DTC
6 accounts.

7 If you look at Barclays' Exhibit 757, which is on
8 slide 341, you will see the large amount of assets, all but 36
9 million of the 1.9 billion listed, were securities in Lehman
10 DTC clearance boxes. And this is what they're saying, the week
11 after the closing, is part of the purchased assets. This is
12 what Barclays is relying on.

13 If you look at Barclays' Exhibit 807, slide 342,
14 again, after the closing, lawyers representing LBHI and LBI
15 prepared another summary of the transaction that again admitted
16 that the securities set forth on Schedule B to the
17 clarification letter, i.e., the unencumbered box, were
18 purchased assets. They're listing purchased assets on
19 Barclays' Exhibit 807. That's the parties' performance.
20 That's the parties' objectively manifested interpretation.
21 That's the contemporaneous documentation; not people's after-
22 the-fact testimony; the contemporaneous documentation.

23 Another example of that, Barclays' Exhibit 742, slide
24 343. September 26, 2008, Weil Gotshal sends an e-mail to
25 Barclays' lawyers at Cleary, again, purporting to list the DTC

1 clearance box assets as securities that Barclays is actually
2 getting. There's no suggestion here that somehow that's been
3 trumped by the DTC letter. Nobody thought it had been.

4 Again, Barclays' Exhibit 320, slide 344. Weil Gotshal
5 sends out to a lot of people, including Alvarez & Marsal, a
6 list that is an attempt to identify what it is Barclays got and
7 didn't get. What does it say about securities and other assets
8 held in Lehman Brothers' clearance boxes at the time of the
9 closing? In purchased assets, that's what Alvarez & Marsal was
10 told. That's what everybody believed.

11 Alvarez & Marsal prepared a presentation to the
12 committee. This is Exhibit 131, slide 345. It listed the
13 assets purchased: 1.9 billion dollars of the unencumbered box,
14 which, as the Court has seen, is the DTC accounts.

15 Phillip Kruse was the 30(b)(6) witness -- this is
16 slide 346. And I want to take a moment on this testimony,
17 because he was a 30(b)(6) witness for both LBHI and Alvarez &
18 Marsal. And the movants' counsel have made a big point about
19 how when somebody's a 30(b)(6) witness the party is tied to
20 that testimony, can't get away from that testimony, is bound by
21 that testimony. Well, this is what Mr. Kruse testified:
22 "Q. Sir, I mean as of the time of the presentation, Alvarez's
23 understanding was that the sale transaction, specifically the
24 clarification letter, did convey the unencumbered box to
25 Barclays and that was worth approximately 1.9 billion dollars?

1 "A. Our understanding at the time was being conveyed here,
2 yes. That was transferred."

3 Another example, Barclays' Exhibit 756 at slide 347,
4 September 25, 2008, to the committee's counsel, again showing
5 the DTC assets as purchased assets.

6 Now, in contradiction to all of that, what they say is
7 that the DTC letter somehow trumped all that, even though it
8 was drafted separately, drafted before the clarification letter
9 was signed, the clarification letter was more specific, the
10 clarification letter was modified to take into account the DTC
11 letter, all of the performance after both letters had been
12 signed and put to bed, was that the clearance box assets went
13 to Barclays. They now say, based on the testimony of a witness
14 who was not at all involved -- admittedly not at all involved
15 in drafting the clarification letter, that somehow that all
16 ought to be done.

17 That is exactly the kind of unexpressed, subjective
18 intent that's contrary to the plain language of the agreement
19 and contrary to all of the documentary extrinsic evidence that
20 is simply inadmissible, and if it were admissible, we think
21 would be wholly unreliable. There's no evidence at all that
22 Barclays ever believed that it was giving up the clearance box
23 assets or that anyone ever told them they were giving up the
24 clearance box assets.

25 If you're going to have an expressed intent, it's got

1 to be expressed to the parties doing the agreement. That -- no
2 one has ever testified that that intent was expressed to the
3 people that were drafting the clarification letter. Indeed the
4 drafters of the clarification letter denied it.

5 If you look at slide 352, you see Mr. McDade, Mr.
6 Miller, Mr. Rosen, Mr. Ricci, all testified that no one ever
7 told them, they never came to believe, that anything between
8 DTC and Barclays changed in any way the deal that Barclays was
9 doing with Lehman. These are the people that were involved.
10 These are the people whose objective manifested intent might be
11 relevant if you found ambiguity.

12 And at slide 353: "Mr. Rosen, as you understand it,
13 did Barclays' DTC letter agreement affect at all the purchase
14 of Barclays of assets held in the clearance box accounts?

15 "A. No, not at all."

16 And then the question: "Did anyone ever suggest that?

17 "A. I did not hear that in any of the conversations."

18 Moreover, the new theory that Barclays gave up the
19 clearance box assets is directly contrary to movants' other
20 argument that Lehman had agreed to give the clearance box
21 assets to Barclays in order to get Barclays to close. Remember
22 counsel for the movants talking to you about how there was a
23 holdup over the weekend and Barclays was insisting on more
24 assets and so they came up with the clearance box assets and
25 exchange-trade derivatives and 15c3? Now, it makes no sense,

1 on the one hand, to say Barclays made us come up with these
2 assets in order to close, and yet say, except we didn't really
3 come up with the assets. You can't reconcile those positions,
4 Your Honor, and you can't reconcile movants' position that the
5 clearance box assets were not part of the purchased assets with
6 any of the testimony of the people who were involved
7 negotiating the APA or the clarification letter or with any of
8 the contemporaneous documents that went back and forth or with
9 the parties' performance afterwards, in which they all acted as
10 if these were Barclays' assets.

11 Now let me turn to the exchange-traded derivatives.
12 As we show on slide 361, because the exchange-traded derivative
13 margin was an asset used in the business and was a deposit
14 associated with the business, the plain text of the APA
15 includes that ETD margin as a purchased asset. It was not an
16 asset that had been identified or quantified until the weekend
17 before closing, but it was something that was included in the
18 APA. And so again, if we were back twenty-five months ago, and
19 we were saying -- we brought the clarification letter to the
20 Court and we said we want you to expressly approve this, and
21 we've gone through comp and cure, and we've gone through the
22 clearance boxes, and we've shown how those were already
23 included, we'd now be saying this is just an identification of
24 something that was already included. It's something that
25 a) was part of the APA to start with, and b) the identification

1 of it was necessary in order to get Barclays back to the table
2 after the deterioration of the value of the assets that
3 Barclays had originally been promised.

4 And so I think what we would be saying to the Court is
5 that this is a provision of the clarification letter that is
6 entirely consistent with what went on before and is essential
7 to get this deal done. And I don't see how anybody back then,
8 given the alternative that the Court was faced with, and given
9 the fact that this was clearly an asset that was used in the
10 business, would have had an objection. And I think that if the
11 Court thought about it back then, even if these questions had
12 been explicitly raised to the Court, the Court would have
13 concluded, just as Weil Gotshal concluded, and just as the
14 movants themselves concluded back then, that this made sense.
15 Because back then, when they knew what was happening, they
16 didn't object; and they didn't object because they knew it was
17 included as part of the business, and they knew it was
18 essential to get the deal done.

19 Now the clarification letter, as the Court knows, had
20 lots of drafts. And it is true that the parenthetical that
21 says "and any property that may be held to secure obligations
22 under such derivatives" was added late. And I think the reason
23 it was added late was quite clear. And that is because first
24 Barclays had tried to put in a broad provision; Weil Gotshal
25 had objected to the broad provision. And so what Barclays

1 proposed was a narrow provision that dealt with exchange-traded
2 derivatives.

3 And everybody understood back then that all of the
4 exchange traded derivative margin was a purchased asset.
5 Again, trustee's 30(b)(6) designee, in this case, Mr. Kobak:
6 "You understood that what was in these OCC accounts," the
7 exchange-traded derivatives accounts, "what are referred to as
8 exchange-traded derivatives?"

9 "A. Yes.

10 "Q. And you understood that they exchange-traded derivative
11 discussion in the APA did not limit the collateral to customer
12 collateral, correct?

13 "A. It just referred, I think, to margin or collateral. I
14 think in the final version of the clarification, it's that
15 language we saw. It wasn't limited in any way, no."

16 "Q. It said 'any property', it wasn't limited to customer
17 property, correct?

18 "A. It said 'any property', yes."

19 The trustee then went on -- and this is slide 364, to
20 sign three separate agreements approving the transfer of
21 exchange-traded derivative margin to Barclays, including cash
22 margin -- including cash margin. Because everybody understood
23 that nobody would take on the liability for exchange-traded
24 derivatives in that volatile period without getting all of the
25 margin, all of the property securing those derivatives. And it

1 didn't make any difference whether that property was securities
2 or cash or other property. What mattered is that this was what
3 had been put up to secure those obligations.

4 And the Court heard testimony from several people,
5 some from Barclays some not. All of them testified there was
6 no practical way anybody, particularly in that volatile
7 environment, would take on exchange-traded derivatives without
8 taking on all the margin for it. And the trustee understood
9 that back then and signed three agreements. There was the
10 transfer and assumption agreement, Barclays' Exhibit 3A at
11 paragraph 1(a), in which it said that "Lehman hereby sells,
12 signs, transfers and sets over, among other things, all margin
13 deposits held by OCC."

14 The collateral account agreement. It says, "LBI has
15 assigned to Barclays all rights in securities, cash and other
16 property, the collateral pledged by LBI to the OCC and held for
17 OCC's benefit at JPMorgan Chase." And then of course the
18 clarification letter itself, which provided it got the
19 exchange-traded derivatives and any property that may be held
20 to secure obligations under such derivatives.

21 At trial, Mr. Kobak testified that he understood when
22 he signed the TAA that all of LBI's OCC margin deposits were
23 being transferred to Barclays, slide 365: "When you signed
24 this, you understood that LBI was transferring all of its OCC
25 accounts to Barclays, correct?"

1 "A. Yes.

2 "Q. And you understood that that transfer included all of the
3 margin deposits held by OCC with respect to those accounts,
4 correct?

5 "A. Yes."

6 Again, the parties' performance of their contract --
7 they knew what it meant and they were performing it.

8 And slide 366, Mr. Kobak admitted that he knew that
9 these OCC accounts that were being transferred to Barclays
10 included LBI proprietary stuff. He had to know that. But he
11 admits it.

12 Now, the parties involved in the transaction talked
13 about this too. You've got the Elizabeth James testimony
14 that's displayed at slide 367 where she testified that there
15 was an actual discussion in which it was expressly discussed
16 that the margin for the exchange-traded derivatives would be
17 transferred. And the Court heard, as I said, uncontradicted
18 evidence that nobody would buy this stuff without the margin
19 associated with it.

20 That's not just James' testimony. If you look at
21 Barclays' Exhibit 217 and slide 368, you see contemporaneous
22 evidence of where that was being discussed on Friday, September
23 19th. And if you go to Barclays' Exhibit 220 at slide 369, you
24 see the beginning of three or four really critical documents.
25 First the parties inserted a provision in the sale order that

1 specifically addresses the transfer of LBI's OCC margin to
2 Barclays. And you see that this includes -- and we've put it
3 in red -- all securities, cash, collateral and other property
4 transferred to accounts of the purchaser at OCC.

5 And this was put in so that OCC could be sure that
6 when this was transferred, they would continue to have their
7 rights to it. There would be no purpose for this provision if
8 all of this was not being transferred to Barclays. Again, you
9 can only support the movants' argument here by ignoring the
10 clear language of the contract and ignoring the documented
11 performance of the parties under that contract.

12 Now, going to Barclays' Exhibit 233 and slide 370, the
13 OCC repeatedly confirmed with all the parties that it was
14 transferring all of the EDT margin to Barclays. For example,
15 on September 20th, Saturday, OCC is seeking to confirm its
16 understanding that the LBI accounts and all positions, cash and
17 securities collateral, that are held by OCC in respect of those
18 accounts, are intended to be transferred to Barclays. And OCC
19 goes on to note that it's holding nearly a billion dollars in
20 cash.

21 Barclays' Exhibit 262, slide 371, the next day, OCC
22 says, "Having heard nothing from you with respect to cash held
23 by OCC, in respect of the LBI accounts, and in accordance with
24 the terms of the transfer and purchase agreement, all such cash
25 in the accounts will be transferred to Barclays, assuming that

1 the transaction closes." And of course, the transaction closed
2 and it was transferred, because that's what the parties
3 intended. And at trial, Mr. Kobak, the trustee's
4 representative, testified that he read and understood this at
5 the time. That's at the May 5 transcript at page 112, lines 12
6 to 21.

7 Now, why would the debtor agree to this? Why does
8 this make sense? Three reasons. First, it's already part of
9 the purchased assets, because it's all assets used in the
10 business. Second, they're going to lose it all anyway. Even
11 Mr. McDade testified that he thought they were going to lose
12 it. All of this stuff -- they just lost -- the Chicago Board
13 of Trade or one of those organizations, had already closed them
14 out and taken all their assets. They knew they were about --
15 this was about to happen. The evidence is uncontradicted that
16 these margin requirements were not going to be given back to
17 them, because they were going to get closed out; they were
18 going to lose it. So they're given the sleeves of the vest.
19 They're given something that is helpful to Lehman perhaps --
20 helpful to Barclays, perhaps, but not hurtful to Lehman. And
21 the third reason is that people aren't going to start taking
22 bits and pieces without getting the whole.

23 So they had -- it was already given. It didn't have
24 much value to them. They needed to do it to get the deal done.
25 All of those reasons, if we were back twenty-five months ago, I

1 would be saying to you -- or somebody who was more
2 knowledgeable about bankruptcy law would be saying to you that
3 this is a deal that needs to be approved.

4 Now, let me turn to the 15c3 account. Again, the 15c3
5 account was within the broad definition of purchased assets in
6 the original APA, because it is clearly assets that are used in
7 the business -- primarily used in the business -- capital B.
8 It was also specifically included in the clarification letter.
9 And it was also one of the three so-called additional assets
10 that Lehman came forward with and identified in order to
11 convince Barclays to close.

12 So again, to exclude the 15c3 assets, the 769 million
13 dollars, you've got to ignore not only the plain language of
14 the clarification letter, you've got to ignore the reason it
15 was put into the clarification letter. It was put into the
16 clarification letter to assure Barclays that it was going to
17 get this additional asset. This was part of convincing
18 Barclays to close. And so if we were back twenty-five months
19 ago, I would be saying this is an essential part of the deal.
20 Not only was it already a part of the deal when it was signed,
21 and it's been subsequently identified, but you can't take it
22 out now, because if you do, you're taking away part of what was
23 bargained for.

24 And the drafting of this is, of course, what has been
25 noted by movants' counsel. And that is that at some point

1 somebody raised an objection and raised a question as to
2 whether the draft that had, up until then, simply provided that
3 Barclays got it, was consistent with regulatory provisions.
4 Now, we think we're entitled to this because we think we've
5 established that there's no regulatory inhibition. And we've
6 made the point to the Court that regardless of how you read
7 this language, we're entitled to it because there's no
8 regulatory inhibition on our getting it.

9 But if there is a regulatory inhibition on our getting
10 it, then what was specifically done was to write into the
11 clarification letter language that made clear that we were
12 going to get equivalent securities. There is not any evidence
13 at all that anyone ever said to Barclays that there was any
14 chance that we would not get the 769 million dollars. I want
15 to repeat that, Your Honor, because that's dispositive.
16 There's not any evidence that anyone said to Barclays that
17 there was any chance we're not going to get the 769 million
18 dollars, one way or the other.

19 They talked about the regulatory inhibitions, but
20 nobody came and said this means that you may not get anything
21 out of 15c3, and that, of course, would have been quite
22 inconsistent with the economic deal that had been agreed to.

23 Now, counsel for the movants said that we gave up a
24 billion dollars of cash, which is true, we did. And he said
25 that somehow that indicated that we must have thought our

1 position was weak. When we get more we're being a pig, and
2 when we give up things we're being weak. So it seems that
3 there was probably no way that Barclays could have won under
4 those circumstances. But the fact of the matter is, that
5 regardless of why they gave up the claim for a billion dollars
6 of cash there, there was nothing that was said that took away
7 our right to get 769 million dollars of securities one way or
8 the other.

9 Now, there is one particular document that I would
10 like to -- yes, 378. This is a timeline. And if you will see
11 that between 3 and 4 a.m., Barclays and Lehman lawyers
12 discussed the 15c3-3 cash and agreed to remove it from the
13 deal. Now, what they did then was to make clear that we would
14 get at least the securities or equivalent value. And they say
15 the "or value" is just redundant. Again, they're trying to
16 write out of the agreement part of the language. In fact, that
17 was put in expressly to try to give Barclays the assurance that
18 if there was a regulatory problem -- which they didn't think
19 there would be -- that they would be able to get those assets.

20 Now, as I've said, we have said that we don't think
21 that there was a regulatory problem. We've set that forth on
22 slides 412, 413 about why the trustee was legally authorized to
23 transfer the property. And we think that that's right. But
24 regardless of that issue, the fact that we were entitled to
25 this because we bargained for it, and it was part of what we

1 were entitled to get and part of what we relied on in closing,
2 is the primary argument that I want to make to the Court.

3 Now, if you turn to screen 411, which has the actual
4 language in the clarification letter, it says at the end, "or
5 securities of substantially the same nature and value." That
6 language would be meaningless if the trustee's and other
7 movants' position is accepted. And it would have been
8 inconsistent with what all of them said at the end of the
9 negotiations, because they all thought, at that time, that
10 they'd gotten the billion dollars, but they were giving up 760
11 million dollars -- -69 million dollars, which was a good deal
12 for them.

13 And the fact that this was unconditional is shown by
14 the continuation of the timeline, which is at 420. Remember I
15 pointed out the earlier draft, and at 4:36 a.m., you have the
16 phrase "or securities of substantially the same nature," and
17 then they add "or value." And there's no point in adding the
18 words "or value" unless you are making sure that we're going to
19 get equivalent value.

20 There's an argument that I want to come to that they
21 make that says the "or" clause was added because you might have
22 to shift things around. If you're just shifting things around,
23 you wouldn't need the "or value" part. In addition, I want to
24 go directly to this after-the-fact argument that the "or"
25 clause was intended merely to allow them to shift around the

1 securities if there was no regulatory problem. That comes, as
2 counsel for the movants say, from a Weil Gotshal attorney,
3 Robert Messineo. He's the only person who has raised this.
4 And if you go to our screen 425, he was not part of the hallway
5 conversation where this was all agreed to. More important, he
6 did not communicate his understanding of the phrase to anyone
7 at Barclays. He didn't even communicate his understanding to
8 his own partner, Harvey Miller. This is unexpressed subjective
9 intent taken to the tenth power. This is the unexpressed
10 subjective intent of somebody who wasn't even participating in
11 the negotiations.

12 It was never conveyed to Barclays. It was never even
13 conveyed to his partner who was doing the negotiations. And if
14 you look at screen 425, this is Harvey Miller:

15 "Q. Was it your understanding that if LBI or the estate was no
16 longer in a position of transferring the specific security
17 because it had matured, it would have the ability to transfer
18 an alternative similar security of the same value?

19 "A. I don't think that was contemplated at the time this was
20 drafted."

21 This was the person who was doing the drafting for the
22 estate. He doesn't even think that this argument that the
23 movants have come up with was even contemplated, let alone told
24 to Barclays. Even if he had thought it was contemplated, it
25 wouldn't be relevant unless he expressed it to Barclays, which

1 he clearly didn't do, because he didn't even know about it.
2 But this just shows you how far afield they are to try to find
3 an interpretation of that "or" clause that doesn't render the
4 entire clause meaningless.

5 Their argument is that you've simply got to ignore
6 that clause that was put in, obviously, late, for the benefit
7 of Barclays. And you've got to ignore what they wrote; you've
8 got to ignore why they wrote it, which was in order to identify
9 additional assets for Barclays; and you've got to ignore what
10 they did after it was all signed. Because after closing --
11 this is screen 426, Barclays' Exhibit 287 -- the movants'
12 counsel continued to admit and continued to say to the
13 committee counsel, that Barclays "gets securities, 263 million
14 dollars." No mention that there's any contingency or
15 conditionality to this. They say this was a contingent
16 promise. There's nothing here that indicates it was
17 contingent. And there's nothing on September 22, BCI Exhibit
18 288, screen 427, from Mr. Miller to the committee advisors in
19 which they say that Barclays is getting the 763 million
20 dollars. Nothing contingent or conditional there.

21 There was nothing contingent or conditional in October
22 of 2008 -- on October 16, when Mr. Miller, in a state of the
23 estate presentation said -- and this is at screen 428,
24 Barclays' Exhibit 485 at page 58: "As part of the closing,
25 because Barclays was taking the customer accounts, they got the

1 700-odd million dollars in securities." They got the
2 securities. Again, Barclays' Exhibit 839, screen 429. This is
3 the committee now. And the committee's congratulating
4 themselves. They're congratulating that they only gave
5 Barclays the 763 of securities, and they got the rest. So what
6 they are saying is, not only is Barclays entitled to the 763
7 million dollars in securities, but this was a good deal for
8 them. They're happy with the deal. They're not trying to undo
9 the deal then. Because they knew if they tried to undo the
10 deal then, they would open up the billion dollars or the
11 billion and a half dollars that they were getting.

12 Again, Barclays' Exhibit 847, screen 430. We won the
13 issue, the committee advisors say. Barclays is only getting
14 the securities. We won. We got more than we expected. And
15 Barclays' Exhibit 811, screen 431, they're again congratulating
16 themselves. They're saying because they refused to consent,
17 the company got more aggressive and ultimately cut a deal with
18 Barclays in which Barclays only gets 763 million dollars of the
19 securities in these deposit regulatory accounts.

20 I respectfully suggest, Your Honor, that you cannot --
21 could not even, back in October or September of 2008, reconcile
22 the movants' position that somehow this was contingent with,
23 1) the fact that it was part of the definition of purchased
24 assets in the original APA; 2) the express language of the
25 clarification letter, that they have to render meaningless to

1 support their argument; 3) this was part of what was bargained
2 for by Barclays and relied on in Barclays in agreeing to close
3 the deal; and 4) the post-closing performance and conduct of
4 the parties is all consistent with our interpretation and
5 inconsistent with their interpretation.

6 Let me ask you just to look quickly at Barclays'
7 Exhibit 332, which is screen 432. And I will show you another
8 version of this. But the important point I want to emphasize
9 is this is the committee recognizing that this is part of what
10 Barclays bargained for and needed to get. And the same point
11 is made in Barclays' Exhibit 814B, which is screen 433 and
12 Barclays' Exhibit 382, which is screen 434.

13 To summarize, if we were back twenty-five months ago,
14 I would be saying that if the clarification letter had been
15 brought to you, the letter ought to be approved for three
16 reasons: one, it basically reflects the original deal that was
17 done, because the so-called additional assets were all included
18 originally; and second, it's essential that they be given now,
19 because otherwise Barclays is not going to do the deal.
20 Everybody knew that then. Everybody knew that because of the
21 deterioration of values, these things had to be identified, and
22 they could not have given them with one hand and take them back
23 with the other. Third, I'd be emphasizing what I know the
24 Court already knows and what everybody has said, which is that
25 this deal was a far better deal for everybody than the

1 alternative. There was no other practical alternative. And
2 what Barclays agreed to was, in some cases to give up more than
3 it could have gotten, maybe that billion dollars. But the deal
4 was done and certainly everybody knew, on that Monday morning,
5 that Barclays was not going to part with what was in those
6 clarification letter paragraphs. Everybody knew that Barclays
7 was not going to renegotiate the deal then. And everybody knew
8 that if Barclays closed, they were closing in reliance on those
9 provisions, which is exactly what happened. So I think that if
10 we were back then and if everybody in this courtroom is honest
11 about it, they would have to tell you that they know that if it
12 had been raised, everybody would have urged the Court to
13 approve it.

14 The second thing I would say is that we're not back
15 there. We are now in a situation in which Barclays has made
16 the commitment; it has been integrated; and what they're coming
17 in and asking you to do is to rewrite the parties' contract
18 after the fact. And that simply is impermissible as a matter
19 of law. They cannot ask this Court to do that. This Court
20 can't give them that relief. That doesn't mean that if they
21 could make out an argument that somehow they were defrauded or
22 the like, they wouldn't have a remedy. It's just not this
23 remedy.

24 Third point. They knew all of this back then. And
25 I've spent maybe more time than I should have in a hot

1 courtroom going through some of this stuff. There's a lot more
2 here that I could have gone through. There's a lot more that
3 we've gone through at trial. But each of the movants knew each
4 of these things back then. And they put it in their pocket,
5 and they've brought it out only after the markets have
6 recovered and Barclays' risk is over with. And that's not
7 something that 60(b), or insofar as I'm aware any principle of
8 law, allows or should allow.

9 The fourth thing that I would say -- and I've alluded
10 to this before -- and that is that Barclays did what it did in
11 reliance on what was written, signed, filed with the Court.
12 That reliance is something that cannot now be undone. Having
13 relied on what they signed, what they had, what they knew, what
14 they with us filed, that -- it is simply neither just nor, I
15 think, consistent with the law, to revise this transaction at
16 this date.

17 This is not just a question of the finality of
18 bankruptcy law and the finality of bankruptcy proceedings,
19 although I think that is important. This raises a much more
20 fundamental issue as to whether a party who makes an enormously
21 risky investment, pursuant to a contract that is signed,
22 executed, filed with the Court and then performed for months,
23 has a right to rely on that written, executed, court-filed,
24 performed contract, or whether some parties to that agreement,
25 even if they could identify a problem -- let's say they

1 identified a problem here. Let's say they said, aha, this
2 clarification letter was never formally approved by the Court,
3 but let's not do anything now. Let's put it in our pocket and
4 see how things turn out. And then let's go to the Court --
5 which they did -- and cited it to you. They cited the
6 clarification letter to you. We did too. But so did they. In
7 the weeks after the closing, both of us came into court and
8 wrote motions and papers in which we cited and relied on the
9 clarification letter. This Court made decisions based on the
10 existence of the clarification letter. They took the benefits
11 of the deal that the clarification letter made possible.

12 And when that purchase agreement, including the
13 clarification letter, was attacked on appeal, they went into
14 the appellate court and argued for affirmance of the sale
15 order. Not just affirmance of the APA, but affirmance of the
16 entire purchase agreement, including expressly the
17 clarification letter, whether this Court approved it or not.

18 At the appellate level, the clarification letter was
19 presented to the appellate court, not just by us -- although it
20 was by us -- but by the movants as well, as part of what this
21 Court had done. And it was affirmed by the appellate court as
22 part of what this Court had done. And we've cited law, we've
23 cited the mandate rule, we've cited a variety of legal
24 principles that talk about the importance of that. But I'm
25 speaking now, not in terms of those legal principles; I'm

1 speaking now about the fundamental fairness of what's gone on
2 here; the fundamental fairness of the fact that Barclays
3 stepped up, when nobody else would, took an enormous risk, did
4 so in reliance on a written, executed document that the
5 movants' signed, that was filed with the court, and that they
6 performed.

7 And whether they had a problem or not, whether there
8 was a defect or not, back in 2008, they had no right, it is not
9 fair, there's no legal principle that justifies, them putting
10 it in their pocket and then waiting to come back into court
11 after they've seen how the market has turned, and say to this
12 Court, rewrite that contract.

13 Thank you very much, Your Honor.

14 THE COURT: Thank you. Is there any desire on the
15 part of the movants to further argue? If so, as you may be
16 able to observe, I'm suffering a little bit from a head cold
17 and would just like a five-minute break to blow my nose and
18 take a decongestant.

19 MR. GAFFEY: Your Honor, I can say, if we take a five-
20 minute break, I can cut what rebuttal I have down to under ten
21 minutes and get it closer to five.

22 THE COURT: I'm not trying to shut anybody down.

23 MR. GAFFEY: I think it would be a useful exercise for
24 me.

25 THE COURT: Let's take five minutes.

1 MR. GAFFEY: Thank you, Your Honor.

2 (Recess from 6:51 p.m. to 7:01 p.m.)

3 THE COURT: Be seated, please. I want to confirm that
4 it is much warmer in here than it is in my chambers. And I
5 recognize that we've been here for a long day.

6 I wanted to make a brief comment before hearing from
7 the movants again, because there's a theme in Mr. Boies'
8 argument which I think is true insofar as it relates to my
9 state of mind, but may be a debatable point as it relates to
10 the standard under 60(b) that I should be applying.

11 A lot of his argument related to what would I do as of
12 twenty-five months ago if I knew all the facts that were in the
13 record today. And in effect, that is how I had been thinking
14 about this case from the onset. But I'm not sure if that's the
15 right way to think about the case. And so I want to give the
16 parties an opportunity to reflect on that relative to the 60(b)
17 standard, and in particular -- and I realize this isn't a lot
18 of notice -- but you've been hearing the same argument I've
19 been hearing -- in particular in reference to any further
20 comments that the movants wish to make.

21 MR. GAFFEY: Your Honor, on that particular issue,
22 which obviously we had made note of, it's generally my view
23 that we obviously will deal with this at some point in the
24 post-trial briefs, because it goes to the legal issues, but let
25 me address it very briefly now.

1 I think that the formulation, what would have been
2 done, what would the Court do twenty-five months ago if it knew
3 then what it knows now, is an argument where the barn door
4 closed a long time ago. I think that Rule 60(b), and
5 particularly in this context, Rule 60(b) requires the Court to
6 look at whether there was a mistake made to the order, a
7 mistake made in connection with or fraud or misrepresentation
8 in connection with the order that was actually issued on the
9 record that was actually developed. And I think that makes
10 complete sense. Because I think any other formulation would
11 require the hypotheticals, which is what Mr. Boies' question is
12 close to being: what would the Court have done if a different
13 record had been made?

14 It's not enough to say -- to me, it's a variation on
15 no harm no foul. It's -- to be able to say now, well, look, we
16 were the only game in town; Barclays was the only bidder; at
17 the end of the day it was a good deal because Barclays was the
18 only bidder. I think that the danger of going down the road of
19 what would the Court have done if it knew then what it knows
20 now, is we don't know everything it would have known; and I'll
21 give you one example.

22 I think if the hidden benefits to Barclays in the
23 deal -- and let's everybody assume for the moment I'm right
24 about the hidden benefits, the five billion dollar discount and
25 the understated cure liabilities and the understated bonus

1 liability and the fact that the deal was built for Barclays to
2 take an immediate embedded gain of what our experts call eleven
3 billion dollars. Well, on the state of the play at the time,
4 against the disclosures that actually were made inter se and to
5 the Court, there was one bidder. There's no way to tell now,
6 twenty-five months later, whether if there was an eleven
7 billion dollar embedded gain in the deal, there might have been
8 another one.

9 Now, Your Honor will recall Mr. Ridings' testimony at
10 the sale hearing. He was asked -- and I don't recall by
11 whom -- but he was asked on cross-examination about the process
12 that he had followed or not followed with regard to shopping
13 the company around. And Mr. Ridings' testimony -- and again,
14 I'm paraphrasing and I'm uncharacteristically without a slide
15 on the point --

16 THE COURT: I think that's even better at this point.

17 MR. GAFFEY: -- I think you'd make you happier. Mr.
18 Ridings' testimony essentially was well, everybody's known this
19 company's for sale and my phone hasn't been ringing. It was
20 not -- and I took note of this the first time I ever read that
21 transcript -- it was not, well, we're calling a lot of
22 potential buyers and nobody wants it.

23 And I think the problem with the formulation Mr. Boies
24 has put forward from a 60(b) perspective is what we are
25 revisiting here, what we are looking at here, is the order that

1 was actually issued on the record that was actually developed.
2 And the possibility of making assumptions as to what would have
3 been had history been different, is an endless possibility.

4 To that end, I would note -- and I think I can
5 properly address this, because it's in the record in the motion
6 papers. In the motion papers you will see that Barclays had
7 put into that record a report by a Professor Saunders. And
8 Professor Saunders was going to testify, I think, to exactly
9 that -- what I would think is a let's say formulation. If
10 history had been different, the future would have been
11 different in a way that apparently Professor Saunders thought
12 he could predict.

13 In other words, Professor Saunders put in an opinion
14 that said if the record had been different, Your Honor would
15 have done this, would have done that and would have been right
16 to do so. Now, that testimony wasn't adduced at trial. But
17 the reason I am addressing it here is I think it needs to be
18 addressed on the motion papers. But I also think the logical
19 fallacy in Professor Saunders' approach is epitomized by Mr.
20 Boies' formulation: if things had been different, would things
21 have been different? Well, that's hypothesis, not fact.

22 THE COURT: Well, I think he's actually saying
23 something different. I think he's not formulating the
24 question: if things had been different, well then history
25 would have been different. He's saying, if I had been aware of

1 everything that has been now developed in this record,
2 including the clarification letter -- let's just play the tape
3 forward only a couple of days. Let's say that instead of
4 having had that historical sale hearing that went into the
5 evening, Friday evening into Saturday morning and then led to
6 the weekend of intense activity, that the hearing had taken
7 place instead on Monday, and at that Monday hearing, people
8 would have come into Court with the completed versions of the
9 clarification letter. The lawyers who had participated in the
10 negotiations would have said whatever it is that they could say
11 after several nights without sleep, and they would say, please
12 approve this transaction as it has been modified to reflect
13 discussions that took place over the weekend. And here's a
14 black-line version of the documents. Here are the changes that
15 have taken place.

16 Virtually every single omnibus hearing in the Lehman
17 bankruptcy case that involves transactional activity -- and
18 there are quite a few such motions that get presented for
19 approval on a monthly basis, involves somebody coming up and
20 saying may I approach; and a black-line version of some
21 document that had been previously in the record is presented to
22 reflect the changes made that morning.

23 So I can imagine that happening. And the question
24 that's being presented, I think, is a little less of a
25 conundrum than what you're now articulating.

1 MR. GAFFEY: I see --

2 THE COURT: I see it more as, if you knew more or less
3 at the same time, everything that had been going on, because we
4 could have a little time shift for about seventy two hours, and
5 it's now the beginning of the week of September 22, and
6 everything that went on could be presented to you, including
7 discussions relating to meetings that took place at Lehman
8 Brothers to mark the book, and it was all presented. I think
9 what Mr. Boies is saying, well of course you would have
10 approved that.

11 MR. GAFFEY: I hear Mr. Boies saying that. I'm just
12 not sure if there's a logical way to get there. And again,
13 I'll respond by way of example, Your Honor. I take Your
14 Honor's point about possibly the difference between my
15 formulation and your understanding of Mr. Boies' formulation.

16 But let's take Your Honor's hypothetical. The parties
17 come in on Monday and say, well, we've changed the deal. We
18 have a clarification letter. It's black-lined. Well, first of
19 all, I think the difference between that and what's routinely
20 seen in the Court and at an omnibus hearing, although there's
21 very little that's routine about a Lehman omnibus hearing, is
22 the deadline. The parties came in in the beginning and said we
23 have to get this done. This has got to get done. That's why
24 we have to have that sale hearing on these incredibly truncated
25 timetables. And party after party stood up at the initial

1 hearing, the sale procedures hearing on the 17th, asking for
2 some relief that -- which the Court determined to go ahead on
3 the schedule the parties proposed.

4 Well, let's take this to the Monday now. Now, on the
5 Monday -- and now we're in the world of hypothesis -- they come
6 in on Monday and say, well we changed the deal. We've
7 identified -- if you take Mr. Boies' verb -- or added if you
8 take Mr. Gaffey's verb -- these assets through a clarification
9 letter, and we've changed it. Well, does the Court hold
10 another hearing now? This place was crawling with interested
11 parties on the Friday night till after midnight. Does the
12 Court reconvene that? If it does, does it do it on notice? If
13 it does it on notice, how much notice does it give? If it
14 gives only a little bit of notice, are we back to a whole week
15 from Monday?

16 Now, I raise that as an example, not of whether or not
17 a hearing would -- an additional hearing would have made sense,
18 but to demonstrate that when the order is entered, history is
19 made there. And it is frozen. It's an exercise in
20 hypothesizing what would have happened if, no matter how you
21 look at it.

22 Would the creditors' committee, having three more
23 days, been able to say, well, wait a minute, what's that 1.9
24 billion dollars? What's that 769? Why did you change the
25 definition of purchased assets? We need a complete do-over,

1 because Friday's hearing had nothing to do with the deal that's
2 there now. How much time would that take? And again, I do
3 this by way of example of what I think is the fallacy of -- the
4 logical fallacy of approaching it that way.

5 I think when a Court is asked to address an order it
6 issued -- when it's asked under Rule 60(b) to address an order
7 that it's issued, it addresses the order that it issued on the
8 record that was made.

9 One unspoken premise of Mr. Boies' formulation, I
10 think, is the suggestion that somehow it's awkward or it's
11 different for a judge to be asked to revisit his own order.
12 That's what Rule 60(b) is all the time. You don't go back to a
13 new judge and say, Judge Smith entered an order, but because he
14 entered the order and what he had in mind might feature, we're
15 going to go to Judge Jones. You go back to the court that
16 issued the 60(b) order. That's uncontroversial. That's not at
17 all unreasonable. That's what 60(b) is. But 60(b) addresses
18 the record that was made, and there's no do-overs here.
19 There's no, well, let's hypothesize as to the record that would
20 have been made or could have been made and comfort ourselves
21 that it's no harm no foul, it would have come to the same
22 thing.

23 The logical extension is, and I won't -- the logical
24 extension could be, the Court would have approved anything. I
25 don't think that's so. But the perception and the logical

1 extension of that, and you're not many steps away is, if I'm
2 going to hypothesize as to what could have happened, you can
3 always hypothesize your way to, well, it would have been the
4 same, the deal -- whatever the new deal is -- would have been
5 done.

6 THE COURT: I think what distinguishes this proceeding
7 from what may be a more conventional 60(b) setting, and I don't
8 think I'm walking out on a limb in saying that this is perhaps
9 the most unusual 60(b) proceeding in the history of 60(b)
10 proceedings. I doubt that anybody would --

11 MR. GAFFEY: I think it's just vanilla, lay down your
12 hands, Your Honor.

13 THE COURT: So we're all navigating some uncharted
14 territory here. And it's something that I've given quite a lot
15 of thought to, including some chambers conferences with
16 counsel, about my role in this in that I'm the witness that
17 nobody called. I was here that entire week and into the
18 evening. And so the circumstances that surround the revisiting
19 of what happened Lehman week create, I think, some unique
20 burdens and responsibilities for the Court.

21 And without stating too much at this juncture, I think
22 it is publicly known that in the week immediately following
23 that Lehman hearing, I was moderator of a panel at the National
24 Conference of Bankruptcy Judges that took place, I think, on
25 the Thursday after the sale approval hearing. And my panel was

1 systemic risk. I had been preparing for that panel since
2 January of 2008. And so one of the wildcards in any case
3 assignment is that I happened to be extremely conversant with
4 systemic risk at the time that I received the assignment that
5 week to be what I now am, the Lehman judge.

6 So would another judge have seen it the same way?
7 Maybe yes, maybe no. The point I make is this: I don't know
8 how you revisit something like this in a thoughtful way other
9 than the proceeding we just had. But it raises some incredibly
10 profound philosophical as well as legal questions. One, for
11 example, is that it is not possible, under any real-world
12 setting, for the information that I have learned in this
13 proceeding to have ever been presented to me in the context of
14 a 363 setting, even if it weren't being presented in the
15 context of the week that was, because such proceedings are
16 necessarily summary and expedited proceedings. And even if
17 they are contested, there's a limit to how much time a
18 transaction can stand in court before the transaction breaks.

19 So the reality is that you never could have had a
20 thirty-plus day trial to explore every facet of what was going
21 on that week. And so from my perspective, this has been one of
22 the most incredibly fascinating experiences I've ever had as a
23 professional. And without stating anything that you'll view as
24 unduly complimentary to counsel, I think it has been a
25 beautifully tried case and it's been a privilege to be in court

1 with all of you.

2 That said, I have a big job in front of me. And I
3 know you're going to help, both in any further remarks made
4 tonight and in the submissions which I will get some time in
5 November -- which, by the way, remind me, what date is that?

6 MR. GAFFEY: I think -- I don't have the immediate
7 date to mind, Your Honor but --

8 UNIDENTIFIED ATTORNEY: November 21st is a Sunday so
9 it should be 22nd.

10 MR. GAFFEY: 22nd of November.

11 THE COURT: Okay.

12 MR. GAFFEY: Your Honor --

13 THE COURT: With that colloquy, we can then finish
14 with what anybody wants to say, and we can then close for the
15 night.

16 MR. GAFFEY: I had been prepared to rise to report the
17 happy news that none of us had rebuttal, Your Honor. So other
18 than to respond to Your Honor's question, I have nothing to
19 add.

20 THE COURT: Okay. So I've kept us late.

21 MR. GAFFEY: Better you than me, Your Honor. Thank
22 you.

23 THE COURT: Okay. Is there anything more?

24 MR. BOIES: No, Your Honor.

25 MR. GAFFEY: No, Your Honor.

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ALL: Thank you, Your Honor.

THE COURT: We're adjourned.

(Whereupon these proceedings were concluded at 7:19 p.m.)

C E R T I F I C A T I O N

I, Lisa Bar-Leib, certify that the foregoing transcript is a
true and accurate record of the proceedings.

LISA BAR-LEIB

AAERT Certified Electronic Transcriber (CET**D-486)

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Date: October 25, 2010